AUDITING PROCEDURES REPORT

| Issued under P.A. 2 of 1968, as amended. Filing is mandatory. | | 1 | | | 1 | | | | | | |
|--|---|---|--|--|----------------------------------|---|--|--|--|--|--|
| Local Government Type: | 1 | Local Government Nam | | | | | | | | | |
| ☐ City ☐ Township ☐ Village ☐ | Other | Charter Township of Wa | | Oaklan | | | | | | | |
| Audit Date December 31, 2005 | Opinion Da May 26, 20 | | Date Accountant Report Submitted To Sta June 22, 2006 | | | | | | | | |
| We have audited the financial statements with the Statements of the Governmenta Counties and Local Units of Government We affirm that: | al Accountin | ig Standards Board (GAS | SB) and the <i>Ui</i> | niform Reporting I | | | | | | | |
| We have complied with the Bulletin for the Audits of Local Units of Government in Michigan as revised. We are certified public accountants registered to practice in Michigan. | | | | | | | | | | | |
| We further affirm the following. "Yes" responses have been disclosed in the financial statements, including the notes, or in the report of comments and recommendations. | | | | | | | | | | | |
| You must check the applicable box for each item below: yes no yes no in certain component units/funds/agencies of the local unit are excluded from the financial statements. There are accumulated deficits in one or more of this unit's unreserved fund balances/retained earnings (P.A. 275 of 1980). There are instances of non-compliance with the Uniform Accounting and Budgeting Act (P.A. 2 of 1968, as amended). The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act. yes no in no yes no of non-compliance with the Uniform Accounting and Budgeting Act (P.A. 2 of 1968, as amended). The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act. The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91] or P.A. 55 of 1982, as amended [MCL 38.1132]) yes no of non-compliance with the Uniform Accounting and Budgeting Act (P.A. 2 of 1968, as amended). The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act. The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91] or P.A. 55 of 1982, as amended [MCL 38.1132]) | | | | | | | | | | | |
| (normal costs) in normal cost requi | the current irement, no es credit car | e Constitutional requirement year. If the plan is more contributions are due (partide and has not adopted a red an investment policy are | e than 100% fu id during the y in applicable p | unded and the over ear). olicy as required b | erfunding crea by P.A. 266 of | dits are more than th 1995 (MCL 129.241) | | | | | |
| We have enclosed the following: | | | | Enclosed | To Be Forwarde | Not Required | | | | | |
| The letter of comments and recommend | ations. | | | \boxtimes | | | | | | | |
| Reports on individual federal assistance | programs (| program audits). | | | | \boxtimes | | | | | |
| Single Audit Reports (ASLGU). | | | | | | | | | | | |
| Certified Public Accountant (Firm Name) |): P I | ante & Moran, | PLLC | | | | | | | | |
| Street Address 27400 Northwestern Highway | City Southfield | | State MI | ZIP 48034 | | | | | | | |
| Accountant Signature Alente & Moran, 1 | 0110 | | | | | | | | | | |

Charter Township of Waterford, Michigan

Comprehensive Annual Financial Report for the Fiscal Year Ended December 31, 2005

Prepared by Waterford Township staff

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BOARD OF TRUSTEES

Carl W. Solden, Supervisor Betty Fortino, Clerk Dee A. Minton, Treasurer Todd A. Fox, Trustee David J. Maloney, Trustee Stan Moore, Trustee Bette O'Shea, Trustee

WATERFORD

A CHARTER TOWNSHIP

5200 Civic Center Drive Waterford, Michigan 48329-3773 Telephone: (248) 674-6201 • Fax: (248) 674-5451 www.twp.waterford.mi.us CARL W. SOLDEN Supervisor

June 26, 2006

To the Board of Trustees and Citizens Charter Township of Waterford Oakland County, Michigan

In accordance with accounting principles generally accepted in the United States (GAAP), we are submitting the Comprehensive Annual Financial Report (CAFR) for the fiscal year ended December 31, 2005. This report has been prepared in conformance with the principles and standards for financial reporting as set forth by the Governmental Accounting Standards Board (GASB) and complies with the requirements of GASB Statement Number 34. It discusses the financial results for the year, provides information on budgetary performance, and includes information on the financial condition of the Township.

This transmittal letter provides information regarding the economy and the governing structure of Waterford Township. An overview of the Township's financial activities for the fiscal year is discussed in detail in the Management's Discussion and Analysis (MD&A) portion of the financial section of the CAFR, which should be read in conjunction with this letter.

REPORT CONTENTS

This CAFR contains three sections: Introductory, Financial and Statistical. The Introductory section includes the Township's transmittal letter, list of principal Township officials, an organizational chart, a list of the Township's labor agreements and a fund organizational chart. The Financial Section is comprised of the independent auditor's opinion, Management Discussion & Analysis, basic Township wide and fund financial statements, informational notes, and required supplemental information. The Statistical Section provides unaudited financial and demographic information about the Township over the previous ten fiscal year period.

GOVERNMENT PROFILE

Waterford Township is organized under Act 359 of 1947 as a Charter Township. Policy-making and legislative authority are vested in the seven member

Township Board, four of whom are elected at large in partisan elections as parttime legislators. The Board is responsible for passing ordinances, determining policy, and adopting the budget. The executive function is distributed between the Township Supervisor, Clerk and Treasurer, all of whom also sit on the Board.

This report covers all funds of Waterford Township. The Township provides a full range of services, including, but not limited to, police and fire protection; recreational and cultural activities; and water and sewer services.

ECONOMIC CONDITION AND OUTLOOK

The Charter Township of Waterford was established as a Charter Township in 1961 by a vote of the electorate. The Township is located in the center of Oakland County, immediately to the west of the City of Pontiac. The Township has an area of 35.1 square miles and is traversed from east to west by M-59 (Highland Road) and from Southeast the Northwest by US-24 (Dixie Highway).

Within the Township there is a significant employment base in retail and service industries, and it is anticipated there will be moderate growth in this employment base over the next five to ten years. The Township has an area wide sewer system which is connected to the Detroit system for treatment. The municipal water system is operated throughout the Township and produces water from 15 wells.

Oakland County International Airport is located in the northwest portion of the Township. The airport serves corporate, charter and private general aviation activity, in addition to providing US Customs Service activity for international flights. The airport has approximately 770 based aircraft and accommodates approximately 350,000 annual departures & arrivals, ranking it the second busiest airport in Michigan and the fifth busiest general aviation airport in the United States.

Grand Trunk Railroad traverses the Township from Southeast to Northwest. The railroad provides shipping access to several Township businesses.

The Township is a regional center for northwest Oakland County. Several major shopping centers serve both the Township and its surrounding area. Summit Place Mall is the largest complex with 1.2 million square feet of retail space.

Several major industries are located in the Township. The largest is General Motors parts Division which maintains a 1,300,000 square foot warehouse and distribution center. Rite Aide Drug Store's regional distribution center, serving six states, operates a quarter million square foot warehouse complex. Other industries within the Township include metal fabricating, screw machine

productions, and manufacturers of motor parts, electronic components, industrial computers, and precision measuring instruments. General Motors Truck and Bus, Pontiac Motors, and General Motors Buick, Oldsmobile Cadillac, (BOC) assembly plants are all located within minutes of the Township.

Commercial and Residential Development

2005 was another difficult year for the Township's commercial and retail businesses. The construction of newer retail outlets in surrounding communities and the continued growth of internet commerce have weakened the vitality of regional retail areas, such as the Telegraph/Elizabeth Lake Road area, creating a surplus of retail space as businesses relocate.

The pace of residential development within the Township continued to slow in 2005. The number of new single-family housing permits issued by the Township fell to 118, the sixth straight year of decline and down from a high of 523 permits in 1998. In addition to the overall health of the state's economy, future development will be limited by land availability as the Township approaches build-out and the outer rim of suburban development moves to the west and north.

The following table demonstrates building permit activity within the Township in recent years:

Building Permits

| <u>Calendar Year</u> | Single Family Homes | Condominium Units | <u>New</u> Commercial | <u>Total</u> Permits |
|----------------------|------------------------|----------------------|--------------------------|-------------------------|
| 2005 | 118 | 12 | 25 | 833 |
| 2004 | 130 | 104 | 13 | 974 |
| 2003 | 131 | 44 | 15 | 908 |
| 2002 | 139 | 94 | 19 | 1,097 |
| 2001 | 154 | 143 | 13 | 1,230 |
| 2000 | 189 | 71 | 13 | 1,252 |
| 1999 | 457 | 52 | 11 | 1,507 |
| 1998 | 523 | 21 | 17 | 1,736 |
| 1997 | 443 | 69 | 30 | 1,928 |
| 1996 | 488 | 84 | 18 | 1,677 |
| 1995 | 363 | 36 | 17 | 1,401 |
| 1994 | 400 | 82 | 11 | 1,571 |

Area Demographics

Oakland County is located in the southeast portion of Michigan's Lower Peninsula. The County has an area of 910 square miles, which includes 30 cities,

10 villages and 21 townships. Within the county are 5 rivers, 423 inland lakes, numerous small streams and rolling landscapes – all of which make the area attractive to homeowners and builders.

Oakland County private sector employment outperformed the nation, the state and all major labor market areas in the state in the last decade. Job growth during the past 10 to 15 years has been twice as fast as the state and more than twice as fast as the nation.

FINANCIAL INFORMATION

Internal and Budgetary Control

Township administration is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the Township are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute assurances, that these objectives are met. The primary financial management control instrument of the Township is the annual budget. It is adopted each year by the Board of Trustees in accordance with the State of Michigan Uniform Budgeting Act, P.A. 621 of 1978, by December 15th for the subsequent year. The Township's fiscal year is January through December. Budget preparation begins in June of each year with the Office of Fiscal & Human Resources presenting the Township Supervisor with a revenue estimate for the upcoming fiscal year. Based on this estimate, the Supervisor provides direction and spending targets to individual departments. The Supervisor then proposes a budget for the Board to debate and pass. The Board approves appropriations on the departmental basis, which becomes the legal level of control. An encumbrance system is in place to ensure that this control is not violated. All amendments to this budget must be approved by the Board throughout the fiscal year. Amounts appropriated, but not spent by the end of the fiscal year must be re-appropriated by the Board for the subsequent fiscal year.

All internal control evaluations occur within the above framework. We believe that the Township's internal control structure adequately safeguards assets and provides reasonable assurance of the proper recording of financial information for both internal and external reporting purposes.

Cash Management

The Township's investment policy includes the legal requirements for municipalities covered under Michigan Public Act No. 20 of 1943, as amended.

We maximize the use of funds and ultimately try to increase the return on our dollars while minimizing risk. Investments are placed with institutions that are approved by the Township Board and deemed to provide minimal risk to Township assets. Our investment portfolio currently consists of money market funds, certificates of deposit, U.S. Treasury and other obligations of the U.S. and authorized pooled funds, in compliance with the Township's investment policy and Public Act 20, as amended.

Risk Management

The Charter Township of Waterford is a member of the Michigan Municipal Risk Management Authority (MMRMA). The MMRMA is a self-insured association with a membership of approximately 365 Michigan local governmental units. It provides risk management, claims administration, legal defense, and reinsurance services for its members. As a member, Waterford Township has liability coverage of up to \$15,000,000 per occurrence. Our self-insured retention is \$75,000 per occurrence. We are actively involved in risk control through supervisory and employee training, facilities inspections, and utilization of the MMRMA Risk Control Staff.

Waterford Township is also self-insured for workers' compensation coverage. The Township has retained the service of Comprehensive Risk Services (CRS) as a third-party administrator to monitor and pay workers' compensation claims on its behalf. The Township, in cooperation with CRS, aggressively manages claims and works to reduce on-the-job injuries through safety training, inspections and an employee safety committee.

Component Units

Included in the financial statements are three discretely presented component units: Economic Development Corporation (EDC); Waterford Youth Assistance Corporation (WYA); and Veteran's Memorial Fund (VMD). Although considered separate legal entities, they are part of the Township's operations and the Township is considered to be financially accountable for them.

Independent Audit

As required by State of Michigan law, the Charter Township of Waterford's accounts and financial statements have been independently audited by the accounting firm Plante & Moran, PLLC. The goal of the audit is to obtain a reasonable assurance that the financial statements contained within are free of material misstatement and accurately reflect the financial position of the Township. The auditor's report is presented as the first component of the financial section of this report.

In addition, Plante & Moran conducted the federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. These reports are available in the Single Audit section of the CAFR.

While the independent auditor has expressed an unqualified opinion of the financial statements contained in this report, management takes sole responsibility for the contents of the CAFR. To the best of its knowledge, staff believes the CAFR information is accurate in all material respects.

AWARDS AND RECOGNITIONS

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Charter Township of Waterford for its comprehensive annual financial report for the fiscal year ended December 31, 2004. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it of the GFOA to determine its eligibility for another certificate.

ACKNOWLEDGEMENTS

This CAFR reflects the work and commitment of the staff members of the Clerk's Office, Treasurer's Office and the Office of Fiscal & Human Resources. This document could not have been accomplished without their efforts and each contributor deserves sincere appreciation. Management would also like to express its appreciation to Plante & Moran, the Township's independent auditors, who assisted and contributed to the preparation of this Comprehensive Financial Report.

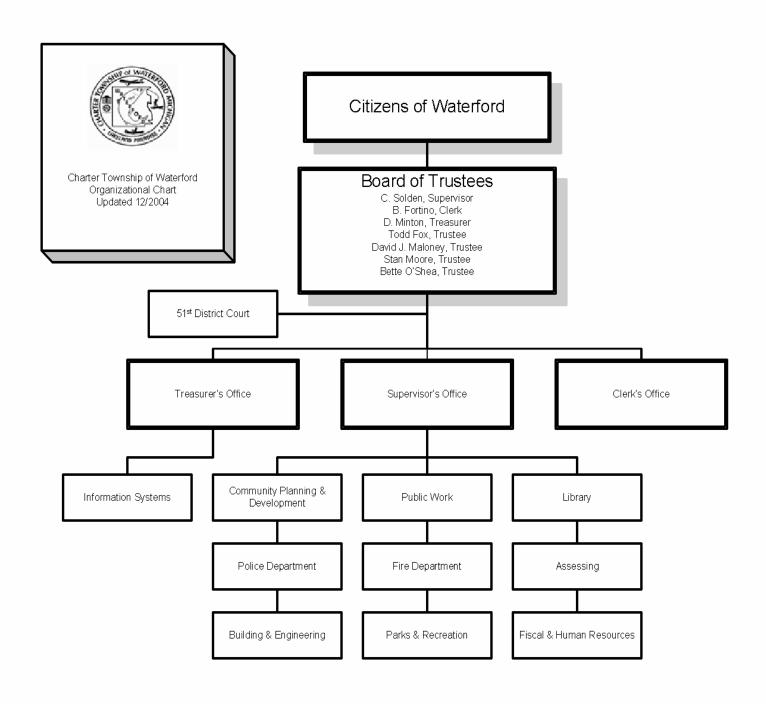
Respectfully submitted,

Ćarl W. Solden

Township Supervisor

Setty J. Mino
Betty J. Fortino
Township Clerk

Organizational Chart



Certificate of Achievement for Excellence in Financial Reporting

Presented to

Charter Township of Waterford, Michigan

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
December 31, 2004

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

WHITE STATES AND CARPORATION SEE ALL STATES AND CARPORATION SE

President

Carla Eperge

Executive Director

List of Principal Officers Year Ended December 31, 2005

Supervisor's Office

Supervisor Carl W. Solden

Clerk's Office

Clerk Betty J. Fortino
Deputy Clerk Karen S. Macintosh

Treasurer's Office

Treasurer Dee A. Minton
Deputy Treasurer Sandy J. Pulk

Assessing

Chief Assessor Don E. Wood
Deputy Assessor Larry J. Elliott

Building and Engineering

Director Douglas Bradley
Assistant Director Building Bernt A. Gibson
Assistant Director Engineering Robert A. Merinsky

Community Planning and Development

Director Robert W. Vallina
Planning Division Head Larry R. Lockwood

Fire

Chief Dennis K. Storrs
Deputy Chief Richard M. Mielke

Fiscal and Human Resources

Director Robert J. Seeterlin
Assistant Director William S. Smith

Information Systems

Director Jared W. Black

Library

Director Joan M. Rogers
Assistant Library Director Mary K. Rice

Parks and Recreation

Director Thomas G. Newcombe

Police

Chief John B. Dean
Deputy Chief Dale D. Lacroix
Deputy Chief Daniel T. Mccaw

Public Works

Director Terry E. Biederman
Water and Sewer Superintendent Jerry T. Coburn
Administrative Superintendent Derek Diederich
Facilities and Operations Superintendent David M. Papke
Engineering Superintendent William A. Fritz

Labor Agreements Year Ended December 31, 2005

| Bargaining Unit | Expiration Date | Number of Employees |
|---|--------------------|------------------------|
| Michigan Association of Police - Represents police officers and crime scene investigators | 12/31/2007 | 55 |
| Command Officers Association of Michigan - Represents police sergeants and lieutenants | 12/31/2003 | 21 |
| International Association of Firefighters - Represents all firefighting personnel | 12/31/2006 | 63 |
| Michigan Association of Police - Represents dispatchers | 12/31/2003 | 13 |
| Teamsters State, County, and Municipal Workers - Represents clerical, public works employees, building inspectors, and ordinance officers | 12/31/2003 | 148(1) |

⁽I) Includes part-time employees in the library and parks and recreation

Fund Organization Chart Year Ended December 31, 2005

| Fund Name | Fund Number | | | | | | |
|-----------------------------------|-------------|--|--|--|--|--|--|
| General Fund | 101 | | | | | | |
| Special Revenue Funds | | | | | | | |
| Fire | 206 | | | | | | |
| Police | 207 | | | | | | |
| Police Restricted Use | 208 | | | | | | |
| Cemetery Care | 209 | | | | | | |
| Workers' Compensation | 215 | | | | | | |
| Health Benefits | 225 | | | | | | |
| Improvement Revolving | 246 | | | | | | |
| Bike Path | 247 | | | | | | |
| Cable Commission | 250 | | | | | | |
| Community Development Block Grant | 261-263 | | | | | | |
| Library | 270 | | | | | | |
| Library Donations | 271 | | | | | | |
| Nature Center | 718 | | | | | | |
| Weed Control | 844-883 | | | | | | |
| Debt Service Funds | | | | | | | |
| Debt Service | 301 | | | | | | |
| Capital Projects Funds | | | | | | | |
| Police and Fire Building | 406 | | | | | | |
| S.A.D. Road Paving | 813 | | | | | | |
| Enterprise Funds | | | | | | | |
| Water and Sewer | 590 | | | | | | |
| Internal Service Funds | | | | | | | |
| Motor Pool | 360 | | | | | | |
| Trust and Agency Funds | | | | | | | |
| Tax Collection | 703 | | | | | | |
| Regular Employee Pension | 731 | | | | | | |
| Police and Fire Pension | 732 | | | | | | |
| Other Agency | 701-752 | | | | | | |

Plante & Moran, PLLC



27400 Northwestern Highway P.O. Box 307 Southfield, MI 48037-0307 Tel: 248.352.2500 Fax: 248.352.0018 plantemoran.com

Independent Auditor's Report

To the Board of Trustees Charter Township of Waterford Oakland County, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Charter Township of Waterford, Michigan as of and for the year ended December 31, 2005, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Charter Township of Waterford, Michigan's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Charter Township of Waterford, Michigan as of December 31, 2005 and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended, in conformity with accounting principles generally accepted in the United States of America.



Plante & Moran, PLLC



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To the Board of Trustees Charter Township of Waterford Oakland County, Michigan

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Charter Township of Waterford, Michigan's basic financial statements. The management's discussion and analysis, pension system schedule of funding progress, and the budgetary comparison schedules, as identified in the table of contents, are not a part of the basic financial statements but are supplemental information required by the Governmental Accounting Standards Board. The introductory section, other supplemental information, and statistical section, as identified in the table of contents, are presented for the purpose of additional analysis and are not a required part of the basic financial statements. The budgetary comparison schedules and other supplemental information have been subjected to the auditing procedures applied to the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. We have applied certain limited procedures to the management's discussion and analysis and pension systems schedule of funding progress, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplemental information. However, we did not audit the information and express no opinion on it. The introductory section and statistical section have not been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, accordingly, we express no opinion on them.

In accordance with Government Auditing Standards, we have also issued our report dated May 26, 2006 on our consideration of the Charter Township of Waterford, Michigan's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grants. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

Plante & Moran, PLLC

May 26, 2006

Management's Discussion and Analysis

Financial Highlights

The following represents the most significant financial highlights for the year ended December 31, 2005.

- State-shared revenue, despite dramatic cuts over the past five years, remains our second largest revenue source. During the Township's 2005 fiscal year, state-shared revenue did increase slightly by approximately \$52,000 above the 2004 amount. This increase is less than I percent and when adjusted for inflation, the result is an actual decline in value.
- On the positive side, property tax revenues in 2005 were approximately \$1.4 million (6.0 percent) higher than the prior year. This increase was primarily due to new development and sales of homes that were previously under the Proposal A taxable value cap. There was also a modest millage rate increase in the Police and General Funds.
- Total 2005 General Fund revenues were approximately \$180,000 below 2004 revenues.
 Declining revenue sources include fees and fines (down \$366,000) and other revenue (down \$693,000).
 Fees and fines were down due to less police activity resulting from staffing cuts.
 Other revenue was down due to 2004 realizing two one-time-only revenues from the sale of surplus property (\$240,000) and a large rebate from Blue Cross (\$252,000).
- The Township continues to reduce staff in order to offset revenue losses and cost increases.
 Operations are being downsized through attrition. During 2005, 15 budgeted positions were eliminated by layoff or when employees either retired or resigned. Total full-time staffing between 2003 and 2005 has been reduced by 32 positions.
- Reduced staffing in the police department has resulted in reduced costs. The Police Fund fund balance increased significantly (nearly \$460,000) in 2005. This savings in expenditures, however, was offset by the reduced fees and fines revenue noted above.
- Health Insurance and Pension Costs leveled off in 2005. This was partially due to the
 reduction in staff. The Township implemented lower cost health insurance plans for nonunion employees effective August 2005. The new base plan includes deductibles and copays. This same base plan was implemented with police patrol officers and dispatchers in
 December 2005.

Using this Annual Report

This annual report consists of a series of financial statements. The statement of net assets (see page 11) and the statement of activities (see pages 12 and 13) provide information about the activities of the Township as a whole and present a longer-term view of the Township's finances. This longer-term view uses the accrual basis of accounting so that it can measure the cost of providing services during the current year, and whether the taxpayers have funded the full cost of providing government services.

Management's Discussion and Analysis (Continued)

The fund financial statements present a short-term view; they tell the reader how the taxpayers' resources were spent during the year, as well as how much is available for future spending. Fund financial statements also report the Township's operations in more detail than the government-wide financial statements by providing information about the Township's most significant funds. The fiduciary fund statements provide financial information about activities for which the Township acts solely as a trustee or agent for the benefit of those outside of the government.

The Township as a Whole

The following table shows, in a condensed format, the net assets as of the current date and compared to the prior year (in millions of dollars):

| | Governmental Activities | | | | | usiness-ty | pe A | ctivities | Total | | | | |
|------------------------------|-------------------------|-----------|----|-------|------|------------|------|-----------|-------|-------|----|-------|--|
| | | 2004 2005 | | 2005 | 2004 | | | 2005 | | 2004 | | 2005 | |
| Assets | | | | | | | | | | | | | |
| Current assets | \$ | 38.9 | \$ | 44.3 | \$ | 24.0 | \$ | 22.4 | \$ | 62.9 | \$ | 66.7 | |
| Noncurrent assets | | 62.4 | | 61.3 | | 77.5 | | 79.2 | | 139.9 | | 140.5 | |
| Total assets | | 101.3 | | 105.6 | | 101.5 | | 101.6 | | 202.8 | | 207.2 | |
| Liabilities | | | | | | | | | | | | | |
| Current liabilities | | 29.1 | | 30.5 | | 2.1 | | 2.7 | | 31.2 | | 33.2 | |
| Long-term liabilities | | 13.2 | | 14.3 | | 4.7 | | 4.5 | _ | 17.9 | _ | 18.8 | |
| Total liabilities | | 42.3 | | 44.8 | | 6.8 | | 7.2 | | 49.1 | | 52.0 | |
| Net Assets | | | | | | | | | | | | | |
| Invested in capital assets - | | | | | | | | | | | | | |
| Net of related debt | | 46.8 | | 46.0 | | 72.9 | | 71.9 | | 119.7 | | 117.9 | |
| Restricted | | 3.2 | | 4.3 | | _ | | - | | 3.2 | | 4.3 | |
| Unrestricted | | 9.0 | | 10.5 | | 21.8 | | 22.4 | | 30.8 | | 33.0 | |
| Total net assets | \$ | 59.0 | \$ | 60.8 | \$ | 94.7 | \$ | 94.4 | \$ | 153.7 | \$ | 155.2 | |

The Township's combined net assets increased approximately \$1.5 million (approximately 1.0 percent) from the prior year. The governmental activities portion of net assets increased approximately \$1,800,000 (3.05 percent) from the prior year. Increased assets within the governmental activities are due primarily to an increase in cash associated with bond proceeds in the Improvement and Revolving Fund and a \$675,000 state grant for the newly established Nature Center Fund.

Long-term liabilities in the governmental activities increased slightly in 2005. The Township sold \$2 million in bonds to fund capital improvement projects including major repairs of the Township Hall, District Court, and Parks and Recreation facilities. The Township continues to reduce debt associated with the 1998-99 Police and Fire Building Construction and 2004 Water and Sewer System rehabilitation projects.

Management's Discussion and Analysis (Continued)

Overall, Township debt remains low. The Township utilizes just 4.84 percent of the allowable debt.

The following table shows the Township's major revenue and expenditures as a whole, for both the governmental and business-type activities (in millions of dollars). The bottom of the table shows the changes in net assets during the current year in comparison to the prior year.

The current year to prior year change in net assets shows only slight variations in the dollar amounts. The most significant change from 2004 to 2005 was a shift of revenue from cable franchise fees up into operating grants and contributions. On the expense side, expenditures associated with cable franchise fees were moved from general government to recreation and leisure. This was done to comply with a Government Finance Officers Association (GFOA) directive on allocating revenues and expenditures.

In 2005 the township was able to switch from a negative financial position, where expenses exceeded revenues to a positive position. This was accomplished through reductions is staffing and changes in employee health benefits. The changes in employee benefits came as groups accepted lower cost health plans in return for wage increases.

Summary Condensed Income Statement (presented in millions of dollars):

| | Governmental Activities | | | | | siness-typ | pe Ac | tivities | Total | | | | |
|------------------------------------|-------------------------|-------|----|------|----|------------|-------|----------|-------|-------|------|------|--|
| | 2 | 2004 | | 2005 | - | 2004 | 2005 | | 2004 | | 2005 | | |
| Revenue | | | | | | | | | | | | | |
| Program revenue: | | | | | | | | | | | | | |
| Charges for services | \$ | 7.8 | \$ | 7.7 | \$ | 12.4 | \$ | 13.0 | \$ | 20.2 | \$ | 20.7 | |
| Operating grants and contributions | | 0.9 | | 2.7 | | - | | - | | 0.9 | | 2.7 | |
| Capital grants and contributions | | - | | - | | 1.1 | | 1.9 | | 1.1 | | 1.9 | |
| General revenue: | | | | | | | | | | | | | |
| Property taxes | | 23.3 | | 24.8 | | - | | - | | 23.3 | | 24.8 | |
| State-shared revenue | | 6.1 | | 6.1 | | - | | - | | 6. l | | 6. l | |
| Unrestricted investment earnings | | 0.4 | | 1.0 | | 0.6 | | 0.6 | | 1.1 | | 1.6 | |
| Cable franchise fees | | 0.7 | | - | | 0.1 | | - | | 0.7 | | - | |
| Miscellaneous | | 0.2 | | 0.1 | | - | | | | 0.2 | _ | 0.1 | |
| Total revenue | | 39.4 | | 42.4 | | 14.2 | | 15.5 | | 53.6 | | 57.9 | |
| Program Expenses | | | | | | | | | | | | | |
| General government | | 7.4 | | 5.5 | | - | | - | | 7.4 | | 5.5 | |
| Public safety: | | | | | | | | | | | | | |
| Police | | 14.5 | | 14.0 | | - | | - | | 14.5 | | 14.0 | |
| Fire | | 8.6 | | 9.1 | | - | | - | | 8.6 | | 9.1 | |
| Public works | | 0.6 | | 0.6 | | - | | - | | 0.6 | | 0.6 | |
| Building inspection | | 1.5 | | 1.5 | | - | | - | | 1.5 | | 1.5 | |
| District court | | 2.4 | | 2.3 | | - | | - | | 2.4 | | 2.3 | |
| Community and economic development | | 1.9 | | 1.9 | | - | | - | | 1.9 | | 2.0 | |
| Recreation and culture | | 4.3 | | 5.0 | | - | | - | | 4.3 | | 5.0 | |
| Interest on long-term debt | | 0.7 | | 0.6 | | - | | - | | 0.7 | | 0.6 | |
| Water and sewer | | - | | - | | 15.5 | | 15.9 | | 15.5 | | 15.9 | |
| Transfers | | - | | 0.1 | | | | (0.1) | | | _ | | |
| Total program expenses | | 41.9 | | 40.6 | | 15.5 | | 15.8 | | 57.4 | | 56.3 | |
| Change in Net Assets | \$ | (2.5) | \$ | 1.8 | \$ | (1.3) | \$ | (0.3) | \$ | (3.8) | \$ | 1.5 | |

Management's Discussion and Analysis (Continued)

Governmental Activities

The Township's governmental revenues totaled approximately \$42,400,000, with the greatest revenue source being property taxes. Property taxes make up approximately 58.5 percent of total governmental revenue. That percentage is down from approximately 59.2 percent of total governmental revenue in 2004. In 2005, a one-time revenue associated with a \$675,000 state grant for the Nature Center is reflected in the higher operating grants and contribution figure.

Although the Township relies heavily on property tax revenues, the Township still maintains a relatively low millage rate compared to similar-sized communities. The Township's ratio of property tax dollars collected per resident (\$351.25 in 2005) is the lowest of the top 10 population sized communities in Oakland County.

Total governmental expenses for the Township were approximately \$40,600,000. This is down by \$1.3 million from 2004. As in most municipalities, labor cost makes up the greatest portion of the budget. A total of 32 positions have been eliminated between 2003 and 2005. The Township also elected not to fill four positions, three police and one in planning, that were vacated through retirement or resignation.

Contracts with all five labor unions expired at the 2003 year end. The four public safety unions have all petitioned the State for Public Act 312 binding arbitration. Hearings were being conducted at the end of the 2005 fiscal year. The Teamsters bargaining unit filed for fact finding with the state. Hearings were conducted in December 2005 and nonunion management, administrative employees, and the court employee received a 3 percent 2005 increase. Elected officials have not received a wage increase since January 2003.

Business-type Activities

The Township's business-type activities consist of the Water and Sewer Fund. The Township provides water through a Township owned and operated ground water system. Sewage treatment is provided to customers through Oakland County as a customer of the Detroit Water and Sewer System.

System revenues are primarily from fees paid by customers based on use. User fees make up approximately 83.9 percent of all revenues.

The business-type activities expenditures totaled approximately \$15,800,000 in 2005. Slightly more than \$5 million is collected from customers and paid to Oakland County and the City of Detroit for sewage treatment and disposal. As in the governmental activities, a large portion of the expenditures is labor related. In 2005, the Water and Sewer Fund had 53.5 full-time employees.

Management's Discussion and Analysis (Continued)

The Township's Funds

An analysis of the Township's major funds begins on page 14, following the government-wide financial statements. The fund financial statements provide detail information about the most significant funds, not the Township as a whole. The Township board created funds to help manage money for specific purposes as well as to show accountability for certain activities, such as special property tax millages. The Township's major governmental funds for 2005 include the General Fund, Police Fund, Fire Fund, and the Improvement Revolving Fund. The Township's major business-type funds consist of the Water and Sewer Fund.

General Fund

The General Fund pays for most of the Township's governmental services. The two largest services funded by the General Fund are police and fire. The General Fund transfered \$6,690,000 to the Police Fund and \$2,350,878 to the Fire Fund.

Other major activities in the General Fund include the 51st District Court, the parks and recreation department, and all general government administrative and central services operations. Some of these activities rely on fees for services to help offset costs and some do not generate any significant service-related revenue. Many of these activities rely heavily on property taxes and state-shared revenue to subsidize their operations.

In 2005, the General Fund fund balance increased by approximately \$538,000. This is the second year in a row where the fund balance increased and turned around a three-year decline whereby the fund balance went from \$5,200,000 to just over \$760,000 at December 31, 2003. As mentioned above, over the past five years, the Township took significant measures to address this declining fund balance, including the elimination of positions.

The Township's General Fund's year end fund balance is approximately \$1,885,000. This amount represents approximately 8.87 percent of 2005's annual expenditures and net transfers to other funds. This level of fund balance is below the recommended level of between 10 percent and 15 percent of annual expenditures.

Police Fund

The Police Fund covers the operation of the police department. Major revenues include \$6,690,000 from the Township's General Fund and an additional approximate \$6,690,000 in special millage revenue. The department receives a small amount of its revenue from fees, grants, and interest on investments.

Over fiscal year 2005, the Police Fund fund balance increased by approximately \$460,000. This increase was due primarily to the reduction of staff and not backfilling positions as employees retired. The Police Fund also benefited greatly from increased interest income associated with higher interest rates.

Management's Discussion and Analysis (Continued)

Fire Fund

The Fire Fund covers the operations of fire prevention, suppression, and emergency medical services. In 2005, the department received approximately \$2,351,000 from the General Fund and approximately \$5,625,000 from special millages.

The Fire Fund fund balance was reduced by approximately \$109,000. All of this is attributable to the allocation of retroactive pay for 2005 wages. The Township budgeted for employee retroactive pay increases in 2006, when the payments were expected to be made. Generally accepted accounting principles indicate that retroactive pay be allocated to the year the wages were earned. The end result was a decline in the 2005 fund balance.

Improvement Revolving Fund

The Improvement Revolving Fund shows a healthy fund balance. The Township is using the fund for needed capital improvements in the Township. The Township borrowed \$2 million in 2005 to fund major capital repairs and improvements by issuing bonds. Projects are underway and the remaining proceeds from the bonds are scheduled to be spent in 2006.

This fund is also used to fund special assessment capital improvements. The Improvement Revolving Fund provides loans to special assessment districts as an alternative to issuing bonds. This allows the resident of the district to pay favorable interest rates and save on financing costs associated with a bond sale. The Township benefits from earning a higher rate of interest than what typical municipal investments earn.

Water and Sewer Fund

The Water and Sewer Fund continues to maintain a healthy amount of working capital. Because revenues are derived from user fees and fees are adjusted periodically to cover expenses, the fund is relatively secure. Unlike the governmental activities of the Township, the Water and Sewer Fund does not rely on tax dollars and state aid for its financial well-being.

Sewer rates have remained low, with only the cost of fee increases imposed by Oakland County and the City of Detroit being passed on to customers.

Increasing labor costs, higher standards being placed on the system by both the federal and state governments, and the need to repair and maintain an aging system requires the Township to continually monitor revenues and expenditures to ensure revenues remain at an adequate level to support the required expenditures of the systems.

General Fund Budgetary Highlights

The Township's General Fund began 2005 in a downsizing mode. Staff reduction through layoffs were implemented in order to balance expenditures against a declining revenue base.

General Fund actual revenues for 2005 were \$182,000 below 2004 figures. General Fund budgeted expenditures in 2005 were approximately \$381,000 below 2004 figures.

Management's Discussion and Analysis (Continued)

Development-related revenues, including fees from site plans and new subdivisions, increased over 2004 numbers. Unfortunately, toward the end of the year, development slowed as the state and local economy faltered.

District Court revenues declined approximately \$366,000 from 2004. This is a result of lower police traffic enforcement activity due to staff reductions.

Capital Asset and Debt Administration

The Township issued a \$2 million capital improvement bond in 2005. The Township paid off \$605,000 on principal long-term debt. The Township maintains a very low amount of debt. The majority of the debt issued is authorized by a vote of the people and supported by a dedicated debt retirement millage.

Economic Factors

There are several economic factors that challenge the Township. These items include revenue sharing, health insurance, pension cost, and state laws limiting the growth in property taxes. The 1978 Headlee Amendment and Proposal A, which passed in 1993, both limit property tax increases to the rate of inflation. Headlee requires a rollback in the overall millage rate if total property values grow at a rate higher than inflation. Proposal A limits increases in individual property tax assessments to the rate of inflation.

Because labor costs and demands for new service drive cost at a rate higher than the inflation rate, it has forced local governments to rely on new property tax growth or voter-approved tax increases to keep pace with costs.

The Township has been fortunate that the voters have approved renewals of all existing special millages over the past 30 years. Voters also approved a 0.63 millage increase for emergency medical services in 2002. This allowed the fire department to keep up with the increasing demand for services.

The Township has experienced modest new growth over the past decade. This has resulted in some new taxable property values. Growth in the Township has slowed recently as the availability of vacant land has diminished. Most future growth will be in the form of redevelopment. Because property taxes are the key source of Township revenue, efforts to promote redevelopment are crucial.

The Township must continue to provide a safe environment with high quality of life services in order to maintain a healthy tax base. The dynamics of Proposal A allow taxable property values to increase back to 50 percent of assessed value once a home is sold. An attractive housing market and new construction growth will help the Township to overcome some of the restrictions of Proposal A and the 1978 Headlee Amendment.

Management's Discussion and Analysis (Continued)

The Township will soon be forced to recognize the cost of retiree health care and other non-pension postretirement benefits over the working life of the employee, rather than at the time the health care premiums are paid. A new Governmental Accounting Standards Board requirement (GASB 45) will require the Township to calculate and report an actuarial determined annual liability for providing postretirement benefits other than pension in the future. A strategy will need to be developed to properly recognize and fund the financial burden of commitments made to current and future retirees.

Contacting the Township's Management

This financial report is intended to provide citizens, taxpayers, customers, and investors with a general overview of the Township's finances and demonstrate the Township's accountability for the money it receives. If you have questions about this report or need additional information, please contact the Office of Fiscal and Human Resources at (248) 674-6252.

Statement of Net Assets December 31, 2005

| | - | overnmental | E | Business-type | | | C | omponent |
|-----------------------------------|----|-------------|----|---------------|-----------|-------------|----|----------|
| | | Activities | | Activities | | Total | | Units |
| Assets | | | | | | | | |
| Cash and investments (Note 3) | \$ | 25,748,958 | \$ | 17,090,396 | \$ | 42,839,354 | \$ | 226,191 |
| Restricted assets (Note 1) | | 1,814,429 | | - | | 1,814,429 | | _ |
| Receivables: | | | | | | | | |
| Taxes | | 14,720,334 | | _ | | 14,720,334 | | - |
| Customers | | - · · · · - | | 4,431,419 | | 4,431,419 | | - |
| Special assessments | | 655,900 | | 2,625,537 | | 3,281,437 | | _ |
| Accrued interest | | 28,872 | | 191,576 | | 220,448 | | - |
| Due from other governmental units | | 2,427,262 | | - | | 2,427,262 | | 4,682 |
| Rehabilitation revolving | | 1,391,099 | | _ | | 1,391,099 | | -, |
| Other | | 323,723 | | 2,800 | | 326,523 | | _ |
| Internal balances (Note 5) | | (733,823) | | 733,823 | | - | | _ |
| Capital assets - Net (Note 4): | | (755,025) | | 755,025 | | | | |
| Nondepreciable capital assets | | 26,796,559 | | 3,791,647 | | 30,588,206 | | |
| Depreciable capital assets - Net | | | | | | 105,193,051 | | - |
| Depreciable capital assets - Net | | 32,412,068 | | 72,780,983 | | 103,173,031 | | <u>-</u> |
| Total assets | | 105,585,381 | | 101,648,181 | | 207,233,562 | | 230,873 |
| Liabilities | | | | | | | | |
| Accounts payable | | 552,602 | | 2,260,178 | | 2,812,780 | | 2,630 |
| Accrued and other liabilities | | 984,323 | | 189,787 | | 1,174,110 | | 369 |
| Due to other governmental units | | 4,682 | | - | | 4,682 | | - |
| Unearned revenue (Note 6) | | 25,913,527 | | - | | 25,913,527 | | - |
| Noncurrent liabilities (Note 7): | | | | | | | | |
| Due within one year | | 3,043,520 | | 350,061 | | 3,393,581 | | _ |
| Due in more than one year | | 14,255,906 | | 4,485,000 | | 18,740,906 | | |
| Total liabilities | | 44,754,560 | | 7,285,026 | | 52,039,586 | | 2,999 |
| Net Assets | | | | | | | | |
| Invested in capital assets - | | | | | | | | |
| Net of related debt | | 46,013,056 | | 71,907,630 | | 117,920,686 | | - |
| Restricted for: | | | | | | | | |
| Police restricted use | | 567,117 | | - | | 567,117 | | - |
| Weed control | | 38,647 | | - | | 38,647 | | - |
| Library and library donations | | 600,316 | | - | | 600,316 | | - |
| Bike path | | 201,918 | | - | | 201,918 | | - |
| Community Development Block Grant | | 89,738 | | - | | 89,738 | | - |
| Nature Center | | 624,652 | | - | | 624,652 | | - |
| Rehabilitation revolving | | 1,391,099 | | - | | 1,391,099 | | - |
| Cemetery care | | 75,087 | | - | | 75,087 | | _ |
| Debt service | | 286,406 | | - | | 286,406 | | _ |
| Capital projects | | 396,736 | | - | | 396,736 | | _ |
| Unrestricted | | 10,546,049 | | 22,455,525 | | 33,001,574 | | 227,874 |
| Total net assets | \$ | 60,830,821 | \$ | 94,363,155 | <u>\$</u> | 155,193,976 | \$ | 227,874 |

| | | | I | Prog | gram Revenue | s | | | |
|--|-------------------|-----------|-------------|------|--------------|---------------|----------------|--|--|
| | | | | | Operating | Ca | Capital Grants | | |
| | | (| Charges for | | Grants and | and | | | |
| | Expenses | | Services | С | ontributions | Contributions | | | |
| | • | | | | | | | | |
| Functions/Programs | | | | | | | | | |
| Primary government: | | | | | | | | | |
| Governmental activities: | | | | | | | | | |
| General government | \$ 5,466,726 | \$ | 2,457,109 | \$ | 208,069 | \$ | - | | |
| Public safety: | | | | | | | | | |
| Police | 13,966,141 | | 188,869 | | 653,959 | | - | | |
| Fire | 9,080,398 | | 441,416 | | 327,221 | | - | | |
| Public works | 553,056 | | 475,639 | | _ | | - | | |
| Building inspection | 1,470,193 | | 809,922 | | _ | | - | | |
| District court | 2,317,176 | | 2,064,928 | | - | | - | | |
| Community and economic development | 1,961,479 | | 297,423 | | 783,867 | | - | | |
| Recreation and culture | 4,981,226 | | 936,919 | | 769,128 | | - | | |
| Interest on long-term debt | 629,171 | _ | | _ | | | | | |
| Total governmental activities | 40,425,566 | | 7,672,225 | | 2,742,244 | | - | | |
| Business-type activities - Water and sewer | 15,879,285 | | 13,000,673 | | | | 1,838,130 | | |
| Total primary government | \$ 56,304,85 I | <u>\$</u> | 20,672,898 | \$ | 2,742,244 | \$ | 1,838,130 | | |
| Component units: | | | | | | | | | |
| Economic Development Corporation | \$ 27,197 | \$ | 55,000 | \$ | - | \$ | - | | |
| Youth Assistance Corporation | 64,990 | | 10,179 | | 57,210 | | - | | |
| Veteran's Memorial | 16,052 | | 9,156 | | | | - | | |
| Total component units | \$ 108,239 | \$ | 74,335 | \$ | 57,210 | \$ | | | |

General revenues:

Property taxes

State-shared revenues (unrestricted)

Unrestricted investment earnings

Miscellaneous

Transfers

Total general revenues

Change in Net Assets

Net Assets - Beginning of year (as restated in Note 1)

Net Assets - End of year

Statement of Activities Year Ended December 31, 2005

| Net (Expense) Revenue and Changes in Net Assets | | | | | | | | | | | |
|---|--------------|-----------------|----|--------------|--------------|--|--|--|--|--|--|
| | Р | rimary Governme | nt | | | | | | | | |
| G | overnmental | Business-type | | | Component | | | | | | |
| | Activities | Activities | | Total | Units | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| \$ | (2,801,548) | \$ - | \$ | (2,801,548) | \$ - | | | | | | |
| | (13,123,313) | | | (13,123,313) | | | | | | | |
| | (8,311,761) | - | | (8,311,761) | - | | | | | | |
| | (77,417) | _ | | (77,417) | <u>-</u> | | | | | | |
| | (660,271) | _ | | (660,271) | _ | | | | | | |
| | (252,248) | _ | | (252,248) | <u>-</u> | | | | | | |
| | (880,189) | - | | (880,189) | - | | | | | | |
| | (3,275,179) | = | | (3,275,179) | - | | | | | | |
| | (629,171) | = | | , | - | | | | | | |
| | (627,171) | <u>-</u> | - | (629,171) | | | | | | | |
| | (30,011,097) | - | | (30,011,097) | - | | | | | | |
| | <u>-</u> | (1,040,482) | | (1,040,482) | | | | | | | |
| | (30,011,097) | (1,040,482) | | (31,051,579) | - | | | | | | |
| | | | | | | | | | | | |
| | - | - | | - | 27,803 | | | | | | |
| | - | - | | - | 2,399 | | | | | | |
| | | | | - | (6,896) | | | | | | |
| | - | - | | - | 23,306 | | | | | | |
| | | | | | | | | | | | |
| | 24,789,201 | - | | 24,789,201 | - | | | | | | |
| | 6,070,330 | _ | | 6,070,330 | <u>-</u> | | | | | | |
| | 955,972 | 589,824 | | 1,545,796 | 4,689 | | | | | | |
| | 107,725 | _ | | 107,725 | - | | | | | | |
| | (123,517) | 123,517 | _ | - | | | | | | | |
| | 31,799,711 | 713,341 | | 32,513,052 | 4,689 | | | | | | |

1,788,614 (327,141) 1,461,473

59,042,207 94,690,296 153,732,503

27,995

199,879

Governmental Funds Balance Sheet December 31, 2005

| | | | Major Special Revenue Funds | | | | | | | | | |
|--|-------------|-------------------|-----------------------------|------------------|---------------|--------------|----|------------|----|--------------|------|----------------|
| | | | | | | | | | | her Nonmajor | | |
| | | | | | | | I | mprovement | G | overnmental | Tota | l Governmental |
| | G | General Fund | | Police | | Fire | | Revolving | | Funds | | Funds |
| Assets | | | | | | | | | | | | |
| Cash and investments | ¢ | 6,727,857 | ¢ | 3,952,055 | ¢. | 3,090,762 | ¢ | 2.045.495 | ¢ | 0 ((2 277 | ¢ | 25,478,546 |
| | \$ | 6,727,037 | Ф | 3,732,033 | Ф | 3,070,762 | Þ | 1,814,429 | Ф | 9,662,377 | Ф | 1,814,429 |
| Restricted assets (Note 1) Receivables: | | - | | - | | - | | 1,017,727 | | - | | 1,017,727 |
| Taxes | | 5,498,914 | | 3,989,582 | | 3,354,475 | | | | 1,877,363 | | 14,720,334 |
| Special assessments | | 208,410 | | 3,767,362 | | 3,337,773 | | 362,607 | | 84,883 | | 655,900 |
| Accrued interest | | 28,872 | | _ | | - | | 362,607 | | - | | 28,872 |
| Due from other governmental units | | 1,066,135 | | - | | - | | 175,309 | | 169,015 | | 1,410,459 |
| Other | | 1,000,133 | | 21,374 | | _ | | 173,307 | | 119,922 | | 323,723 |
| Due from other funds (Note 5) | | 220,673 | | 8,318 | | _ | | 239,826 | | 957,809 | | 1,426,626 |
| | • | | _ | | <u></u> | | _ | | _ | | _ | |
| Total assets | > | 13,933,288 | \$ | 7,971,329 | \$ | 6,445,237 | \$ | 4,637,666 | \$ | 12,871,369 | \$ | 45,858,889 |
| Liabilities and Fund Balances | | | | | | | | | | | | |
| Liabilities | | | | | | | | | | | | |
| Accounts payable | \$ | 225,154 | \$ | 82,376 | \$ | 59,711 | \$ | 111,871 | \$ | 73,490 | \$ | 552,602 |
| Accrued and other liabilities | | 166,561 | | 393,497 | | 262,722 | | - | | 51,870 | | 874,650 |
| Due to other funds (Note 5) | | 1,639,445 | | 82,050 | | 32,723 | | - | | 406,231 | | 2,160,449 |
| Due to other governmental units | | 4,682 | | - | | | | | | | | 4,682 |
| Deferred revenue (Note 6) | - | 10,012,141 | | 6,910,087 | - | 5,810,214 | _ | 362,607 | | 3,734,347 | | 26,829,396 |
| Total liabilities | | 12,047,983 | | 7,468,010 | | 6,165,370 | | 474,478 | | 4,265,938 | | 30,421,779 |
| Fund Balances | | | | | | | | | | | | |
| Reserved for drug enforcement | | - | | - | | - | | - | | 567,117 | | 567,117 |
| Reserved for capital improvement | | - | | - | | - | | 1,814,429 | | - | | 1,814,429 |
| Unreserved: | | | | | | | | | | | | |
| Designated for subsequent year's expenditures - | | | | | | | | | | | | |
| Reported in: | | | | | | | | | | | | |
| General Fund | | 304,394 | | - | | - | | - | | - | | 304,394 |
| Special Revenue Funds | | - | | 598 | | 136,792 | | 531,000 | | 126,627 | | 795,017 |
| Undesignated - Reported in: | | | | | | | | | | | | |
| General Fund | | 1,580,911 | | - | | - | | - | | - | | 1,580,911 |
| Special Revenue Funds | | - | | 502,721 | | 143,075 | | 1,817,759 | | 7,228,545 | | 9,692,100 |
| Debt Service Funds | | - | | - | | - | | - | | 286,406 | | 286,406 |
| Capital Projects Funds | | - | | - | | | _ | - | | 396,736 | | 396,736 |
| Total fund balances | | 1,885,305 | | 503,319 | | 279,867 | _ | 4,163,188 | | 8,605,431 | | 15,437,110 |
| Total liabilities and | | | | | | | | | | | | |
| fund balances | \$ | 13,933,288 | \$ | 7,971,329 | \$ | 6,445,237 | \$ | 4,637,666 | \$ | 12,871,369 | | |
| Amounts reported for governmental activities in the statement | of not | accote and diffe- | ont L | Decance: | | | | | | <u></u> | | |
| Capital assets used in governmental activities are not financi | | | | | | | | | | | | |
| the funds | ai i eso | urces and are no | or re | ported in | | | | | | | | 58,346,815 |
| | and a | ro not available | to no | y for current y | ,00r <i>(</i> | ovnondituros | | | | | | 1.932.672 |
| Receivables are expected to be collected over several years Rehabilitation revolving receivable is expected to be collected | | | | | | | | | | | | 1,732,672 |
| for current year expenditures | d Over | several years a | iiu is | not available to | o pay | ' | | | | | | 1,391,099 |
| Long-term liabilities are not due and payable in the current | period | and are not ren | orter | d in the govern | men | tal funds: | | | | | | 1,371,077 |
| Bonds payable | oci iod | and are not rep | OI LCC | I III the govern | mem | tai iuiius. | | | | | | (14,285,000) |
| General liability claims | | | | | | | | | | | | (337,205) |
| Workers' compensation claims | | | | | | | | | | | | (439,609) |
| Compensated absences | | | | | | | | | | | | (1,512,612) |
| Accrued interest is not recorded in the funds | | | | | | | | | | | | (1,312,612) |
| Internal Service Funds are included as part of governmental | activiti | 20 | | | | | | | | | | 403,813 |
| , , | activiti | C3 | | | | | | | | | • | |
| Net assets of governmental activities | | | | | | | | | | | \$ | 60,830,821 |

Governmental Funds Statement of Revenue, Expenditures, and Changes in Fund Balances Year Ended December 31, 2005

| | | Major Special Revenue Funds | | | | | | | |
|--------------------------------------|---------------------|-----------------------------|-------------|----|-------------|--------------|--------------|----|--------------|
| | | | | | | | Other | | |
| | | | | | | | Nonmajor | | Total |
| | | | | | | Improvement | Governmental | C | Governmental |
| | General Fund | | Police | | Fire | Revolving | Funds | | Funds |
| Revenue | | | | | | | | | |
| Property taxes | \$ 9,142,102 | \$ | 6,689,777 | \$ | 5,624,857 | \$ - | \$ 3,129,840 | \$ | 24,586,576 |
| Licenses and permits | 1,281,214 | | 35,501 | | - | - | _ | | 1,316,715 |
| Special assessments | 412,438 | | - | | - | - | 63,201 | | 475,639 |
| Intergovernmental revenue: | | | | | | | | | |
| State sources | 6,319,173 | | 112,535 | | - | 208,069 | 738,781 | | 7,378,558 |
| Federal sources | - | | 28,046 | | - | - | 751,406 | | 779,452 |
| Charges for services | 1,832,164 | | 79,021 | | 312,691 | - | 57,887 | | 2,281,763 |
| Fines and fees | 2,270,494 | | 56,041 | | - | - | 132,549 | | 2,459,084 |
| Interest | 309,590 | | 142,141 | | 102,127 | 102,717 | 287,079 | | 943,654 |
| Miscellaneous revenue | 218,022 | | 47,473 | _ | 176,286 | 148,052 | 778,069 | _ | 1,367,902 |
| Total revenue | 21,785,197 | | 7,190,535 | | 6,215,961 | 458,838 | 5,938,812 | | 41,589,343 |
| Expenditures | | | | | | | | | |
| General government | 4,967,230 | | - | | - | - | 149,013 | | 5,116,243 |
| Public safety: | | | | | | | | | |
| Police | 69,194 | | 13,398,953 | | - | - | 148,118 | | 13,616,265 |
| Fire | - | | _ | | 8,611,094 | - | _ | | 8,611,094 |
| Public works | - | | - | | - | - | 8,985 | | 8,985 |
| Building inspection | 1,298,028 | | - | | - | - | - | | 1,298,028 |
| District court | 2,375,216 | | - | | - | - | - | | 2,375,216 |
| Community and economic development | 1,234,709 | | - | | - | - | 961,325 | | 2,196,034 |
| Recreation and culture | 1,981,335 | | - | | - | - | 2,092,363 | | 4,073,698 |
| Capital expenditures | 55,899 | | 21,913 | | 64,53 I | 577,158 | 323,083 | | 1,042,584 |
| Debt service | 96,090 | | - | | - | 5,653 | 1,096,043 | | 1,197,786 |
| Other | | | | | | 82,891 | | _ | 82,891 |
| Total expenditures | 12,077,701 | | 13,420,866 | | 8,675,625 | 665,702 | 4,778,930 | _ | 39,618,824 |
| Excess of Revenue Over | | | | | | | | | |
| (Under) Expenditures | 9,707,496 | | (6,230,331) | | (2,459,664) | (206,864) | 1,159,882 | | 1,970,519 |
| Other Financing Sources (Uses) | | | | | | | | | |
| Proceeds from the issuance of | | | | | | | | | |
| long-term debt | _ | | _ | | _ | 2,000,000 | _ | | 2,000,000 |
| Transfers in (Note 5) | - | | 6,690,000 | | 2,350,878 | - | 5,000 | | 9,045,878 |
| Transfers out (Note 5) | (9,169,395) | | | | <u> </u> | | | | (9,169,395) |
| Total other financing sources (uses) | (9,169,395) | | 6,690,000 | | 2,350,878 | 2,000,000 | 5,000 | | 1,876,483 |
| Net Change in Fund Balances | 538,101 | | 459,669 | | (108,786) | 1,793,136 | 1,164,882 | _ | 3,847,002 |
| Fund Balances - Beginning of year | 1,347,204 | | 43,650 | | 388,653 | 2,370,052 | 7,440,549 | _ | 11,590,108 |
| Fund Balances - End of year | <u>\$ 1,885,305</u> | \$ | 503,319 | \$ | 279,867 | \$ 4,163,188 | \$ 8,605,431 | \$ | 15,437,110 |

Governmental Funds

Reconciliation of the Statement of Revenue, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year Ended December 31, 2005

| Net Change in Fund Balances - Total Governmental Funds | \$ 3,847,002 |
|--|-----------------|
| Amounts reported for governmental activities in the statement of activities are different because: | |
| Governmental funds report capital outlays as expenditures; in the statement of activities, these costs are recorded as capital assets | 1,425,296 |
| Governmental funds allocate the cost of capital assets over their estimated useful lives as depreciation | (2,592,520) |
| Proceeds from the sale of capital assets reported as revenue in the governmental funds; the statement of activities records a gain or loss, included in general government expense | (111,094) |
| Certain revenues reported in the statement of activities in previous years did not provide current financial resources in the governmental funds until the current year | 140,465 |
| Repayment of bond principal is an expenditure in the governmental funds, but not in the statement of activities (where it reduces long-term debt) | 605,000 |
| Bond proceeds are not reported as other financing sources on the statement of activities | (2,000,000) |
| Long-term liabilities and accrued interest are not due and payable in the current period and are not reported in the fund | 237,505 |
| Change in accumulated employee sick and vacation pay is recorded when earned in the statement of activities | 63,981 |
| Internal Service Funds are also included as governmental activities | 172,979 |
| Change in Net Assets of Governmental Activities | \$ 1,788,614 |

Proprietary Funds Statement of Net Assets December 31, 2005

| | Enterprise | Internal Service | |
|--|---------------|----------------------------|--|
| | Fund | Fund Motor Pool Fund | |
| | Water and | | |
| | Sewer Fund | | |
| Assets | | | |
| Current assets: | | | |
| Cash and investments | \$ 17,090,396 | \$ 270,412 | |
| Receivables: | | | |
| Customers | 4,431,419 | = | |
| Special assessments | 2,625,537 | = | |
| Accrued interest receivable | 191,576 | _ | |
| Other | 2,800 | - | |
| Due from other funds | 1,204,262 | - | |
| Total current assets | 25,545,990 | 270,412 | |
| Noncurrent assets: | | | |
| Nondepreciable capital assets | 3,791,647 | _ | |
| Depreciable capital assets | 72,780,983 | 861,812 | |
| Total noncurrent assets | 76,572,630 | 861,812 | |
| Total assets | 102,118,620 | 1,132,224 | |
| Liabilities | | | |
| Current liabilities: | | | |
| Accounts payable | 2,260,178 | - | |
| Accrued and other liabilities | 189,787 | 3,411 | |
| Due to other funds | 470,439 | _ | |
| Current portion of long-term debt | - | 330,000 | |
| Total current liabilities | 2,920,404 | 333,411 | |
| Noncurrent liabilities: | | | |
| Accumulated employee benefits | 350,061 | _ | |
| Long-term debt - Net of current portion | 4,485,000 | 395,000 | |
| - · · · · · · · · · · · · · · · · · · · | | | |
| Total noncurrent liabilities | 4,835,061 | 395,000 | |
| Total liabilities | 7,755,465 | 728,411 | |
| Net Assets | | | |
| Investment in capital assets - Net of related debt | 72,087,630 | 136,812 | |
| Unrestricted | 22,275,525 | 267,001 | |
| Total net assets | \$ 94,363,155 | \$ 403,813 | |

Proprietary Funds Statement of Revenue, Expenses, and Changes in Net Assets Year Ended December 31, 2005

| | E | Enterprise Fund Water and | | Internal Service Fund Motor Pool | | |
|--|------------|---------------------------|------|----------------------------------|--|--|
| | | | | | | |
| | Sewer Fund | | Fund | | | |
| Operating Revenue | | | | | | |
| Water usage billings | \$ | 4,063,895 | \$ | = | | |
| Sewage disposal charges | • | 8,740,176 | • | _ | | |
| Hydrant rental | | 1,162 | | _ | | |
| Meter charges | | 46,150 | | _ | | |
| Charges for services | | 157,204 | | 346,405 | | |
| State sources | | 84,496 | | <u> </u> | | |
| Total operating revenue | | 13,093,083 | | 346,405 | | |
| Operating Expenses | | | | | | |
| Cost of water | | 1,919,760 | | - | | |
| Cost of sewage disposal | | 5,306,515 | | - | | |
| Operation and maintenance | | 907,518 | | - | | |
| General and administrative | | 4,427,857 | | 1,809 | | |
| Depreciation | | 3,151,550 | | 146,901 | | |
| Other services and charges | | | | <u>-</u> | | |
| Total operating expenses | | 15,713,200 | | 148,710 | | |
| Operating Income (Loss) | | (2,620,117) | | 197,695 | | |
| Nonoperating Income (Expense) | | | | | | |
| Interest expense | | (173,999) | | (32,776) | | |
| Interest income | | 589,824 | | 8,060 | | |
| Total nonoperating income (expense) | | 415,825 | | (24,716) | | |
| Income (Loss) - Before capital contributions and transfers | | (2,204,292) | | 172,979 | | |
| Capital Contributions | | | | | | |
| Donated from developers | | 811,844 | | - | | |
| Tap-in fees, system burden fees, and other | | 941,790 | | <u>-</u> | | |
| Total capital contributions | | 1,753,634 | | - | | |
| Income (Loss) - Before transfers | | (450,658) | | 172,979 | | |
| Transfers In | | 123,517 | | <u>-</u> | | |
| Change in Net Assets | | (327,141) | | 172,979 | | |
| Net Assets - Beginning of year | | 94,690,296 | | 230,834 | | |
| Net Assets - End of year | <u>\$</u> | 94,363,155 | \$ | 403,813 | | |

Proprietary Funds Statement of Cash Flows Year Ended December 31, 2005

| | | Enterprise Fund - Water and Sewer | | Internal Service Fund | |
|---|-----------|--------------------------------------|----|--------------------------|--|
| Cash Flows from Operating Activities | | | | | |
| Receipts from customers | \$ | 13,073,906 | \$ | 346,405 | |
| Payments to suppliers | | (8,005,702) | | (1,809) | |
| Payments to employees | | (3,915,500) | | - | |
| Other receipts (payments) | | 352,876 | | (2,910) | |
| Net cash provided by operating activities | | 1,505,580 | | 341,686 | |
| Cash Flows from Noncapital Financing Activities - Transfers in from other funds | | 123,517 | | - | |
| Cash Flows from Capital and Related Financing Activities | | | | | |
| Collection of customer assessments (principal and interest) | | 469,064 | | - | |
| Contributions from customers | | 941,790 | | - | |
| Proceeds from the issuance of long-term debt | | - | | 220,000 | |
| Purchase of capital assets | | (4,456,548) | | (218,541) | |
| Principal and interest paid on capital debt | | (343,999) | | (292,776) | |
| Net cash used in capital and related financing activities | | (3,389,693) | | (291,317) | |
| Cash Flows from Investing Activities | | | | | |
| Interest received on investments | | 589,824 | | 8,060 | |
| Purchase of investment securities | | (5,457,474) | | - | |
| Proceeds from sale and maturities of investment securities | | 2,336,842 | | <u>-</u> | |
| Net cash provided by (used in) investing activities | _ | (2,530,808) | | 8,060 | |
| Net Increase (Decrease) in Cash and Cash Equivalents | | (4,291,404) | | 58,429 | |
| Cash and Cash Equivalents - Beginning of year | | 7,790,486 | | 211,983 | |
| Cash and Cash Equivalents - End of year | <u>\$</u> | 3,499,082 | \$ | 270,412 | |
| Statement of Net Assets Classification of Cash and Cash Equivalents | | | | | |
| Cash and investments | \$ | 17,090,396 | \$ | 270,412 | |
| Less amounts classified as investments (Note 3) | | (13,591,314) | | | |
| Total cash and cash equivalents | <u>\$</u> | 3,499,082 | \$ | 270,412 | |
| Reconciliation of Operating Income (Loss) to Net Cash from Operating Activities | | | | | |
| Operating income (loss) | \$ | (2,620,117) | ¢ | 197,695 | |
| | ф | (2,620,117) | Ф | 177,673 | |
| Adjustments to reconcile operating income (loss) to net cash from | | | | | |
| operating activities: Depreciation and amortization | | 3,151,550 | | 146,901 | |
| • | | 3,131,330 | | 146,701 | |
| Changes in assets and liabilities: Receivables | | (19.177) | | | |
| Due from/to other funds | | (19,177) | | (4,182) | |
| · | | 351,829 | | (1 ,182) | |
| Accounts payable Accrued and other liabilities | | 570,961 70,534 | | - 1,272 | |
| Net cash provided by operating activities | \$ | 1,505,580 | \$ | 341,686 | |
| THE CASH PROVIDED BY OPERALING ACTIVITIES | <u> </u> | 1,303,300 | Ψ | 371,000 | |

Noncash Investing, Capital, and Financing Activities - During the year ended December 31, 2005, developers constructed water and sewer lines with estimated values of \$811,844 and donated them to the Township's Enterprise Fund.

Fiduciary Funds Statement of Net Assets December 31, 2005

| | Pension Trust Funds | | | Agency Funds | |
|--|---------------------|------------|-----------|-----------------|--|
| Assets | | | | | |
| Cash and cash equivalents | \$ | 139,373 | \$ | 3,081,361 | |
| Investments: | | | | | |
| U.S. government securities | | 9,711,794 | | - | |
| Corporate bonds | | 4,733,754 | | - | |
| Fixed income funds | | 1,583,123 | | - | |
| Common stocks | | 50,623,604 | | - | |
| Foreign stocks | | 1,221,262 | | - | |
| Foreign bonds | | 299,384 | | - | |
| Foreign equity funds | | 6,989,155 | | - | |
| Mutual funds | | 13,056,246 | | - | |
| Pension manager short-term funds | | 4,155,245 | | - | |
| Investments held by broker-dealer and banks under | | | | | |
| securities lending: | | | | | |
| U.S. government securities | | 3,192,254 | | - | |
| U.S. corporate fixed income | | 262,904 | | - | |
| U.S. equities | | 6,510,559 | | - | |
| Securities lending short-term collateral bank investment pools | | 10,239,596 | | _ | |
| Other receivables | | 190,382 | | | |
| Total assets | 1 | 12,908,635 | <u>\$</u> | 3,081,361 | |
| Liabilities | | | | | |
| Accounts payable | | 748,708 | \$ | _ | |
| Due to other governmental units | | - | Ψ. | 1,597,440 | |
| Bonds and other deposits | | _ | | 1,455,518 | |
| Accrued and other liabilities | | _ | | 28,403 | |
| Amounts due to broker under securities lending agreement | | 10,239,596 | | | |
| · · · · · · · · · · · · · · · · · · · | | | | | |
| Total liabilities | | 10,988,304 | <u>\$</u> | 3,081,361 | |
| Net Assets - Held in trust for pension | | | | | |
| | \$ 10 | 01,920,331 | | | |

Fiduciary Funds Statement of Changes in Net Assets Pension Trust Funds Year Ended December 31, 2005

| Additions | |
|--|----------------|
| Investment income: | |
| Interest and dividends | \$ 1,635,462 |
| Net increase in fair value of investments | 4,899,996 |
| Less investment expenses | (206,739) |
| Net investment income | 6,328,719 |
| Securities lending income: | |
| Interest and fees | 301,571 |
| Less borrower rebates and bank fees | (286,642) |
| Net securities lending income | 14,929 |
| Contributions: | |
| Employer | 4,672,003 |
| Employee | 777,391 |
| Total contributions | 5,449,394 |
| Total additions | 11,793,042 |
| Deductions | |
| Benefit payments | 4,929,590 |
| Administrative expenses | 80,451 |
| Total deductions | 5,010,041 |
| Net Increase | 6,783,001 |
| Net Assets Held in Trust for Pension and Other Employee Benefits | |
| Beginning of year | 95,137,330 |
| End of year | \$ 101,920,331 |

Component Units Statement of Net Assets December 31, 2005

| | Economic Development Corporation | | pment Assistance | | Veteran's Memorial Fund | | Total |
|---|--|------------------|------------------|---------------|-------------------------------|--------|------------------------|
| Assets Cash and investments Due from other governmental units | \$ | 153,544 3,929 | \$ | 39,029 753 | \$ | 33,618 | \$ 226,191 4,682 |
| Total assets | | 157,473 | | 39,782 | | 33,618 | 230,873 |
| Liabilities Accounts payable Accrued liabilities | | - 369 | | 2,630 | | - - | 2,630 369 |
| Total liabilities | | 369 | | 2,630 | | | 2,999 |
| Net Assets - Unrestricted | \$ | 157,104 | \$ | 37,152 | \$ | 33,618 | \$ 227,874 |

| | | | Program Revenues | | | | | |
|---|---------|---------|-------------------------|--------|------------------------------------|--------|----------------------------------|---|
| | <u></u> | xpenses | Charges for Services | | Operating Grants and Contributions | | Capital Grants and Contributions | |
| Economic Development Corporation - General government | \$ | 27,197 | \$ | 55,000 | \$ | - | \$ | - |
| Waterford Youth Assistance Corporation - Community and economic development | | 64,990 | | 10,179 | | 57,210 | | - |
| Veteran's Memorial Fund - General government | | 16,052 | | 9,156 | | | | |
| Total governmental activities | \$ | 108,239 | \$ | 74,335 | \$ | 57,210 | \$ | - |

General Revenue - Interest

Change in Net Assets

Net Assets - Beginning of year

Net Assets - End of year

Component Units Statement of Activities Year Ended December 31, 2005

| \$ | 157,104 | \$ | 37,152 | \$ | 33,618 | \$ 227,874 |
|----|------------|-------------|---------|----|-----------|---------------|
| | 125,611 | | 33,754 | | 40,514 | 199,879 |
| | 31,493 | | 3,398 | | (6,896) | 27,995 |
| | 3,690 | | 999 | | | 4,689 |
| | 27,803 | | 2,399 | | (6,896) | 23,306 |
| | | | | | (6,896) | (6,896) |
| | - | | 2,399 | | - | 2,399 |
| \$ | 27,803 | \$ | = | \$ | - | \$ 27,803 |
| Co | orporation | Corporation | | | Fund | Total |
| | evelopment | Assistance | | ۲ | 1emorial | |
| E | Economic | | Youth | | eteran's/ | |
| | | Wa | terford | | | |

Notes to Financial Statements December 31, 2005

Note I - Summary of Significant Accounting Policies

The accounting policies of the Charter Township of Waterford, Michigan (the "Township") conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by the Township:

Reporting Entity

The Township is governed by an elected seven-member board of trustees. The Township's administration operates under the overall direction of an elected supervisor. The accompanying financial statements present the Township and its component units. The component units are entities for which the Township is considered to be financially accountable. Although blended component units are legally separate entities, in substance, they are a part of the Township's operations. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the Township (see discussion below for description).

Blended Component Units - The Waterford Township Building Authority is governed by a board that is appointed by the Township. Although it is legally separate from the Township, it is reported as if it were part of the primary government, because its sole purpose is to finance and construct the Township's public buildings. The Building Authority Debt Service Fund has been blended into the General and Library Special Revenue Funds.

The Charter Township of Waterford's Police and Fire Retirement System and the Charter Township of Waterford's Regular Employees' Retirement System have been blended into the Township's financial statements. These systems are governed by a five-member pension board that includes the Township treasurer, two elected individuals chosen by the Township board, and two members of the retirement system that are elected by the members of the system. The systems are reported as if they were part of the primary government because of the fiduciary responsibility that the Township retains relative to the operations of each system. The operations of the Police and Fire Retirement System and the Regular Employees' Retirement System are reported as Pension Trust Funds.

Notes to Financial Statements December 31, 2005

Note I - Summary of Significant Accounting Policies (Continued)

Discretely Presented Component Units - The following component units are reported within the component units column in the combined financial statements. They are reported in a separate column in the government-wide financial statements to emphasize that they are legally separate from the Township. The component units do not issue separate financial statements.

- a. The Waterford Youth Assistance Corporation was created to mobilize community interest and forces toward youth and family adjustment and to aid in the prevention of juvenile delinquency and neglect. The Waterford Youth Assistance Corporation's governing body, which consists of four individuals, is selected by the General Citizens Council, which is appointed by the Township board.
- b. The Economic Development Corporation was created to provide means and methods for the encouragement and assistance of industrial and commercial enterprises in relocating, purchasing, constructing, improving, or expanding within the Township so as to provide needed services and facilities of such enterprises to the residents of the Township. The Economic Development Corporation's governing body, which consists of 11 individuals, is selected by the supervisor and approved by the Township board.
- c. The Veteran's Memorial Fund was created for the sole purpose of building and maintaining a memorial to all veterans who have served honorably in the military service of the United States. The Veteran's Memorial Fund's governing body, which consists of five individuals, is selected by the supervisor and approved by the Township board.

Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the Township (primary government) and its discretely presented component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

Notes to Financial Statements December 31, 2005

Note I - Summary of Significant Accounting Policies (Continued)

The statement of activities demonstrates the degree to which the direct expenses of a given function (governmental activities) or segment (business-type activities) are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (I) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual Enterprise Funds are reported as separate columns in the fund financial statements.

<u>Measurement Focus, Basis of Accounting, and Financial Statement</u> Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes billed during the month of December will be used to finance the following year's operations. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Township considers revenues to be available if they are collected within 60 days of the end of the current fiscal period.

Private sector standards of accounting issued before December 1, 1989 are generally followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board. The Township has elected not to apply private sector standards issued after November 30, 1989 for its Enterprise Funds.

Notes to Financial Statements December 31, 2005

Note I - Summary of Significant Accounting Policies (Continued)

Property taxes, licenses, and interest are susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

The Township reports the following major governmental funds:

- The General Fund is the Township's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- The Police Fund accounts for the operations of the law enforcement activities of the Township. Funding is provided primarily through a local property tax levy and through transfers in from the General Fund.
- The Fire Fund accounts for the operations of the fire departments of the Township. Funding is provided primarily through a local property tax levy and through transfers in from the General Fund.
- The Improvement Revolving Fund provides accounting and budgeting for resources designated for Township building and equipment improvements and land acquisition. Funding is provided from the General Fund and the sale of capital assets.

The Township reports the following major proprietary fund:

 The Water and Sewer Fund accounts for the activity of the water distribution system and sewage collection system. Funding is provided primarily through user charges.

Notes to Financial Statements December 31, 2005

Note I - Summary of Significant Accounting Policies (Continued)

Additionally, the Township reports the following activities in its Internal Service and fiduciary fund types:

- The Internal Service Fund is used to account for the financing of goods and services provided by one department to other departments of the Township on a cost reimbursement basis. The Township's Internal Service Fund Motor Pool Fund has been established to account for costs associated with vehicles purchased by the Township and used by all departments within the Township.
- The Pension Trust Funds account for the activities of employee benefit plans that accumulate resources for pension payments to qualified employees and is reported as a fiduciary fund.
- The Agency Funds record primarily tax collections received and remitted to
 other units of government (the county, community college, school district,
 etc.), as well as building bonds and deposits, held for temporary periods. The
 Agency Funds are custodial in nature (assets equal liabilities) and do not involve
 the measurement or results of operations.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the Township's water and sewer function and various other functions of the Township. Eliminations of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Proprietary funds distinguish operating revenue and expenses from nonoperating items. The principal operating revenue of our proprietary funds relates to charges to customers for sales and services. The Water and Sewer Fund also recognizes the portion of tap fees intended to recover current costs (e.g., labor and materials to hook up new customers) as operating revenue. The portion intended to recover the cost of the infrastructure is recognized as nonoperating revenue. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenue and expenses not meeting this definition are reported as nonoperating revenue and expenses.

Notes to Financial Statements December 31, 2005

Note I - Summary of Significant Accounting Policies (Continued)

Property Tax Revenue

Properties are assessed as of December 31. The related property taxes are billed and become a lien on December 1 of the following year. These taxes are due on February 14 with the final collection date of February 28 before they are added to the county tax rolls.

The Township's 2004 tax is levied and collectible on December 1, 2004 and is recognized as revenue in the year ended December 31, 2005, when the proceeds of the levy are budgeted and available for the financing of operations.

The 2004 taxable valuation of the Charter Township of Waterford totaled \$2.385 billion, on which ad valorem taxes levied consisted of 3.8280 mills for operating purposes, 2.8042 mills for the police, 2.3579 mills for the fire, .9173 mills for the library, and .4000 mills for debt on the public safety building. This resulted in \$9.13 million for operating purposes, \$6.69 million for the police, \$5.62 million for the fire, \$2.18 million for the library, and \$.95 million for debt on the public safety building. These amounts are recognized in the respective General, Special Revenue, and Debt Service Funds financial statements as tax revenue.

The delinquent real property taxes of the Township are purchased by Oakland County (the "County"). In approximately April or May, the County treasurer reimburses the local unit for delinquent real property taxes through the County revolving fund. If delinquent real taxes cannot be collected by the County, the local unit portion of the tax is invoiced or deducted from the monthly County settlement.

Assets, Liabilities, and Net Assets or Equity

Cash and Investments - Cash and cash equivalents include cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

Restricted Assets - Restricted assets represent unspent bond proceeds to be used for capital improvement in the improvement revolving fund.

Notes to Financial Statements December 31, 2005

Note I - Summary of Significant Accounting Policies (Continued)

Receivables and Payables - In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances." All trade and property tax receivables are shown as net of allowance for uncollectible amounts.

Prepaid Items - Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both government-wide and fund financial statements.

Capital Assets - Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the Township as assets with an initial individual cost of more than \$5,000 for personal property, \$10,000 for infrastructure, \$50,000 for building and improvements, \$75,000 for intangible assets, and no threshold for land, land improvements, telecommunications equipment, and library books with an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Buildings, equipment, and vehicles are depreciated using the straight-line method over the following useful lives:

| Building and improvements | 15-40 years |
|---|-------------|
| Infrastructure | 40 years |
| Lines and laterals | 75 years |
| Machinery and office equipment, vehicles, and other | 3-13 years |
| Library books | 10 years |

Notes to Financial Statements December 31, 2005

Note I - Summary of Significant Accounting Policies (Continued)

Compensated Absences (Vacation and Sick Leave) - It is the Township's policy that employees earn sick and vacation pay benefits on their anniversary date and it must be used within one year. The government-wide and proprietary fund statements accrue all vacation and personal pay as it is earned, and sick pay as it is used or vested (whichever is earlier). A liability for these amounts is reported in governmental funds as it comes due for payment (when the time is taken off, or employees terminate).

Long-term Obligations - In the government-wide financial statements and the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund-type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

Fund Equity - In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

Use of Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure.

Net Assets - Net assets in the governmental activities have been restated to correct prior year due from other governmental units.

Notes to Financial Statements December 31, 2005

Note 2 - Stewardship, Compliance, and Accountability

State Construction Code Act - The Township oversees building construction, in accordance with the State's Construction Code Act, including inspection of building construction and renovation, to ensure compliance with the building codes. The Township charges fees for these services. The law requires that collection of these fees be used only for construction code costs, including an allocation of estimated overhead costs. A summary of the current year activity and the cumulative shortfall generated since July 1, 2000 is as follows:

Cumulative shortfall - January 1, 2005 \$ (1,881,374)

Current year building permit revenue 744,799
Related expenses:

Direct costs \$ 819,109
Estimated indirect costs ______

Total construction code expenses 819,109

Cumulative shortfall - December 31, 2005 \$ (1,955,684)

Note 3 - Deposits and Investments

Michigan Compiled Laws Section 129.91 (Public Act 20 of 1943, as amended) authorizes local governmental units to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations that have offices in Michigan. The local unit is allowed to invest in bonds, securities, and other direct obligations of the United States or any agency or instrumentality of the United States; repurchase agreements; bankers' acceptances of United States banks; commercial paper rated within the two highest classifications, which matures not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions, which are rated as investment grade; and mutual funds composed of investment vehicles that are legal for direct investment by local units of government in Michigan.

Notes to Financial Statements December 31, 2005

Note 3 - Deposits and Investments (Continued)

The Township's pension trust funds are also authorized by Michigan Public Act 314 of 1965, as amended, to invest in certain reverse repurchase agreements, stocks, diversified investment companies, annuity investment contracts, real estate leased to public entities, mortgages, real estate (if the trust fund's assets exceed \$250 million), debt or equity of certain small businesses, certain state and local government obligations, and certain other specified investment vehicles.

The Township has designated II banks for the deposit of its funds. The investment policy adopted by the board (for non-pension assets) in accordance with Public Act 196 of 1997 has authorized investment in bonds and securities of the United States government and bank accounts and CDs, but not the remainder of State statutory authority as listed above. The Township's deposits and investment policies are in accordance with statutory authority.

The Township's cash and investments are subject to several types of risk, which are examined in more detail below:

Custodial Credit Risk of Bank Deposits - Custodial credit risk is the risk that in the event of a bank failure, the Township's deposits may not be returned to it. The Township does not have a deposit policy for custodial credit risk. At year end, the Township had \$32,584,304 in bank deposits (certificates of deposit, checking and savings accounts). Of that amount, \$1,047,704 was covered by federal depository insurance and the remainder was uninsured and uncollateralized. The Township believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits. As a result, the Township evaluates each financial institution with which it deposits funds and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

Notes to Financial Statements December 31, 2005

Note 3 - Deposits and Investments (Continued)

Interest Rate Risk - Interest rate risk is the risk that the value of investments will decrease as a result of a rise in interest rates. The Township's investment policy does not restrict investment maturities, other than commercial paper which can only be purchased with a 270-day or less maturity. At year end, the average maturities of investments are as follows:

| | | Less than | | | 10 Years and |
|--|--------------|--------------|--------------|------------|--------------|
| Investment Type | Fair Value | l Year | I-5 Years | 6-10 Years | More |
| Primary Government | | | | | |
| U.S. government agencies and securities: | | | | | |
| Federal Home Loan Bank | \$ 5,340,000 | \$ 3,750,000 | \$ 1,590,000 | \$ - | \$ - |
| Federal Home Loan Mortgage Corp. | 1,000,000 | 1,000,000 | - | - | - |
| Federal National Mortgage Association | 200,000 | - | 200,000 | - | - |
| Fiduciary Funds | | | | | |
| U.S. government agencies and securities: | | | | | |
| Federal Home Loan Mortgage Corp. | 1,447,542 | - | - | - | 1,447,542 |
| Federal National Mortgage Association | 2,225,150 | - | - | - | 2,225,150 |
| Government National Mortgage Association | 5,738,765 | - | - | - | 5,738,765 |
| T-Notes | 9,905,974 | 682,344 | 5,322,077 | 3,901,553 | - |
| T-Bills | 154,729 | 154,729 | - | - | - |
| T-Bonds | 723,568 | - | - | - | 723,568 |
| Collateralized mortgage obligations | 45,469 | - | - | - | 45,469 |
| Corporate bonds | 4,380,383 | - | 2,020,429 | 1,310,491 | 372,100 |

Notes to Financial Statements December 31, 2005

Note 3 - Deposits and Investments (Continued)

Credit Risk - State law limits investments in commercial paper to the top two ratings issued by nationally recognized statistical rating organizations. The Township has no investment policy that would further limit its investment choices. As of year end, the credit quality ratings of debt securities (other than the U.S. government) are as follows:

| | | | | Rating |
|--|-----------|-------------------|-----------|--------------|
| Investment Type | <u></u> F | Fair Value Rating | | Organization |
| Primary Government | | | | |
| Sweep accounts | \$ | 1,347,832 | Aaa | Moody's |
| | | 1,777,616 | Not Rated | N/A |
| U.S. government agencies and securities: | | | | |
| Federal Home Loan Bank | | 5,340,000 | AAA | S&P |
| Federal Home Loan Mortgage Corp. | | 1,000,000 | AAA | S&P |
| Federal National Mortgage Association | | 200,000 | AAA | S&P |
| Fiduciary Funds | | | | |
| U.S. government agencies and securities: | | | | |
| Federal Home Loan Mortgage Corp. | | 1,447,542 | Not Rated | N/A |
| Federal National Mortgage Association | | 2,225,150 | Not Rated | N/A |
| Collateralized mortgage obligations | | 45,469 | AAA | S&P |
| Corporate bonds | | 88,525 | AAA | S&P |
| | | 267,230 | AA- | S&P |
| | | 1,906,853 | A+ | S&P |
| | | 932,358 | Α | S&P |
| | | 44,363 | A- | S&P |
| | | 32,032 | BBB+ | S&P |
| | | 613,193 | BBB+ | S&P |
| | | 32,203 | BBB- | S&P |
| | | 255,018 | BB+ | S&P |
| | | 150,283 | BB | S&P |
| | | 58,325 | В | S&P |

Notes to Financial Statements December 31, 2005

Note 3 - Deposits and Investments (Continued)

Concentration of Credit Risk - The Township places no limit on the amount the Township may invest in any one issuer. The Township has more than 5 percent of its investments in the following:

Primary government - U.S. government and securities - Federal Home
Loan Bank 14.73%

Note 4 - Capital Assets

Capital asset activity of the primary government's governmental and business-type activities was as follows:

| | | Balance | | | | | | Balance |
|--|----|------------|----|-----------|----|---------------|----|-------------|
| | | January I, | | | | Disposals and | De | ecember 31, |
| Governmental Activities | | 2005 | | Additions | | Adjustments | | 2005 |
| Capital assets not being depreciated: | | | | | | | | |
| Land | \$ | 26.508.649 | \$ | _ | \$ | _ | \$ | 26,508,649 |
| Construction in progress | _ | 2,001,409 | _ | 287,910 | _ | (2,001,409) | | 287,910 |
| Subtotal | | 28,510,058 | | 287,910 | | (2,001,409) | | 26,796,559 |
| Capital assets being depreciated: | | | | | | | | |
| Infrastructure | | 11,421,965 | | - | | - | | 11,421,965 |
| Buildings and improvements | | 28,516,384 | | 2,110,051 | | - | | 30,626,435 |
| Machinery and office equipment, | | | | | | | | |
| vehicles, and other | | 17,904,512 | _ | 1,247,286 | _ | (435,408) | | 18,716,390 |
| Subtotal | | 57,842,861 | | 3,357,337 | | (435,408) | | 60,764,790 |
| Accumulated depreciation: | | | | | | | | |
| Infrastructure | | 8,492,317 | | 292,028 | | - | | 8,784,345 |
| Buildings and improvements | | 7,433,933 | | 766,348 | | - | | 8,200,281 |
| Machinery and office equipment, | | | | | | | | |
| vehicles, and other | _ | 10,011,364 | _ | 1,681,045 | | (324,313) | | 11,368,096 |
| Subtotal | | 25,937,614 | | 2,739,421 | | (324,313) | | 28,352,722 |
| Net capital assets being depreciated | | 31,905,247 | _ | 617,916 | | (111,095) | | 32,412,068 |
| Net governmental activities capital assets | \$ | 60,415,305 | \$ | 905,826 | \$ | (2,112,504) | \$ | 59,208,627 |

Notes to Financial Statements December 31, 2005

Note 4 - Capital Assets (Continued)

| | | Balance | | Dispo | osals and | | Balance |
|---------------------------------------|-----|---------------|--------------|-------|-----------|------|----------------|
| Business-type Activities | Jar | nuary 1, 2005 | Additions | Adju | stments | Dece | ember 31, 2005 |
| Capital assets not being depreciated: | | | | | | | |
| Land | \$ | 3,455,491 | \$ - | \$ | - | \$ | 3,455,491 |
| Construction in progress | _ | 130,675 | 205,481 | | - | | 336,156 |
| Subtotal | | 3,586,166 | 205,481 | | - | | 3,791,647 |
| Capital assets being depreciated: | | | | | | | |
| Lines and laterals | | 73,865,929 | 4,846,382 | | - | | 78,712,311 |
| Buildings and improvements | | 25,262,991 | 2,018 | | - | | 25,265,009 |
| Machinery and office equipment, | | | | | | | |
| vehicles, and other | | 6,621,918 | 214,511 | | - | | 6,836,429 |
| Subtotal | | 105,750,838 | 5,062,911 | | - | | 110,813,749 |
| Accumulated depreciation: | | | | | | | |
| Lines and laterals | | 25,889,502 | 1,989,828 | | - | | 27,879,330 |
| Buildings and improvements | | 5,104,911 | 558,618 | | - | | 5,663,529 |
| Machinery and office equipment, | | | | | | | |
| vehicles, and other | | 3,886,803 | 603,104 | | - | | 4,489,907 |
| Subtotal | | 34,881,216 | 3,151,550 | | - | | 38,032,766 |
| Net capital assets being depreciated | _ | 70,869,622 | 1,911,361 | | - | | 72,780,983 |
| Net business-type capital assets | \$ | 74,455,788 | \$ 2,116,842 | \$ | - | \$ | 76,572,630 |

Depreciation expense was charged to programs of the primary government as follows:

Governmental activities:

| General government | \$ | 888,237 |
|--|-----------|-----------|
| Public safety - Police | | 458,760 |
| Public safety - Fire | | 433,782 |
| District court | | 41,125 |
| Community and economic development | | 5,184 |
| Recreation and culture | | 912,333 |
| Total governmental activities | <u>\$</u> | 2,739,421 |
| Business-type activities - Water and sewer | <u>\$</u> | 3,151,550 |

Notes to Financial Statements December 31, 2005

Note 4 - Capital Assets (Continued)

Construction Commitments - The Township has active construction projects at year end. The projects include the water main replacement project and the library building project. At year end, the Township's commitments with contractors are as follows:

| | | | Remaining | | |
|---|----|----------------------|------------|---------------------|--|
| | Sp | ent to Date | Commitment | | |
| Rehabilitation of sewer lines Water treatment and well expansion | \$ | 1,030,226 552,095 | \$ | 87,439 1,847,905 | |
| Total | \$ | 1,582,321 | \$ | 1,935,344 | |

Note 5 - Interfund Receivables, Payables, and Transfers

The composition of interfund balances in the fund statements is as follows:

| Receivable Fund | Payable Fund | Amount |
|-----------------------------|---|--------------------------------------|
| General Fund | Fire Fund Police Fund Nonmajor governmental funds | \$ 32,423 82,050 106,200 |
| | Total General Fund | 220,673 |
| Police Fund | Nonmajor governmental funds | 8,318 |
| Improvement Revolving Fund | General Fund Water and Sewer Fund Nonmajor governmental funds | 61,556 138,270 40,000 |
| | Total Improvement Revolving Fund | 239,826 |
| Nonmajor governmental funds | General Fund Fire Fund Water and Sewer Fund Nonmajor governmental funds | 422,504 300 332,169 202,836 |
| | Total nonmajor governmental funds | 957,809 |
| Water and Sewer Fund | General Fund Nonmajor governmental funds Total Water and Sewer Fund | 1,155,385 48,877 |
| | Total Vivater and Sewer Fund | 1,204,262 \$ 2,630,888 |

Notes to Financial Statements December 31, 2005

Note 5 - Interfund Receivables, Payables and Transfers (Continued)

These balances result from the time lag between the dates that goods and services are provided or reimbursable expenditures occur, transactions are recorded in the accounting system, and payments between funds are made.

Interfund transfers reported in the fund financial statements are comprised of the following:

| Fund Transferred From | Fund Transferred To | Amount | | |
|-----------------------|-----------------------------|-----------------|--|--|
| General Fund | Fire Fund | \$ 2,350,878 | | |
| | Police Fund | 6,690,000 | | |
| | Nonmajor governmental funds | 5,000 | | |
| | Water and Sewer Fund | 123,517 | | |
| | Total | \$ 9,169,395 | | |

The transfers from the General Fund to the Fire Fund and the Police Fund represent transfers of unrestricted resources to finance operations of the fire and police departments in accordance with budgetary authorizations.

Note 6 - Deferred Revenue

Statement of Net Assets - On the statement of net assets, the deferred revenue in the governmental activities represents property taxes levied on December 1, 2005, but recognized as revenue in the year ending December 31, 2006, when the proceeds of the levy are budgeted and available for financing operations.

Notes to Financial Statements December 31, 2005

Note 6 - Deferred Revenue (Continued)

Governmental Funds Balance Sheet - Governmental funds report deferred revenue in connection with receivables for revenue that is not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received but not yet earned. At the end of the current fiscal year, the various components of deferred revenue recorded on the governmental funds balance sheet are as follows:

| | U | navailable | Unearned | Total | | |
|--|-----------|-------------------|---------------|--------------------------|--|--|
| Property taxes Special assessments and other | | 47,035 868,834 | \$ 25,913,527 | \$ 25,960,562 868,834 | | |
| | <u> </u> | | \$ 25,913,527 | | | |
| Total | <u> Þ</u> | 713,007 | φ 23,713,327 | φ 20,027,370 | | |

Note 7 - Long-term Debt

The Township issues bonds to provide for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the Township. County contractual agreements are also general obligations of the government. Special assessment bonds provide for capital improvements that benefit specific properties and will be repaid from amounts levied against those properties benefited from the construction. In the event that a deficiency exists because of unpaid or delinquent special assessments at the time a debt service payment is due, the Township is obligated to provide resources to cover the deficiency until other resources (such as tax sale proceeds or a reassessment of the district) are received.

Notes to Financial Statements December 31, 2005

Note 7 - Long-term Debt (Continued)

Long-term obligation activity can be summarized as follows:

| | Interest Rate Ranges | Principal Maturity Ranges | Beginn Balanc | - | Additions | (Reductions) | Ending Balance | Due Within One Year |
|---|----------------------------|---------------------------------|------------------|-------|-----------|--------------|----------------|------------------------|
| Governmental activities: Building Authority Bonds - 1998 Building Authority Bonds: Amount of issue - \$730,000 Maturing through 2006 | 4.60% - 4.75% | \$80,000 - \$90,000 | \$ 170 | 0,000 | \$ - | \$ (90,000) | \$ 80,000 | \$ 80,000 |
| General Obligation Bonds: General Obligation Bonds - Series 1998: Amount of issue - \$7,000,000 Maturing through 2018 | 4.10% - 4.15% | \$200,000 - \$725,000 | 5,900 |),000 | - | (200,000) | 5,700,000 | 225,000 |
| General Obligation Bonds - Series 1999: Amount of issue - \$7,000,000 Maturing through 2018 | 4.75% - 5.00% | \$225,000 - \$725,000 | 6,350 | ,000, | - | (225,000) | 6,125,000 | 250,000 |
| General Obligation Limited Tax Bonds - Capital Improvement Bonds - Series 2001: Amount of issue - \$600,000 Maturing through 2006 | 3.50% | \$150,000 | 300 | ,000 | - | (150,000) | 150,000 | 150,000 |
| General Obligation Limited Tax Bonds - Capital Improvement Bonds - Series 2004: Amount of issue - \$465,000 Maturing through 2008 | 2.00% - 2.30% | \$110,000 - \$135,000 | 465 | ,000 | - | (110,000) | 355,000 | 110,000 |
| General Obligation Limited Tax Bonds - Capital Improvement Bonds - Series 2005: Amount of issue - \$220,000 Maturing through 2008 | 3.30% - 3.875% | \$50,000 - \$70,000 | | - | 220,000 | - | 220,000 | 70,000 |
| General Obligation Limited Tax Bonds - Capital Improvement Bonds - Series 2005-B: Amount of issue - \$2,000,000 Maturing through 2008 | 3.30% - 3.875% | \$105,000 - \$175,000 | | _ | 2,000,000 | - | 2,000,000 | 105,000 |
| Special Assessment Bonds: | | | | | | | | |
| Special Assessment Bonds - Series 1994-A: Amount of issue - \$755,000 Maturing through 2009 | 4.50% - 5.00% | \$80,000 | 400 | ,000 | - | (80,000) | 320,000 | 80,000 |
| 2001: Amount of issue - \$88,000 Maturing through 2011 | 4.50% - 6.75% | \$10,000 | 70 | ,000 | - | (10,000) | 60,000 | 10,000 |
| Other long-term obligations: Employee compensated absences Estimated personal property tax multiplier | | | 1,576 | ,593 | 1,512,612 | (1,576,593) | 1,512,612 | 1,512,612 |
| liability | | | 203 | ,471 | - | (203,471) | - | - |
| Estimated liability for workers' compensation claims (Note 10) Estimated liability for general liability | | | 448 | 3,816 | 200,793 | (210,000) | 439,609 | 113,703 |
| claims (Note 10) | | | 37 | ,934 | 337,205 | (371,934) | 337,205 | 337,205 |
| Total governmental activities | | | 16,255 | ,814 | 4,270,610 | (3,226,998) | 17,299,426 | 3,043,520 |

Notes to Financial Statements December 31, 2005

Note 7 - Long-term Debt (Continued)

| | Interest Rate Ranges | Principal Maturity Ranges | Beginning Balance | | Additions (Reductions) Ending Balance | | | nding Balance | | Oue Within One Year | | |
|--|----------------------------|---------------------------------|----------------------|------------|---------------------------------------|-----------|----|---------------|----|------------------------|----|-----------|
| Business-type activities County Contract Obligations: Cap. Improvement Bond - Series 2003: Amount of issue - \$5,000,000 Maturing through 2013 | 2.00% - 4.50% | \$170,000 - \$365,000 | \$ | 4,835,000 | \$ | _ | \$ | (170,000) | \$ | 4,665,000 | \$ | 180,000 |
| Employee-compensated absences | | | _ | 171,521 | _ | 170,061 | _ | (171,521) | _ | 170,061 | _ | 170,061 |
| Total business-type activities | | | _ | 5,006,521 | _ | 170,061 | _ | (341,521) | _ | 4,835,061 | _ | 350,061 |
| Total business-type and governmental activities | | | \$ | 21,262,335 | \$ | 4,440,671 | \$ | (3,568,519) | \$ | 22,134,487 | \$ | 3,393,581 |

For the governmental activities, claims and judgments and compensated absences are generally liquidated by the General, Police, Fire, and Library Funds related to employee salaries and fringes. Additionally, for the business-type activities, claims and judgments and compensated absences are generally liquidated by the Water and Sewer Fund for employee salaries and fringes.

Annual debt service requirements to maturity for the above bond and note obligations are as follows:

| | Go | vernmental Activ | vities | Business-type Activities | | | | | |
|-----------|---------------|------------------|---------------|--------------------------|--------------|--------------|--|--|--|
| | Principal | Interest | Total | Principal | Interest | Total | | | |
| 2006 | \$ 1,080,000 | \$ 638,646 | \$ 1,718,646 | \$ 180,000 | \$ 171,780 | \$ 351,780 | | | |
| 2007 | 880,000 | 599,634 | 1,479,634 | 185,000 | 168,180 | 353,180 | | | |
| 2008 | 960,000 | 562,594 | 1,522,594 | 195,000 | 164,480 | 359,480 | | | |
| 2009 | 905,000 | 523,486 | 1,428,486 | 200,000 | 159,800 | 359,800 | | | |
| 2010 | 850,000 | 483,611 | 1,333,611 | 210,000 | 154,400 | 364,400 | | | |
| 2011-2015 | 5,485,000 | 1,754,754 | 7,239,754 | 1,185,000 | 661,503 | 1,846,503 | | | |
| 2016-2020 | 4,850,000 | 386,306 | 5,236,306 | 1,465,000 | 418,435 | 1,883,435 | | | |
| 2021-2025 | | | | 1,045,000 | 94,780 | 1,139,780 | | | |
| Total | \$ 15,010,000 | \$ 4,949,031 | \$ 19,959,031 | \$ 4,665,000 | \$ 1,993,358 | \$ 6,658,358 | | | |

Notes to Financial Statements December 31, 2005

Note 8 - Pension Plans

Plan Descriptions

The Township administers two single-employer defined benefit pension plans: the Police and Fire Retirement System and the Regular Employees' Retirement System.

The Police and Fire Retirement System covers all full-time police and fire employees and the Regular Employees' Retirement System covers all other full-time employees of the Township. Both systems provide retirement benefits as well as death and disability benefits. Neither plan publishes a separate financial report.

At December 31, 2004, the date of the most recent actuarial valuation, membership consisted of the following:

| | Police and | Regular |
|---|------------|------------|
| | Fire | Employees' |
| | Retirement | Retirement |
| | System | System |
| Retirees and beneficiaries currently receiving benefits and terminated employees entitled to benefits | | |
| but not yet receiving them | 81 | 113 |
| Current active employees | 145 | 206 |
| Total membership | 226 | 319 |

Contributions - Plan member contributions are recognized in the period in which the contributions are due. Employer contributions to the plans are recognized when due and the employer has made a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the plans. Please refer to Note I for further significant accounting policies.

The obligation to contribute to and maintain the systems for these employees was established by negotiation with the Township's competitive bargaining units. The Police and Fire Retirement System requires a contribution from substantially all member employees of 5 percent of gross wages. The Regular Employees' Retirement System allows contributions from employees in order to purchase credit for military time. The funding policy provides for periodic employer contributions at actuarially determined rates. Administrative costs of the plan are financed through investment earnings.

Notes to Financial Statements December 31, 2005

Note 8 - Pension Plans (Continued)

Annual Pension Costs - For the year ended December 31, 2005, the Township's annual pension cost of \$2,975,839 for the Police and Fire Retirement System and \$1,696,164 for the Regular Employees' Retirement System was equal to the Township's required and actual contribution. The annual required contribution was determined as part of an actuarial valuation at December 31, 2004 using the entry actual age cost method. Significant actuarial assumptions used include a 7.0 percent investment rate of return, and projected salary increases ranging from 4.0 percent to 11.9 percent and 4.5 percent to 7.7 percent for the Police and Fire Retirement System and for the Regular Employees' Retirement System, respectively. The projected salary increases include an inflation factor of 4.0 percent and 4.5 percent for the Police and Fire Retirement System and for the Regular Employees' Retirement System, respectively. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility over a four-year period. The unfunded actuarial liability is being amortized as a level percentage of payroll contributions for the Police and Fire Retirement System and for the Regular Employees' Retirement System. The remaining amortization period is 27 years for the Police and Fire Retirement System and 29 years for the Regular Employees' Retirement System.

Reserves - As of December 31, 2005, the plans' legally required reserves have been fully funded as follows:

| Police and Fire Retirement System: Reserve for employees' contributions | \$ 9,878,532 |
|---|-------------------|
| Reserve for employer contributions | 17,488,211 |
| Reserve for retired benefit payments | 29,393,210 |
| Total Police and Fire Retirement System | 56,759,953 |
| Regular Employees' Retirement System: | |
| Reserve for employees' contributions | 1,486,718 |
| Reserve for employer contributions | 25,531,442 |
| Reserve for retired benefit payments | 18,142,218 |
| Total Regular Employees' Retirement System | 45,160,378 |
| Total reserves | \$ 101,920,331 |

Notes to Financial Statements December 31, 2005

Note 8 - Pension Plans (Continued)

Financial Statement Information - As of December 31, 2005, the statement of net assets for the pension plans is as follows:

| | Pension Trust Funds | | | | | | |
|--|---------------------|---------------|------------------|--|--|--|--|
| | | | | | | | |
| | Police and Fire | Employees' | | | | | |
| | Pension | Pension | Total | | | | |
| _ | | | | | | | |
| Assets | | | 4 120.272 | | | | |
| Cash and cash equivalents | \$ 44,404 | \$ 94,969 | \$ 139,373 | | | | |
| Investments: | 5 (FF 700 | 4.054.010 | 0.711.704 | | | | |
| U.S. government securities | 5,655,782 | 4,056,012 | 9,711,794 | | | | |
| Corporate bonds | 3,387,882 | 1,345,872 | 4,733,754 | | | | |
| Fixed income funds | 1,347,803 | 235,320 | 1,583,123 | | | | |
| Common stocks | 23,287,392 | 27,336,212 | 50,623,604 | | | | |
| Foreign stocks | 1,221,262 | - | 1,221,262 | | | | |
| Foreign bonds | _ | 299,384 | 299,384 | | | | |
| Foreign equity funds | 6,989,155 | - | 6,989,155 | | | | |
| Mutual funds | 8,832,619 | 4,223,627 | 13,056,246 | | | | |
| Pension manager short-term funds | 1,545,036 | 2,610,209 | 4,155,245 | | | | |
| Investments held by broker-dealer and banks under | | | | | | | |
| securities lending: | | | | | | | |
| U.S. government securities | 918,592 | 2,273,662 | 3,192,254 | | | | |
| U.S. corporate fixed income | 262,904 | - | 262,904 | | | | |
| U.S. equities | 3,267,122 | 3,243,437 | 6,510,559 | | | | |
| Securities lending short-term collateral bank | | | | | | | |
| investment pools | 4,583,377 | 5,656,219 | 10,239,596 | | | | |
| Other receivable | | 190,382 | 190,382 | | | | |
| Total assets | 61,343,330 | 51,565,305 | 112,908,635 | | | | |
| 1 . 1 | | | | | | | |
| Liabilities | | 740 700 | 740 700 | | | | |
| Accounts payable | 4 502 277 | 748,708 | 748,708 | | | | |
| Amounts due to broker under securities lending agreement | 4,583,377 | 5,656,219 | 10,239,596 | | | | |
| Total liabilities | 4,583,377 | 6,404,927 | 10,988,304 | | | | |
| Net Assets - Reserved | | | | | | | |
| Police and Fire Pension | 56,759,953 | _ | 56,759,953 | | | | |
| Regular Employees' Pension | | 45,160,378 | 45,160,378 | | | | |
| Total net assets | \$ 56,759,953 | \$ 45,160,378 | \$ 101,920,331 | | | | |
| | | | | | | | |

Notes to Financial Statements December 31, 2005

Note 8 - Pension Plans (Continued)

For the year ended December 31, 2005, the statement of changes in net assets for the pension plans is as follows:

| | P | olice and Fire | Employees' | | |
|--|-----------|----------------|------------------|----|-------------|
| | | Pension | Pension | | Total |
| Additions | | | | | |
| Investment income: | | | | | |
| Interest and dividends | \$ | 823,269 | \$ 812,193 | \$ | 1,635,462 |
| Net increase in fair value of investments | | 3,543,760 | 1,356,236 | | 4,899,996 |
| Less investment expense | _ | (144,825) | (61,914) | | (206,739) |
| Net investment income | | 4,222,204 | 2,106,515 | | 6,328,719 |
| Securities lending income: | | | | | |
| Interest and fees | | 127,892 | 173,679 | | 301,571 |
| Less borrower rebates and bank fees | | (121,584) | (165,058) | | (286,642) |
| Net securities lending income | | 6,308 | 8,621 | | 14,929 |
| Contributions: | | | | | |
| Employer | | 2,975,839 | 1,696,164 | | 4,672,003 |
| Employee | | 607,937 | 169,454 | | 777,391 |
| Total contributions | | 3,583,776 | 1,865,618 | | 5,449,394 |
| Deductions | | | | | |
| Benefit payments | | 2,897,974 | 2,031,616 | | 4,929,590 |
| Administrative expenses | _ | 14,277 | 66,174 | | 80,451 |
| Total deductions | | 2,912,251 | 2,097,790 | | 5,010,041 |
| Net Increase | | 4,900,037 | 1,882,964 | | 6,783,001 |
| Net Assets Held in Trust for Pension and Other Employee Benefits | | | | | |
| Beginning of year | | 51,859,916 | 43,277,414 | | 95,137,330 |
| End of year | <u>\$</u> | 56,759,953 | \$ 45,160,378 | \$ | 101,920,331 |

Notes to Financial Statements December 31, 2005

Note 8 - Pension Plans (Continued)

Three-year Trend Information

| | Fiscal Year Ended December 31 | | | | | | | | |
|---------------------------------------|-------------------------------|-----------|----|-----------|------|-----------|--|--|--|
| | | 2003 | | 2004 | | 2005 | | | |
| Police and Fire Retirement System: | | | | | | | | | |
| Annual pension costs (APC) | \$ | 2,510,091 | \$ | 3,078,138 | \$ | 2,975,839 | | | |
| Percentage of APC contributed | | 100% | | 100% | 100% | | | | |
| Net pension obligation | | None | | None | | None | | | |
| Regular Employees' Retirement System: | | | | | | | | | |
| Annual pension costs (APC) | \$ | 1,487,005 | \$ | 1,780,444 | \$ | 1,696,164 | | | |
| Percentage of APC contributed | | 100% | | 100% | | 100% | | | |
| Net pension obligation | | None | | None | | None | | | |

The information presented above was determined as part of the actuarial valuations at the dates indicated. Additional information as of December 31, 2004, the latest actuarial valuation, follows:

Police and Fire Retirement System

| Actuarial cost method | Entry age |
|--------------------------------------|------------------------|
| Amortization method | Level percent |
| Amortization period (perpetual) | 27 years |
| Asset valuation method | 4-year smoothed market |
| Actuarial assumptions: | |
| Investment rate of return | 7.0% |
| Projected salary increases* | 4.0% - 11.9% |
| *Includes inflation at | 4.0% |
| Regular Employees' Retirement System | |
| Actuarial cost method | Entry age |
| Amortization method | Level percent |
| Amortization period (perpetual) | 29 years |
| Asset valuation method | 4-year smoothed market |
| Actuarial assumptions: | |
| Investment rate of return | 7.0% |
| Projected salary increases* | 4.5% - 7.7% |
| *Includes inflation at | 4.5% |

Notes to Financial Statements December 31, 2005

Note 9 - Postemployment Benefits

The Township provides health care benefits to all full-time employees upon retirement or to individuals receiving system disability pensions, in accordance with various labor contracts. Currently, 191 individuals are eligible. The Township includes pre-Medicare retirees and their dependents in its insured health care plan, with no contribution required by the participant. The Township purchases Medicare supplemental insurance for retirees eligible for Medicare. Expenditures for postemployment health care benefits are recognized as the insurance premiums become due; during the year, this amounted to approximately \$2,404,000.

Upcoming Reporting Change

The Governmental Accounting Standards Board has recently released Statement Number 45, Accounting and Reporting by Employers for Postemployment Benefits Other Than Pensions. The new pronouncement provides guidance for local units of government in recognizing the cost of retiree health care, as well as any "other" postemployment benefits (other than pensions).

The new rules will cause the government-wide financial statements to recognize the cost of providing retiree health care coverage over the working life of the employee, rather than at the time the health care premiums are paid. The new pronouncement is effective for the year ending December 31, 2008.

Note 10 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation), as well as medical benefits provided to employees. The Township has purchased commercial insurance for medical benefit claims and participates in the Michigan Municipal Risk Management Authority risk pool for claims relating to general and auto liability, auto physical damage, and property loss claims; the Township is self-insured for workers' compensation claims. Settled claims relating to commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

The Michigan Municipal Risk Management Authority (MMRMA) risk pool program operates as a claims servicing pool for amounts up to member retention limits, and operates as a common risk-sharing management program for losses in excess of member retention amounts. Although premiums are paid annually to the MMRMA and then MMRMA uses those premiums to pay claims up to the retention limits, the ultimate liability for those claims remains with the Township.

Notes to Financial Statements December 31, 2005

Note 10 - Risk Management (Continued)

The Township estimates the liability for general liability and workers' compensation claims that have been incurred through the end of the fiscal year, including both those claims that have been reported as well as those that have not yet been reported. Changes in the estimated liability for the past two fiscal years were as follows:

| | General Liability | | | | | Workers' C | omp | ensation |
|--|-------------------|--------------------------|----|--------------------------|----|----------------------|-----|----------------------|
| | 2005 | | | 2004 | | 2005 | | 2004 |
| Estimated liability - Beginning of year | \$ | 371,934 | \$ | 172,907 | \$ | 448,816 | \$ | 389,103 |
| Estimated claims incurred, including changes in estimates Claim payments | (| 1,811,098 (1,845,827) | | 2,272,730 (2,073,703) | | 113,703 (122,910) | _ | 210,002 (150,289) |
| Estimated liability - End of year | \$ | 337,205 | \$ | 371,934 | \$ | 439,609 | \$ | 448,816 |
| Estimated current portion | \$ | 337,205 | \$ | 371,934 | \$ | 113,703 | \$ | 210,000 |
| Estimated long-term portion | | | _ | | | 325,906 | | 238,816 |
| Total estimated liability | \$ | 337,205 | \$ | 371,934 | \$ | 439,609 | \$ | 448,816 |



Required Supplemental Information Budgetary Comparison Schedule - General Fund Year Ended December 31, 2005

| | | | | Variance with Amended Budget Favorable |
|--|---------------------|---------------------|--------------|--|
| | Original Budget | Amended Budget | Actual | (Unfavorable) |
| Revenues | | | | |
| Property taxes | \$ 9,228,326 | \$ 9,138,326 | \$ 9,142,102 | \$ 3,776 |
| State sources | 6,413,143 | 6,308,143 | 6,319,173 | 11,030 |
| Special assessments | 411,000 | 411,000 | 412,438 | 1,438 |
| Licenses and permits | 756,700 | 713,700 | 745,581 | 31,881 |
| Fines and forfeitures | 2,528,344 | 2,384,244 | 2,270,494 | (113,750) |
| Charges for services | 1,933,766 | 1,823,766 | 1,832,164 | 8,398 |
| Interest income | 200,000 | 308,000 | 309,590 | 1,590 |
| Cable revenue | 495,600 | 535,600 | 535,633 | 33 |
| Other | 120,700 | 244,700 | 218,022 | (26,678) |
| Total revenue | 22,087,579 | 21,867,479 | 21,785,197 | (82,282) |
| Expenditures | | | | |
| General government: | | | | |
| Township board | 50,234 | 50,234 | 48,381 | 1,853 |
| Supervisor and assessing | 798,261 | 788,261 | 784,289 | 3,972 |
| Elections | 35,000 | 30,000 | 29,141 | 859 |
| Clerk | 503,914 | 503,914 | 498,783 | 5,131 |
| Personnel | 276,816 | 276,816 | 276,980 | (164) |
| General services | 1,533,740 | 1,675,840 | 1,561,693 | 114,147 |
| Retiree benefits | 1,182,100 | 882,100 | 941,924 | (59,824) |
| Information services | 385,654 | 370,804 | 358,211 | 12,593 |
| Treasurer | 546,316 | 546,316 | 523,727 | 22,589 |
| Facilities and operations | 1,266,124 | 1,266,124 | 1,261,520 | 4,604 |
| Total general government | 6,578,159 | 6,390,409 | 6,284,649 | 105,760 |
| District Court | 2,393,616 | 2,418,616 | 2,375,216 | 43,400 |
| Public safety - School crossing guards | 64,590 | 68,590 | 69,194 | (604) |
| Planning department | 1,226,613 | 1,164,947 | 1,117,447 | 47,500 |
| Health and welfare | 129,500 | 129,500 | 117,262 | 12,238 |
| Parks and recreation | 2,116,708 | 2,086,708 | 1,944,827 | 141,881 |
| Debt service | 96,255 | 127,255 | 96,090 | 31,165 |
| Other | 250,000 | 5,000 | - | 5,000 |
| Transfers to other funds: | | | | |
| Police Fund | 6,690,000 | 6,690,000 | 6,690,000 | - |
| Fire Fund | 2,350,878 | 2,350,878 | 2,350,878 | - |
| Improvement Revolving Fund | 128,517 | 128,517 | 128,517 | |
| Total charges to appropriations | 22,024,836 | 21,560,420 | 21,174,080 | 386,340 |
| Net Change in Fund Balance | 62,743 | 307,059 | 611,117 | 304,058 |
| Fund Balance - Beginning of year | 1,347,204 | 1,347,204 | 1,347,204 | |
| Fund Balance - End of year | \$ 1,409,947 | \$ 1,654,263 | \$ 1,958,321 | \$ 304,058 |

Required Supplemental Information Budgetary Comparison Schedule Major Special Revenue Funds Year Ended December 31, 2005

| | Police Fund | | | | | |
|----------------------------------|------------------|---------------------|--------------|-------------------|--|--|
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | Original | Budget Favorable | | | | |
| | Budget | Budget | Actual | (Unfavorable) | | |
| Revenues | | | | | | |
| Property taxes | \$ 6,694,391 | \$ 6,694,391 | \$ 6,689,777 | \$ (4,614) | | |
| State sources | 1,000 | 1,000 | 112,535 | 111,535 | | |
| Federal sources | 72,000 | 88,683 | 28,046 | (60,637) | | |
| Licenses and permits | 35,000 | 35,000 | 35,501 | 501 | | |
| Fines and forfeitures | 59,000 | 59,000 | 56,041 | (2,959) | | |
| Charges for services | 130,000 | 130,000 | 79,021 | (50,979) | | |
| Interest income | 30,000 | 30,000 | 142,141 | 112,141 | | |
| Other | 51,000 | 51,000 | 47,473 | (3,527) | | |
| Transfer from other funds | 6,690,000 | 6,690,000 | 6,690,000 | | | |
| Total revenue | 13,762,391 | 13,779,074 | 13,880,535 | 101,461 | | |
| Expenditures | | | | | | |
| Public safety - Police | 13,724,907 | 13,737,390 | 13,121,361 | 616,029 | | |
| Capital outlay | 19,000 | 23,200 | 21,913 | 1,287 | | |
| Total expenditures | 13,743,907 | 13,760,590 | 13,143,274 | 617,316 | | |
| Net Change in Fund Balance | 18,484 | 18,484 | 737,261 | 718,777 | | |
| Fund Balance - Beginning of year | 43,650 | 43,650 | 43,650 | | | |
| Fund Balance - End of year | <u>\$ 62,134</u> | \$ 62,134 | \$ 780,911 | <u>\$ 718,777</u> | | |

Required Supplemental Information Budgetary Comparison Schedule Major Special Revenue Funds (Continued) Year Ended December 31, 2005

| | Fire Fund | | | | | | |
|----------------------------------|-----------------|--------------|--------------|----------------|--|--|--|
| | | | | Variance with | | | |
| | | | | Amended Budget | | | |
| | | Amended | | | | | |
| | Original Budget | Budget | Actual | (Unfavorable) | | | |
| Revenues | | | | | | | |
| Property taxes | \$ 5,629,188 | \$ 5,629,188 | \$ 5,624,857 | \$ (4,331) | | | |
| Charges for services | 258,837 | 280,837 | 312,691 | 31,854 | | | |
| Interest income | 60,000 | 60,000 | 102,127 | 42,127 | | | |
| Other | 156,620 | 206,620 | 176,286 | (30,334) | | | |
| Transfer from other funds | 2,350,878 | 2,350,878 | 2,350,878 | | | | |
| Total revenue | 8,455,523 | 8,527,523 | 8,566,839 | 39,316 | | | |
| Expenditures | | | | | | | |
| Public safety - Fire | 8,358,523 | 8,542,558 | 8,433,534 | 109,024 | | | |
| Capital outlay | 97,000 | 53,965 | 64,531 | (10,566) | | | |
| Total expenditures | 8,455,523 | 8,596,523 | 8,498,065 | 98,458 | | | |
| Net Change in Fund Balance | - | (69,000) | 68,774 | 137,774 | | | |
| Fund Balance - Beginning of year | 388,653 | 388,653 | 388,653 | | | | |
| Fund Balance - End of year | \$ 388,653 | \$ 319,653 | \$ 457,427 | \$ 137,774 | | | |

Required Supplemental Information Budgetary Comparison Schedule Major Special Revenue Funds (Continued) Year Ended December 31, 2005

| | Improvement Revolving Fund | | | | | |
|--|----------------------------|--------------|--------------|----------------|--|--|
| | • | | | Variance with | | |
| | | | | Amended Budget | | |
| | | Favorable | | | | |
| | Original Budget | Budget | Actual | (Unfavorable) | | |
| Revenues | | | | | | |
| State sources | \$ 25,000 | \$ 25,000 | \$ 208,069 | \$ 183,069 | | |
| Interest income | 10,000 | 10,000 | 102,717 | 92,717 | | |
| Other | _ | 30,506 | 148,052 | 117,546 | | |
| Proceeds from the issuance of long-term debt | | 2,000,000 | 1,994,347 | (5,653) | | |
| Total revenue | 35,000 | 2,065,506 | 2,453,185 | 387,679 | | |
| Expenditures | | | | | | |
| Capital outlay | 319,930 | 928,943 | 577,158 | 351,785 | | |
| Other | | 56,049 | 82,891 | (26,842) | | |
| Total expenditures | 319,930 | 984,992 | 660,049 | 324,943 | | |
| Net Change in Fund Balance | (284,930) | 1,080,514 | 1,793,136 | 712,622 | | |
| Fund Balance - Beginning of year | 2,370,052 | 2,370,052 | 2,370,052 | | | |
| Fund Balance - End of year | \$ 2,085,122 | \$ 3,450,566 | \$ 4,163,188 | \$ 712,622 | | |

Required Supplemental Information Pension System Schedule of Funding Progress December 31, 2005

The schedule of funding progress is as follows:

| | | | | Actuarial | | | | | |
|-----------------|------|--------------|-----|-------------|----|-------------|--------------|-----------------|---------------|
| | | Actuarial | | Accrued | | | | | UAAL as a |
| Actuarial | | Value of | | Liability | | Unfunded | Funded Ratio | Covered | Percentage of |
| Valuation | | Assets | | (AAL) | 1 | AAL (UAAL) | (Percent) | Payroll | Covered |
| Date | | (a) | | (b) | | (b-a) | (a/b) | (c) | Payroll |
| Police and Fire | Ret | irement Syst | tem | <u>!</u> | | | | | |
| 1999 | \$ | 44,261,000 | \$ | 47,593,000 | \$ | 3,332,000 | 93.0 | \$ 7,748,000 | 43.0 |
| 2000 | | 48,100,000 | | 52,000,000 | | 3,900,000 | 92.5 | 8,200,000 | 47.6 |
| 2001 | | 50,700,000 | | 57,700,000 | | 7,000,000 | 87.9 | 8,800,000 | 79.5 |
| 2002 | | 50,300,000 | | 62,200,000 | | 11,900,000 | 80.9 | 9,200,000 | 129.3 |
| 2003 | | 50,600,000 | | 67,600,000 | | 17,000,000 | 74.9 | 10,500,000 | 161.9 |
| 2004 | | 52,300,000 | | 68,700,000 | | 16,400,000 | 76.1 | 10,000,000 | 164.0 |
| Regular Employ | ees/ | ' Retirement | Sy | <u>stem</u> | | | | | |
| 1999 | \$ | 36,325,000 | \$ | 32,425,000 | \$ | (3,900,000) | 112.0 | \$ 7,897,000 | (49.4) |
| 2000 | | 39,317,000 | | 34,816,000 | | (4,501,000) | 112.9 | 8,182,000 | (55.0) |
| 2001 | | 41,200,000 | | 36,700,000 | | (4,500,000) | 112.3 | 8,900,000 | (50.5) |
| 2002 | | 40,800,000 | | 39,900,000 | | (900,000) | 102.0 | 9,400,000 | (9.6) |
| 2003 | | 41,600,000 | | 44,300,000 | | 2,700,000 | 94.0 | 9,500,000 | 28.4 |
| 2004 | | 42,900,000 | | 45,500,000 | | 2,600,000 | 94.0 | 9,000,000 | 28.9 |

Required Supplemental Information Pension System Schedule of Funding Progress (Continued) December 31, 2005

The schedule of employer contributions is as follows:

Police and Fire Retirement System

| | Anı | Percentage | | |
|--------------------------------------|-----|---------------|-------------|--|
| Fiscal Year Ended | | Contribution | Contributed | |
| 2000 | \$ | 1,605,659 | 100.0 | |
| 2001 | | 1,755,033 | 100.0 | |
| 2002 | | 2,153,300 | 100.0 | |
| 2003 | | 2,510,091 | 100.0 | |
| 2004 | | 3,078,138 | 100.0 | |
| 2005 | | 2,975,839 | 100.0 | |
| Regular Employees' Retirement System | | | | |
| | An | nual Required | Percentage | |
| Fiscal Year Ended | | Contribution | Contributed | |
| 2000 | \$ | 1,051,557 | 100.0 | |
| 2001 | | 984,758 | 100.0 | |
| 2002 | | 994,059 | 100.0 | |
| 2003 | | 1,487,005 | 100.0 | |
| 2004 | | 1,780,444 | 100.0 | |
| 2005 | | 1,696,164 | 100.0 | |

Notes to Required Supplemental Information December 31, 2005

Note I - Reconciliation of Budgeted Amounts to Basic Financial Statements

The budgetary comparison schedules for the General and Major Special Revenue Funds are presented on the same basis of accounting used in preparing the adopted budget. Following is a reconciliation of the budgetary comparison schedule to the governmental funds (statement of revenues, expenditures, and changes in fund balances):

| | | | | | | | Impro | vement |
|---|---------------|---------------|---------------|---------------|---------------|--------------|--------------|--------------|
| | Genera | al Fund | Police | Fund | Fire | Fund | Revolv | ing Fund |
| | | Total | | Total | | Total | Total | Total |
| | Total Revenue | Expenditures | Total Revenue | Expenditures | Total Revenue | Expenditures | Revenue | Expenditures |
| Amounts per operating statement | \$ 21,785,197 | \$ 12,077,701 | \$ 7,190,535 | \$ 13,420,866 | \$ 6,215,961 | \$ 8,675,625 | \$ 458,838 | \$ 665,702 |
| Retroactive wage accrual recorded on GAAP and not budgeted | - | (73,016) | - | (277,592) | - | (177,560) | - | - |
| Proceeds from the issuance of long-term debt budgeted as revenues | - | - | - | - | - | - | 2,000,000 | - |
| Operating transfers budgeted as revenue and expenditures | | 9,169,395 | 6,690,000 | | 2,350,878 | | | |
| Amounts per budget statement | \$ 21,785,197 | \$ 21,174,080 | \$ 13,880,535 | \$ 13,143,274 | \$ 8,566,839 | \$ 8,498,065 | \$ 2,458,838 | \$ 665,702 |

Note 2 - Budgetary Information

Budgetary Information - Annual budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America for the General Fund and all Special Revenue Funds except that (I) operating transfers have been included in the "revenue" and "expenditures" categories, rather than as "other financing sources (uses)" and (2) retroactive wage adjustments are recorded in the period settled and paid, rather than reporting estimates during the period that the services were rendered. All annual appropriations lapse at fiscal year end; encumbrances are not included as expenditures. During the year, the budget was amended in a legally permissible manner.

After the end of the year, several union contracts were approved. These required retroactive pay to employees in several departments. For generally accepted accounting principles purposes, since the liability was known and estimated at year end, it was required to be recorded. The Township's accounting policies call for budgeting of retroactive pay in the period of payment. Therefore, the expenditure was budgeted as a fiscal year 2006 expenditure and therefore is not reflected in the budget to actual statement.

Notes to Required Supplemental Information December 31, 2005

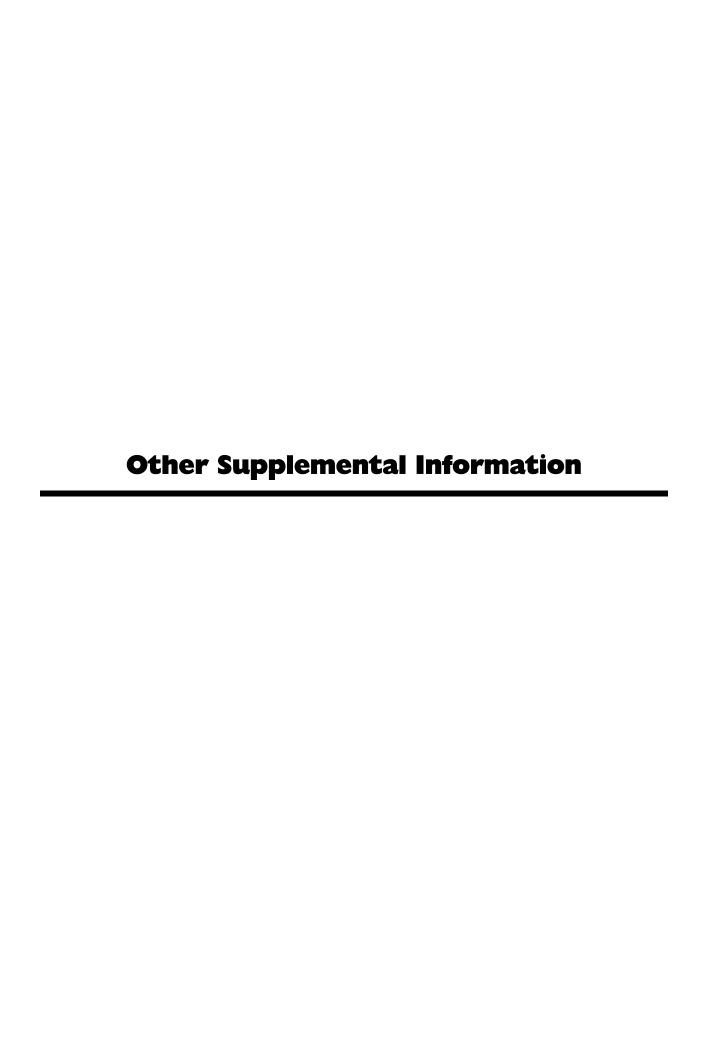
Note 2 - Budgetary Information (Continued)

The Township follows these procedures in establishing the budgetary data reflected in the financial statements:

- I. On or before September I, the Office of Fiscal and Human Resources Director and the Township supervisor prepare a proposed operating budget for the fiscal year commencing January I and submit it to the board. The budget must be adopted through a passage of a budget resolution no later than November I.
- 2. Public hearings are conducted to obtain citizen comments.
- 3. The legislative budget is adopted by fund on a departmental basis. Line item detail is provided as a general guideline. Throughout the year, the board receives requests to amend the activity budget. All amendments must be approved by a vote of the Township board. Changes in line items within an activity may be made with the approval of the director of fiscal and human resources.

Excess of Expenditures Over Appropriations in Budgeted Funds - During the year, the Township did not incur any expenditures that were significantly in excess of the amounts budgeted.

The Community Development Block Grant Fund, Weed Control Nature Center Fund, and S.A.D. Road Paving Fund were not budgeted for in the current year.



Description of Nonmajor Governmental Funds Year Ended December 31, 2005

Special Revenue Funds

These funds are used to account for specific revenue sources, which are legally restricted to expenditures for specific functions or activities. Restrictions may be imposed by State Statute, the State Constitution, Township board resolution or action, or the electorate through the approval of special dedicated millages.

Bike Path Fund - This fund accounts for donations received from the public for the development of the Township's bike path system through land acquisition and infrastructure development.

Community Development Block Grant Fund - Entitlements received under the federally funded Community Development Block Grant Program are accounted for in this fund. These funds are used to provide approved Block Grant projects and programs.

Library Fund - This fund accounts for specific property taxes and related revenues used to stock books and operate programs in the various Township libraries.

Library Donations Fund - This fund accounts for donations received from the public. These funds are used as needed for children's programs, library furniture, and improvements to the facility.

Workers' Compensation Fund - This fund is used to provide financial stability in the case of a catastrophic workers' compensation claim. This fund was established in the 1980s when the Township converted to a self-insured insurance program.

Cemetery Care Fund - This fund is used to account for the revenue of the sales of grave sites and interments. The funds are used for the annual expense of cemetery maintenance.

Weed Control Funds - These funds are used to account for revenues and expenditures related to special assessments for weed control of various lakes within the Township.

Police Restricted Use Fund - This fund is used to account for monies seized in arrests for illegal drug activities and from various grants issued to the police department. Functions and activities include drug enforcement and education, departmental training, and expenses associated with the grants received.

Health Benefits Fund - This fund was created to finance the ongoing expenses associated with providing health benefits to the Township's retired employees. This fund receives contributions from other funds to build a reserve that will eventually generate sufficient income for the annual expense of retiree health benefits.

Description of Nonmajor Governmental Funds (Continued) Year Ended December 31, 2005

Nature Center Fund - This fund was established in 2005 to account for monies used for the maintenance and operation of the Drayton Plains Nature Center.

Cable Commission Fund - This fund was created to account for the cable-related activities of the Township. The Township receives a franchise fee from Comcast annually.

Debt Service Fund

This fund is used to account for the accumulation of resources for the periodic payment of principal and interest on police and fire long-term debt.

Capital Projects Funds

Capital Projects Funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds and trust funds. Revenue sources include General Fund transfers, grants from other units of government, private contributions, and bond proceeds.

S.A.D. Road Paving Fund - This fund accounts for the construction phase of local improvements that benefit property owners and, as such, are ultimately financed through special assessments.

Police and Fire Building Fund - This fund accounts for the capital purchases and construction of the police and fire buildings by the Township.

Internal Service Fund

This fund accounts for the costs of acquiring and maintaining Township-operated vehicles used by various Township departments. The actual cost of labor and materials is reimbursed to this fund by the user departments through fees.

Description of Nonmajor Governmental Funds (Continued) Year Ended December 31, 2005

Trust and Agency Funds

Trust funds are used to account for assets held by the government in a trustee capacity. Agency funds are used to account for assets held by the government as an agent for individuals, private organizations, other governments, and/or other funds.

Agency Fund - This fund accounts for deposit of monies held by the Township government in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds.

Pension Trust Funds - The Township operates two retirement systems, which are accounted for in two separate funds. These funds include the Regular Employees' Pension Fund, covering all full-time regular employees (excluding sworn police and fire employees), and the Police and Fire Pension Fund, which covers sworn police and fire employees.

| | Special Revenue Funds | | | | | | | | | | | | |
|---|-----------------------|-----------|--|-----------|-----------|----|----------------------|----|------------------------|------------------|--------|----|-----------------|
| | [| | Community Development Path Block Grant | | Library | | Library Donations | | Workers' mpensation | Cemetery Care | | | Weed Control |
| Assets | | | | | , | | | | | | | | 20.11.0. |
| Cash and investments | \$ 196.653 | \$ | 239,721 | \$ | 1,632,722 | ¢ | 29,287 | ¢ | 539,033 | \$ | 75,087 | \$ | 150,543 |
| Receivables: | φ 176,633 | Ф | 237,721 | φ | 1,032,722 | φ | 27,207 | φ | 337,033 | Ф | 73,067 | φ | 130,343 |
| Taxes | _ | | _ | | 1,304,950 | | _ | | _ | | _ | | _ |
| Special assessments | _ | | _ | | - | | _ | | _ | | _ | | _ |
| Due from other governmental units | _ | | 169,015 | | _ | | _ | | _ | | _ | | _ |
| Other | _ | | - | | _ | | _ | | _ | | _ | | 118,450 |
| Due from other funds | 5,410 | <u> </u> | | | 117,181 | | 300 | | | | | | 7,757 |
| Total assets | \$ 202,063 | <u>\$</u> | 408,736 | <u>\$</u> | 3,054,853 | \$ | 29,587 | \$ | 539,033 | <u>\$</u> | 75,087 | \$ | 276,750 |
| Liabilities and Fund Balance | | | | | | | | | | | | | |
| Liabilities | | | | | | | | | | | | | |
| Accounts payable | \$ - | \$ | 23,623 | \$ | 17,486 | \$ | 24 | \$ | - | \$ | - | \$ | - |
| Accrued and other liabilities | 145 | ; | 4,685 | | 42,622 | | - | | - | | - | | 2,990 |
| Deferred revenue | - | | 169,015 | | 2,260,257 | | - | | - | | - | | 227,217 |
| Due to other funds | | | 121,675 | _ | 163,735 | | | | | | | | 7,896 |
| Total liabilities | 145 | ; | 318,998 | | 2,484,100 | | 24 | | - | | - | | 238,103 |
| Fund Balance - Unreserved | | | | | | | | | | | | | |
| Designated for subsequent year's expenditures | 36,102 | | - | | 16,574 | | 13,850 | | - | | - | | - |
| Undesignated | 165,816 | <u> </u> | 89,738 | _ | 554,179 | | 15,713 | _ | 539,033 | _ | 75,087 | | 38,647 |
| Total fund balances | 201,918 | <u> </u> | 89,738 | _ | 570,753 | | 29,563 | | 539,033 | _ | 75,087 | _ | 38,647 |
| Total liabilities and | | | | | | | | | | | | | |
| fund balance | \$ 202,063 | \$ | 408,736 | \$ | 3,054,853 | \$ | 29,587 | \$ | 539,033 | \$ | 75,087 | \$ | 276,750 |

Combining Balance Sheet Nonmajor Governmental Funds December 31, 2005

| | | | Special Rev | /enue | e Funds | | | Capital Projects Funds | | | | | | | |
|----------------------|---------------------------------------|-----------|-----------------------------|-----------|---------------------------------------|-----------|--------------------------------------|------------------------|---|-----------|--|-----------|--------------------------------------|-----------|--|
| Poli Restri Us | icted | He | alth Benefits | Nat | ture Center | Co | Cable ommission | | Debt Service | S., | A.D. Road Paving | | olice and e Building | | tal Nonmajor overnmental Funds |
| \$ 60! | 5,895 | \$ | 4,299,181 | \$ | 624,652 | \$ | 243,607 | \$ | 705,492 | \$ | 295,377 | \$ | 25,127 | \$ | 9,662,377 |
| | - - 1,472 - - /,367 | <u>\$</u> | 743,445 5,042,626 | <u>\$</u> | - - - - - - 624,652 | <u>\$</u> | 5,818 | <u>\$</u> | 572,413 - - - - - - - 1,277,905 | <u>\$</u> | 84,883 - - - 77,898 458,158 | <u>\$</u> | - - - - - - 25,127 | <u>\$</u> | 1,877,363 84,883 169,015 119,922 957,809 12,871,369 |
| { | 9,956 - 1,476 8,818 0,250 | \$ | - - - 104,048 | \$ | - - - - | \$ | 794 1,428 - - - 2,222 | \$ | - - 991,499 - 991,499 | \$ | 84,883 - 84,883 | \$ | 1,607 - - 59 1,666 | \$ | 73,490 51,870 3,734,347 406,231 4,265,938 |
| 526 | 1,100 6,017 7,117 | _ | - 4,938,578 4,938,578 | | 624,652 624,652 | _ | 19,001 228,202 247,203 | _ | 286,406 286,406 | _ | - 373,275 373,275 | _ | 23,461 23,461 | _ | 126,627 8,478,804 8,605,431 |
| \$ 607 | ,367 | \$ | 5,042,626 | \$ | 624,652 | \$ | 249,425 | \$ | 1,277,905 | \$ | 458,158 | \$ | 25,127 | \$ | 12,871,369 |

| | | | | | Spec | ial Re | venue Fund | s | | | | |
|---|---------------|----|------------------------------------|----|-----------|--------|---------------------|----|------------------------|------|------------|-----------------|
| | 3ike Path | De | ommunity velopment ock Grant | | Library | | Library onations | | Workers' mpensation | Ceme | etery Care | Weed Control |
| Revenue | | | | | | | | | | | | |
| Property taxes | \$ - | \$ | - | \$ | 2,188,281 | \$ | - | \$ | - | \$ | - | \$ - |
| Special assessments | - | | - | | - | | - | | - | | - | - |
| Intergovernmental revenue: | | | | | | | | | | | | |
| State sources | - | | - | | 62,881 | | - | | - | | - | - |
| Federal sources | - | | 751, 4 06 | | - | | - | | - | | - | - |
| Charges for services | - | | - | | 57,887 | | - | | - | | - | - |
| Fines and fees | - | | = | | 132,549 | | = | | = | | - | - |
| Interest | 6,832 | | - | | 27,745 | | - | | 51,627 | | - | - |
| Miscellaneous revenue | | | | | 71 | | 30,317 | | | | | |
| Total revenue | 6,832 | | 751,406 | | 2,469,414 | | 30,317 | | 51,627 | | - | - |
| Expenditures | | | | | | | | | | | | |
| General government | - | | - | | _ | | - | | - | | - | _ |
| Public safety - Police | - | | - | | - | | - | | - | | - | - |
| Public works | 8,985 | | - | | _ | | - | | - | | - | _ |
| Community and economic | | | | | | | | | | | | |
| development | - | | 904,825 | | _ | | - | | - | | - | - |
| Recreation and culture | - | | - | | 2,083,384 | | 5,087 | | - | | - | 3,892 |
| Capital expenditures | - | | - | | 273,658 | | 21,192 | | - | | - | - |
| Debt service | | | | _ | | | | | | | | |
| Total expenditures | 8,985 | | 904,825 | | 2,357,042 | | 26,279 | | | | | 3,892 |
| Excess of Revenue Over (Under) Expenditures | (2,153) | | (153,419) | | 112,372 | | 4,038 | | 51,627 | | - | (3,892) |
| Other Financing Sources - Transfers in | | | | | | | | | | | 5,000 | |
| 11 @131513 111 | | | | | | _ | | _ | | | 3,000 | |
| Net Change in Fund Balances | (2,153) | | (153,419) | | 112,372 | | 4,038 | | 51,627 | | 5,000 | (3,892) |
| Fund Balances - Beginning of year | 204,071 | _ | 243,157 | _ | 458,381 | | 25,525 | | 487,406 | | 70,087 | 42,539 |
| Fund Balances - End of year | \$ 201,918 | \$ | 89,738 | \$ | 570,753 | \$ | 29,563 | \$ | 539,033 | \$ | 75,087 | \$ 38,647 |

Combining Statement of Revenue, Expenditures, and Changes in Fund Balances - Nonmajor Governmental Funds Year Ended December 31, 2005

| | | Special Rev | enue Funds | | | ojects Funds | | |
|----|----------------------------|----------------------------------|---|--------------------------------|------------------------------|------------------------------|-----------------------------|--|
| R | Police estricted Use | Health Benefits | Nature Center | Cable Commission | Debt Service | S.A.D. Road Paving | Police and Fire Building | Total Nonmajor Governmental Funds |
| \$ | - | \$ - | \$ - | \$ - - | \$ 941,559 - | \$ - 63,201 | \$ - | \$ 3,129,840 63,201 |
| | - - - - | - - - - 157,109 | 675,900 - - - - - 5,252 | - - - - 8,618 | - - - - 15,475 | - - - - 14,421 | - - - - | 738,781 751,406 57,887 132,549 287,079 |
| | 535,942 535,942 | 34,626 191,735 | 681,152 | 149,095 157,713 149,013 | 957,636 | 27,416 105,038 | - | 778,069 5,938,812 149,013 |
| | - 148, 8 - | - - - | - - - 56,500 | 1 4 7,013 - - | - - - | - - - | - - - | 148,118 8,985 961,325 |
| | - - - - | - - - | - - - - | 4,463 - | 976,475 | - - - 119,568 | 23,770 | 2,092,363 323,083 1,096,043 |
| | 387,824 | 191,735 | <u>56,500</u> 624,652 | 4,237 | 976,475 | (14,530) | (23,770) | 1,159,882 |
| | | | | | | | | 5,000 |
| | 387,824 | 191,735 | 624,652 | 4,237 | (18,839) | | | |
| \$ | 179,293 567,117 | 4,746,843 \$ 4,938,578 | \$ 624,652 | 242,966 \$ 247,203 | 305,245 \$ 286,406 | 387,805 \$ 373,275 | 47,231 \$ 23,461 | 7,440,549 \$ 8,605,431 |

Combining Statement of Net Assets Fiduciary Funds December 31, 2005

| | Pension Trust Funds | | | | | | | |
|--|---------------------|---------------|----------------|--|--|--|--|--|
| | | Regular | _ | | | | | |
| | Police and Fire | Employees' | | | | | | |
| | Pension | Pension | Total | | | | | |
| | | | | | | | | |
| Assets | | | | | | | | |
| Cash and cash equivalents | \$ 44,404 | \$ 94,969 | \$ 139,373 | | | | | |
| Investments: | | | | | | | | |
| U.S. government securities | 5,655,782 | 4,056,012 | 9,711,794 | | | | | |
| Corporate bonds | 3,387,882 | 1,345,872 | 4,733,754 | | | | | |
| Fixed income funds | 1,347,803 | 235,320 | 1,583,123 | | | | | |
| Common stocks | 23,287,392 | 27,336,212 | 50,623,604 | | | | | |
| Foreign stocks | 1,221,262 | - | 1,221,262 | | | | | |
| Foreign bonds | - | 299,384 | 299,384 | | | | | |
| Foreign equity funds | 6,989,155 | - | 6,989,155 | | | | | |
| Mutual funds | 8,832,619 | 4,223,627 | 13,056,246 | | | | | |
| Pension manager short-term funds | 1,545,036 | 2,610,209 | 4,155,245 | | | | | |
| Investments held by broker-dealer and banks under | | | | | | | | |
| securities lending: | | | | | | | | |
| U.S. government securities | 918,592 | 2,273,662 | 3,192,254 | | | | | |
| U.S. corporate fixed income | 262,904 | · · · · · - | 262,904 | | | | | |
| U.S. equities | 3,267,122 | 3,243,437 | 6,510,559 | | | | | |
| Securities lending short-term collateral bank | | | | | | | | |
| investment pools | 4,583,377 | 5,656,219 | 10,239,596 | | | | | |
| Other receivable | | 190,382 | 190,382 | | | | | |
| Total assets | 61,343,330 | 51,565,305 | 112,908,635 | | | | | |
| Liabilities | | | | | | | | |
| Accounts payable | _ | 748,708 | 748,708 | | | | | |
| Amounts due to broker under securities lending agreement | 4,583,377 | 5,656,219 | 10,239,596 | | | | | |
| Total liabilities | 4,583,377 | 6,404,927 | 10,988,304 | | | | | |
| Net Assets - Reserved | | | | | | | | |
| Police and Fire Pension | 56,759,953 | _ | 56,759,953 | | | | | |
| Regular Employees' Pension | | 45,160,378 | 45,160,378 | | | | | |
| Total net assets | \$ 56,759,953 | \$ 45,160,378 | \$ 101,920,331 | | | | | |

Other Supplemental Information Combining Statement of Changes in Net Assets Fiduciary Funds Year Ended December 31, 2005

| | D | dian and Fina | Regular | | |
|--|-----------|----------------|--------------|--------------|-------------|
| | FC | olice and Fire | Employees' | | Tatal |
| | | Pension | Pension | | Total |
| Additions | | | | | |
| Investment income: | | | | | |
| Interest and dividends | \$ | 823,269 | \$ 812,19 | 93 \$ | 1,635,462 |
| Net increase in fair value of investments | | 3,543,760 | 1,356,23 | 16 | 4,899,996 |
| Less investment expense | | (144,825) | (61,91 | <u>4</u>) _ | (206,739) |
| Net investment income | | 4,222,204 | 2,106,51 | 5 | 6,328,719 |
| Securities lending income: | | | | | |
| Interest and fees | | 127,892 | 173,67 | 79 | 301,571 |
| Less borrower rebates and bank fees | | (121,584) | (165,05 | <u>8</u>) _ | (286,642) |
| Net securities lending income | | 6,308 | 8,62 | 21 | 14,929 |
| Contributions: | | | | | |
| Employer | | 2,975,839 | 1,696,16 | 54 | 4,672,003 |
| Employee | | 607,937 | 169,45 | <u> </u> | 777,391 |
| Total contributions | | 3,583,776 | 1,865,61 | 8 | 5,449,394 |
| Deductions | | | | | |
| Benefit payments | | 2,897,974 | 2,031,61 | 6 | 4,929,590 |
| Administrative expenses | | 14,277 | 66,17 | <u> </u> | 80,451 |
| Total deductions | | 2,912,251 | 2,097,79 | 90 | 5,010,041 |
| Net Increase | | 4,900,037 | 1,882,96 | 54 | 6,783,001 |
| Net Assets Held in Trust for Pension and Other Employee Benefits | | | | | |
| Beginning of year | | 51,859,916 | 43,277,41 | 4 | 95,137,330 |
| End of year | <u>\$</u> | 56,759,953 | \$ 45,160,37 | <u>8</u> \$ | 101,920,331 |

| | Bike Path Fund | | | | | | | | | | |
|----------------------------------|----------------|-------------|--------------|----------|----|---------|-----|-------------|--|--|--|
| | | | | | | | | riance with | | | |
| | | | | | | | Ame | nded Budget | | | |
| | | | | | | | F | avorable | | | |
| | Orig | inal Budget | Final Budget | | | Actual | (U | nfavorable) | | | |
| Revenues | | | | | | | | | | | |
| Licenses - Bikes | \$ | 100 | \$ | 100 | \$ | - | \$ | (100) | | | |
| Interest revenue | | 3,000 | | 3,000 | | 6,832 | | 3,832 | | | |
| Total revenues | | 3,100 | | 3,100 | | 6,832 | | 3,732 | | | |
| Expenditures - Bike path expense | | 39,202 | | 39,202 | | 8,985 | | 30,217 | | | |
| Net Change in Fund Balance | | (36,102) | | (36,102) | | (2,153) | | 33,949 | | | |
| Fund Balance - Beginning of year | | 204,071 | | 204,071 | | 204,071 | | | | | |
| Fund Balance - End of year | \$ | 167,969 | \$ | 167,969 | \$ | 201,918 | \$ | 33,949 | | | |

| | | | | Libr | ary F | und | | | |
|----------------------------------|-----------|-------------------------------------|----|------------|--------|-----------|---|------|---|
| | 0.5 | Original Budget Final Budget Actual | | | | | | | ance With al Budget avorable favorable) |
| _ | 01 | giriai buuget | | nai budget | Actual | | | (011 | liavoi able) |
| Revenues | | 0.100.045 | | 0.100.045 | • | 2 100 001 | | | (1.544) |
| Property taxes | \$ | 2,189,845 | \$ | 2,189,845 | \$ | 2,188,281 | | \$ | (1,564) |
| State sources | | 140,000 | | 140,000 | | 62,881 | | | (77,119) |
| Charges for services | | 77,175 | | 77,175 | | 57,887 | | | (19,288) |
| Fines and fees | | 38,000 | | 38,000 | | 132,549 | | | 94,549 |
| Interest | | 20,000 | | 20,000 | | 27,745 | | | 7,745 |
| Miscellaneous | | | | | | 71 | | | 71 |
| Total revenues | | 2,465,020 | | 2,465,020 | | 2,469,414 | | | 4,394 |
| Expenditures | | | | | | | | | |
| Library expense | | 2,165,278 | | 2,113,153 | | 2,059,695 | | | 53,458 |
| Capital outlay | | 336,200 | | 333,400 | | 273,658 | | | 59,742 |
| Total expenditures | | 2,501,478 | | 2,446,553 | | 2,333,353 | | | 113,200 |
| Net Change in Fund Balance | | (36,458) | | 18,467 | | 136,061 | | | 117,594 |
| Fund Balance - Beginning of year | | 458,381 | | 458,381 | | 458,381 | | | |
| Fund Balance - End of year | <u>\$</u> | 421,923 | \$ | 476,848 | \$ | 594,442 | * | \$ | 117,594 |

^{*} For generally accepted accounting principles purposes, since the liability was known and estimated at year end, it was required to be recorded. The Township's accounting policies call for budgeting of retroactive pay in the period of payment. Therefore, the expenditure was budgeted as a fiscal year 2006 expenditure and therefore is not reflected in the budget to actual statements.

| | | | | Library Dor | natior | ns Fund | | | |
|-----------------------------------|-------|------------|-----|-------------|--------|---------|--|---------|--|
| | Origi | nal Budget | Fin | al Budget | | Actual | Variance With Final Budget Favorable (Unfavorable) | | |
| Revenues | | | | | | | | | |
| Interest revenue | \$ | 150 | \$ | 150 | \$ | = | \$ | (150) | |
| Contribution - Library donations | | 12,000 | | 24,000 | | 30,317 | | 6,317 | |
| Total revenues | | 12,150 | | 24,150 | | 30,317 | | 6,167 | |
| Expenditures | | | | | | | | | |
| Supplies - Books, magazines, etc. | | 5,000 | | 5,000 | | 5,087 | | 87 | |
| Capital - Computer | | 30,000 | | 30,000 | | 21,192 | | (8,808) | |
| Total expenditures | | 35,000 | | 35,000 | | 26,279 | | (8,721) | |
| Net Change in Fund Balance | | (22,850) | | (10,850) | | 4,038 | | 14,888 | |
| Fund Balance - Beginning of year | | 25,525 | | 25,525 | | 25,525 | | | |
| Fund Balance - End of year | \$ | 2,675 | \$ | 14,675 | \$ | 29,563 | \$ | 14,888 | |

| | | | V | Vorkers' Com | pens | sation Fund | | | |
|----------------------------------|------|--------------|----|--------------|------|-------------|---------------|-----------|--|
| | | | | | | | Vari | ance With | |
| | | | | | | | Fin | al Budget | |
| | | | | | | | Fa | avorable | |
| | Orig | ginal Budget | Fi | nal Budget | | Actual | (Unfavorable) | | |
| Revenues - Interest | \$ | 12,000 | \$ | 12,000 | \$ | 51,627 | \$ | 39,627 | |
| Expenditures | | 500 | | 500 | | | | 500 | |
| Net Change in Fund Balance | | 11,500 | | 11,500 | | 51,627 | | 40,127 | |
| Fund Balance - Beginning of year | | 487,406 | | 487,406 | | 487,406 | | | |
| Fund Balance - End of year | \$ | 498,906 | \$ | 498,906 | \$ | 539,033 | \$ | 40,127 | |

| | | | | Cemete | ery Fı | und | | |
|--|------|-------------|-----|-----------|--------|--------|-------|-----------|
| | | | | | | | | ance With |
| | | | | | | | | vorable |
| | Orig | inal Budget | Fin | al Budget | | Actual | _(Unf | avorable) |
| Revenues - Contribution - General Fund | \$ | - | \$ | - | \$ | - | \$ | - |
| Expenditures - Transfer out | | | | | | | | - |
| Net Change in Fund Balance | | - | | - | | - | | - |
| Other Financing Sources - Transfers in | | - | | - | | 5,000 | | 5,000 |
| Fund Balance - Beginning of year | | 70,087 | | 70,087 | | 70,087 | | |
| Fund Balance - End of year | \$ | 70,087 | \$ | 70,087 | \$ | 75,087 | \$ | 5,000 |

| | | Police Restric | ted Use Fund | |
|----------------------------------|-----------------|----------------|--------------|----------------|
| | | | | Variance With |
| | | | | Final Budget |
| | | | | Favorable |
| | Original Budget | Final Budget | Actual | (Unfavorable) |
| | Ongmar Badget | - I mai Badget | , teedan | (Gillavorable) |
| Revenues | | | | |
| Criminal justice | \$ 18,000 | \$ 18,000 | \$ 18,206 | \$ 206 |
| State sources | 6,000 | 6,000 | 7,455 | 1,455 |
| Vehicle inspection | 500 | 500 | 100 | (400) |
| State drug seizure | 75,000 | 75,000 | 505,933 | 430,933 |
| Community police | 2,000 | 2,000 | , - | (2,000) |
| Interest | 1,000 | 1,000 | 4,248 | 3,248 |
| Total revenues | 102,500 | 102,500 | 535,942 | 433,442 |
| Expenditures | | | | |
| Banking services | 700 | 700 | 403 | 297 |
| Criminal justice training | 18,000 | 18,000 | 12,780 | 5,220 |
| PSAP training | 6,000 | 6,000 | 14,398 | (8,398) |
| Drug seizure expense | 50,000 | 50,000 | 87,839 | (37,839) |
| Federal drug seizure expense | - | 5,408 | 4,212 | 1,196 |
| Vehicle inspection expense | 500 | 500 | - | 500 |
| Community police | 3,000 | 3,000 | 1,783 | 1,217 |
| Capital - Vehicles | 40,000 | 40,000 | 26,703 | 13,297 |
| Total expenditures | 118,200 | 123,608 | 148,118 | (24,510) |
| Net Change in Fund Balance | (15,700) | (21,108) | 387,824 | 408,932 |
| Fund Balance - Beginning of year | 179,293 | 179,293 | 179,293 | |
| Fund Balance - End of year | \$ 163,593 | \$ 158,185 | \$ 567,117 | \$ 408,932 |

Other Supplemental Information Budgetary Comparison Schedule - Nonmajor Governmental Funds (Continued) Year Ended December 31, 2005

| | | | | Health Be | nefit | s Fund | | |
|----------------------------------|------|--------------|----|-------------|-------|-----------|-----|-------------|
| | | | | | | | Var | iance With |
| | | | | | | | Fir | nal Budget |
| | | | | | | | F | avorable |
| | Orig | ginal Budget | F | inal Budget | | Actual | (Ur | nfavorable) |
| Revenues | | | | | | | | |
| Interest revenue - Investments | \$ | 50,000 | \$ | 50,000 | \$ | 157,109 | \$ | 107,109 |
| Contribution - Health care | | 34,826 | | 34,826 | | 34,626 | | (200) |
| Total revenues | | 84,826 | | 84,826 | | 191,735 | | 106,909 |
| Expenditures | | - | | | | <u>-</u> | | <u>-</u> |
| Net Change in Fund Balance | | 84,826 | | 84,826 | | 191,735 | | 106,909 |
| Fund Balance - Beginning of year | | 4,746,843 | | 4,746,843 | | 4,746,843 | | |
| Fund Balance - End of year | \$ | 4,831,669 | \$ | 4,831,669 | \$ | 4,938,578 | \$ | 106,909 |

Note: This fund will not be used for payments until a program to fund retiree health care is designed.

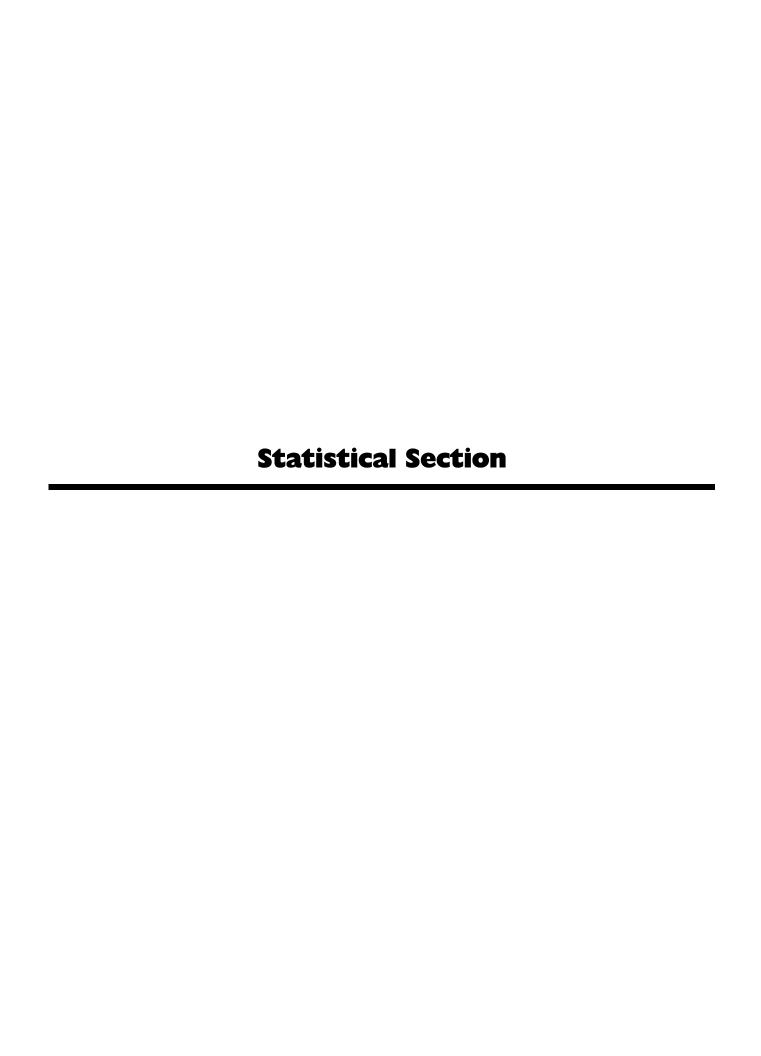
| | | | | Cable Com | nissi | on Fund | | |
|----------------------------------|------|--------------|----|------------|-------|---------|------|------------|
| | | | | | | | Vari | ance With |
| | | | | | | | Fin | al Budget |
| | | | | | | | | avorable |
| | Orig | ginal Budget | Fi | nal Budget | | Actual | _(Un | favorable) |
| Revenues | | | | | | | | |
| Interest revenue | \$ | 4,000 | \$ | 4,000 | \$ | 8,618 | \$ | 4,618 |
| Contribution - Comcast cable | | 124,400 | | 124,400 | | 149,095 | | 24,695 |
| Total revenues | | 128,400 | | 128,400 | | 157,713 | | 29,313 |
| Expenditures | | | | | | | | |
| Cable expenses | | 150,000 | | 158,081 | | 149,013 | | 9,068 |
| Capital outlay | | | | 4,410 | | 4,463 | | (53) |
| Total expenditures | | 150,000 | | 162,491 | | 153,476 | | 9,015 |
| Net Change in Fund Balance | | (21,600) | | (34,091) | | 4,237 | | 38,328 |
| Fund Balance - Beginning of year | | 242,966 | | 242,966 | | 242,966 | | |
| Fund Balance - End of year | \$ | 221,366 | \$ | 208,875 | \$ | 247,203 | \$ | 38,328 |

| | | | | Debt Ser | vice | Fund | | |
|-----------------------------------|-----------|--------------|-----|-----------|------|----------|-----|--------------------------------------|
| | | | | | | | Fin | iance With nal Budget avorable |
| | Orig | ginal Budget | Fin | al Budget | - | Actual | (Ur | nfavorable) |
| Revenues | | | | | | | | |
| Tax revenue | \$ | 954,000 | \$ | 954,000 | \$ | 941,559 | \$ | (12,441) |
| Interest revenue | | 8,000 | | 8,000 | | 15,475 | | 7,475 |
| Miscellaneous revenue | | | | | | 602 | | 602 |
| Total revenues | | 962,000 | | 962,000 | | 957,636 | | (4,364) |
| Expenditures | | | | | | | | |
| Principal - Police and fire bonds | | 425,000 | | 425,000 | | 425,000 | | - |
| Interest - Police and fire bonds | | 550,875 | | 550,875 | | 550,875 | | - |
| Agent fees | | 600 | | 600 | | 600 | | |
| Total expenditures | | 976,475 | | 976,475 | | 976,475 | | |
| Net Change in Fund Balance | | (14,475) | | (14,475) | | (18,839) | | (4,364) |
| Fund Balance - Beginning of year | | 305,245 | | 305,245 | - | 305,245 | | <u>-</u> |
| Fund Balance - End of year | <u>\$</u> | 290,770 | \$ | 290,770 | \$ | 286,406 | \$ | (4,364) |

| | | | Po | lice and Fire | e Build | ling Fund | | |
|--|-----------|----------|-----------|---------------|----------|-----------|---|----------|
| | Origi | Fina | al Budget | | Actual | Fin Fa | ance With al Budget avorable favorable) | |
| Revenues | | | | | | | | |
| Interest revenue Interest revenue - Investments | \$ | <u>-</u> | \$ | <u>-</u> | \$ —— | <u>-</u> | \$ | <u>-</u> |
| Total revenues | | - | | - | | - | | - |
| Expenditures | | | | | | | | |
| Architects and engineers | | - | | - | | 15,102 | | 15,102 |
| Construction expense | | | | | | 8,668 | | 8,668 |
| Total expenditures | | | | | | 23,770 | | 23,770 |
| Net Change in Fund Balance | | - | | - | | (23,770) | | (23,770) |
| Fund Balance - Beginning of year | | 47,231 | | 47,231 | | 47,231 | | <u>-</u> |
| Fund Balance - End of year | <u>\$</u> | 47,231 | \$ | 47,231 | \$ | 23,461 | \$ | (23,770) |

Other Supplemental Information Statement of Changes in Assets and Liabilities Agency Funds Fiscal Year Ended December 31, 2005

| Tax Collections | | Balance January I, 2005 | | Additions | Deletions | D | Balance ecember 31, 2005 |
|---|-----------|----------------------------------|-----------|----------------------------------|--|----|----------------------------------|
| Assets - Cash and investments | \$ | 4,214,470 | \$ | 280,393,713 | \$ 283,008,338 | \$ | 1,599,845 |
| Liabilities Due to other governmental units Accrued and other liabilities | \$ | 4,188,063 26,407 | \$ | 60,944,938 | \$ 63,539,344 20,219 | \$ | 1,593,657 6,188 |
| Total liabilities | <u>\$</u> | 4,214,470 | \$ | 60,944,938 | \$ 63,559,563 | \$ | 1,599,845 |
| Other Agency Funds | | | | | | | |
| Assets | | | | | | | |
| Cash and investments Receivables | \$ | 1,384,715 54,907 | \$ | 30,565,117 960 | \$ 30,524,183 | \$ | 1,425,649 55,867 |
| Total assets | \$ | 1,439,622 | \$ | 30,566,077 | \$ 30,524,183 | \$ | 1,481,516 |
| Liabilities | | | | | | | |
| Due to other governmental units Accrued and other liabilities Bonds and other deposits | \$ | 3,783 - 1,435,839 | \$ | - 844,416 494,704 | \$ 822,201 475,025 | \$ | 3,783 22,215 1,455,518 |
| Total liabilities | \$ | 1,439,622 | <u>\$</u> | 1,339,120 | \$ 1,297,226 | \$ | 1,481,516 |
| Total Agency Funds | | | | | | | |
| Assets - Cash and investments | \$ | 5,654,092 | \$ | 310,959,790 | \$ 313,532,521 | \$ | 3,081,361 |
| Liabilities Due to other governmental units Accrued and other liabilities Bonds and other deposits | \$ | 4,191,846 26,407 1,435,839 | \$ | 60,944,938 844,416 494,704 | \$ 63,539,344 842,420 475,025 | \$ | 1,597,440 28,403 1,455,518 |
| Total liabilities | \$ | 5,654,092 | \$ | 62,284,058 | \$ 64,856,789 | \$ | 3,081,361 |



Financial Trend Information Net Assets by Component

| | | Fiscal Year | |
|---|--|--|--|
| | 2003 | 2004 | 2005 |
| Governmental Activities Invested in capital assets - Net of related debt Restricted | \$ 47,758,699 4,448,658 | \$ 46,760,305 4,414,219 | \$ 44,198,627 4,271,716 |
| Unrestricted | 8,168,739 | 7,867,683 | 12,528,472 |
| Business-type Activities Invested in or restricted for capital assets - | (2.524.177 | 72.052.007 | 71 007 (20 |
| Net of related debt Restricted | 62,534,177 692,679 | 72,853,886 | 71,907,630 - |
| Unrestricted | 32,725,006 | 21,836,410 | 22,455,525 |
| Primary Government in Total Invested in or restricted for capital assets - | | | |
| Net of related debt Restricted Unrestricted | 110,292,876 5,141,337 40,893,745 | 117,920,686 4,271,716 33,001,574 | 116,106,257 4,271,716 34,983,997 |

Note: In fiscal year 2003, the Township adopted GASB No. 34 and began reporting a governmental-wide statement of net assets.

Financial Trend Information Changes in Governmental Net Assets (Unaudited)

| | Fiscal Year | | | | | | |
|--|-------------|--------------|----|--------------|----|--------------|--|
| | <u> </u> | 2003 | | 2004 | | 2005 | |
| Expenses | | | | | | | |
| General government | \$ | 5,649,672 | \$ | 7,357,935 | \$ | 5,466,726 | |
| District court | | 3,140,799 | | 2,418,173 | | 2,317,176 | |
| Police | | 14,014,063 | | 14,453,835 | | 13,966,141 | |
| Fire and EMS | | 8,104,381 | | 8,576,925 | | 9,080,398 | |
| Building inspections | | 1,590,632 | | 1,473,563 | | 1,470,193 | |
| Community and economic activities | | 2,342,490 | | 1,937,745 | | 1,961,479 | |
| Recreation and culture | | 5,176,747 | | 4,290,005 | | 4,981,226 | |
| Public works activities | | 684,653 | | 610,748 | | 553,056 | |
| Interest on long-term debt | | 765,496 | | 743,442 | | 629,171 | |
| Total governmental activities | | 41,468,933 | | 41,862,371 | | 40,425,566 | |
| Program Revenues | | | | | | | |
| Charges for services: | | | | | | | |
| General government | | 1,254,061 | | 2,112,398 | | 2,457,109 | |
| District Court | | 2,418,119 | | 2,448,511 | | 2,064,928 | |
| Police | | 270,735 | | 253,299 | | 188,869 | |
| Fire | | 299,416 | | 419,675 | | 441,416 | |
| Building inspections | | 668,000 | | 713,689 | | 809,922 | |
| Recreation and culture | | 1,489,629 | | 1,106,966 | | 936,919 | |
| Community and economic activities | | 261,846 | | 262,316 | | 297,423 | |
| Other activities | | 514,872 | | 439,569 | | 475,639 | |
| Total charges for services | | 7,176,678 | | 7,756,423 | | 7,672,225 | |
| Operating grants and contributions | | 1,291,768 | | 919,783 | | 2,742,244 | |
| Total program revenues | | 8,468,446 | | 8,676,206 | | 10,414,469 | |
| Excess of Expenses Over Program Revenues | | (33,000,487) | | (33,186,165) | | (30,011,097) | |
| General Revenues | | | | | | | |
| Property taxes | | 22,552,041 | | 23,361,991 | | 24,789,201 | |
| State-shared revenues | | 6,597,657 | | 6,103,011 | | 6,238,324 | |
| Investment earnings | | 448,991 | | 412,640 | | 955,972 | |
| Franchise fees | | 668,750 | | 653,945 | | - | |
| Miscellaneous | | 98,846 | | 219,889 | | 107,725 | |
| Transfers | | - | | - | | (123,517) | |
| Total general revenues | | 30,366,285 | | 30,751,476 | | 31,967,705 | |
| Change in Net Assets | \$ | (2,634,202) | \$ | (2,434,689) | \$ | 1,956,608 | |

Note: In fiscal year 2003, the Township adopted GASB No. 34 and began reporting a governmental-wide statement of net assets.

statement of het assets

| | | | | Fisca | ΙΥє | ear | | |
|--------------------------------------|----|-------------|----|-------------|-----|-------------|----|-------------|
| | | 1996 | | 1997 | | 1998 | | 1999 |
| Operating Revenue | | | | | | | | |
| Water usage billings | \$ | 2,873,721 | \$ | 2,966,439 | \$ | 3,393,269 | \$ | 3,469,481 |
| Sewage disposal charges | | 5,423,900 | | 5,709,619 | | 6,165,698 | | 6,510,088 |
| Hydrant rental | | 1,070 | | 1,151 | | 2,342 | | 2,855 |
| Meter charges | | 80,158 | | 83,838 | | 101,465 | | 100,875 |
| Charges for services | | 404,394 | | 6,190 | | 83,850 | | 75,560 |
| State sources | _ | | | | | - | | |
| Total operating revenue | | 8,783,243 | | 8,767,237 | | 9,746,624 | | 10,158,859 |
| Operating Expenses | | | | | | | | |
| Cost of water | | 1,495,769 | | 1,654,529 | | 1,782,820 | | 1,813,183 |
| Cost of sewage disposal | | 2,660,179 | | 2,669,414 | | 2,808,344 | | 3,235,232 |
| Operation and maintenance costs | | 1,280,217 | | 939,408 | | 530,232 | | 1,622,868 |
| General and administrative costs | | 1,844,417 | | 2,037,830 | | 2,473,430 | | 2,732,318 |
| Depreciation | | 2,447,700 | | 2,497,000 | | 2,561,966 | | 2,752,309 |
| Other services and charges | _ | | | | | | | |
| Total operating expenses | _ | 9,728,282 | _ | 9,798,181 | | 10,156,792 | _ | 12,155,910 |
| Operating Loss | | (945,039) | | (1,030,944) | | (410,168) | | (1,997,051) |
| Nonoperating Revenue (Expenses) | | | | | | | | |
| Property taxes | | 2,151,161 | | 1,134,216 | | 1,204,892 | | 428,751 |
| Investment income | | 3,074,673 | | 3,795,131 | | 2,510,333 | | 2,958,472 |
| Interest expense | | (2,556,367) | _ | (2,061,758) | _ | (1,974,883) | _ | (1,690,838) |
| Total nonoperating revenue | | | | | | | | |
| (expenses) | | 2,669,467 | | 2,867,589 | _ | 1,740,342 | | 1,696,385 |
| Income (Loss) - Before contributions | | 1,724,428 | | 1,836,645 | | 1,330,174 | | (300,666) |
| Transfers in | | - | | - | | - | | - |
| Capital Contributions | _ | | | | | | | |
| Change in Net Assets | \$ | 1,724,428 | \$ | 1,836,645 | \$ | 1,330,174 | \$ | (300,666) |

Financial Trend Information Changes in Business-type Net Assets Last Ten Fiscal Years (Unaudited)

| Liccol | l Year |
|----------|-----------|
| 1 150 41 | 1 1 12 11 |

| | 2000 | | 2001 | | 2002 | | 2003 | | 2004 | - | 2005 |
|-----------|-------------|----------|-------------|----------|-------------|----------|-------------|----------|-------------|----------|-------------|
| . | 2 170 200 | . | 2 272 145 | . | 2 424 522 | . | 2 201 757 | . | 2 520 500 | . | 4.042.005 |
| \$ | 3,170,208 | \$ | 3,273,165 | \$ | 3,436,532 | \$ | 3,301,757 | \$ | 3,538,589 | \$ | 4,063,895 |
| | 6,625,930 | | 7,161,780 | | 8,021,301 | | 8,497,681 | | 8,599,796 | | 8,740,176 |
| | 1,074 | | 1,305 | | 1,020 | | 1,173 | | 1,200 | | 1,162 |
| | 79,322 | | 59,524 | | 62,926 | | 52,537 | | 38,165 | | 46,150 |
| | 151,477 | | 243,174 | | 257,741 | | 295,499 | | 264,737 | | 157,204 |
| | | _ | | _ | <u> </u> | _ | 17,940 | _ | 14,283 | | 84,496 |
| | 10,028,011 | | 10,738,948 | | 11,779,520 | | 12,166,587 | | 12,456,770 | | 13,093,083 |
| | 1,683,118 | | 1,609,646 | | 1,708,453 | | 1,938,057 | | 1,889,388 | | 1,919,760 |
| | 3,630,939 | | 3,750,735 | | 4,593,631 | | 5,176,929 | | 5,262,612 | | 5,306,515 |
| | 1,274,760 | | 1,482,038 | | 1,370,232 | | 1,550,088 | | 1,159,545 | | 907,518 |
| | 2,499,109 | | 2,893,828 | | 2,657,727 | | 3,560,230 | | 4,057,731 | | 4,427,857 |
| | 2,932,916 | | 3,139,592 | | 3,295,361 | | 2,641,377 | | 2,780,684 | | 3,151,550 |
| | - | | - | | - | | 62,537 | | 244 | | - |
| | 12,020,842 | | 12,875,839 | | 13,625,404 | | 14,929,218 | | 15,150,204 | | 15,713,200 |
| | (1,992,831) | | (2,136,891) | | (1,845,884) | | (2,762,631) | | (2,693,434) | | (2,620,117) |
| | 452,505 | | 484,389 | | 205,810 | | | | | | |
| | 3,271,897 | | 2,114,190 | | 1,118,394 | | 418,198 | | 641,651 | | 589,824 |
| | (1,391,671) | | (1,158,526) | | (684,503) | | (454,023) | | (330,667) | | (173,999) |
| | (1,571,671) | | (1,130,320) | | (661,565) | | (131,023) | _ | (330,007) | | (173,777) |
| | 2,332,731 | | 1,440,053 | | 639,701 | | (35,825) | | 310,984 | | 415,825 |
| | 339,900 | | (696,838) | | (1,206,183) | | (2,798,456) | | (2,382,450) | | (2,204,292) |
| | - | | - | | - | | - | | - | | 123,517 |
| | | _ | 1,314,651 | _ | 1,793,900 | | 1,171,875 | | 1,120,884 | | 1,753,634 |
| <u>\$</u> | 339,900 | \$ | 617,813 | \$ | 587,717 | \$ | (1,626,581) | \$ | (1,261,566) | \$ | (327,141) |

| | Fiscal Year | | | | | | | | | | | |
|---|-------------|-----------|----|-----------|----|------------|----|------------|--|--|--|--|
| | | 1996 | | 1997 | | 1998 | | 1999 | | | | |
| General Fund | | | | | | | | | | | | |
| Reserved | \$ | 68,569 | \$ | - | \$ | _ | \$ | - | | | | |
| Unreserved | | 4,086,587 | - | 4,738,325 | | 4,337,219 | | 5,054,292 | | | | |
| Total General Fund | <u>\$</u> | 4,155,156 | \$ | 4,738,325 | \$ | 4,337,219 | \$ | 5,054,292 | | | | |
| All Other Governmental Funds | | | | | | | | | | | | |
| Reserved | \$ | 135,867 | \$ | 138,669 | \$ | 124,497 | \$ | 146,203 | | | | |
| Unreserved, reported in: | | | | | | | | | | | | |
| Special Revenue Funds | | 2,849,967 | | 3,918,800 | | 6,650,403 | | 8,753,712 | | | | |
| Capital Project Funds | | 91,729 | | 149,880 | | 6,724,059 | | 10,525,231 | | | | |
| Debt Service Funds | | | | | | 216 | _ | 152,195 | | | | |
| Total General Fund and all other governmental funds | \$ | 7,232,719 | \$ | 8,945,674 | \$ | 17,836,394 | \$ | 24,631,633 | | | | |

| | Fiscal Year | | | | | | | |
|---|-------------|-------------|----|-------------|----|-------------|----|-------------|
| | | 1996 | | 1997 | | 1998 | | 1999 |
| Revenue | | | | | | | | |
| Property taxes | \$ | 12,844,301 | \$ | 13,621,986 | \$ | 14,409,845 | \$ | 16,303,044 |
| Intergovernmental revenue | | 7,317,304 | | 6,961,935 | | 6,852,687 | | 7,863,217 |
| Licenses and permits | | 1,225,970 | | 1,426,948 | | 1,457,214 | | 1,366,294 |
| Fines and forfeitures | | 2,851,803 | | 3,020,007 | | 3,206,278 | | 3,186,853 |
| Charges for services | | 1,448,163 | | 1,104,427 | | 1,249,868 | | 1,326,703 |
| Special assessments | | 258,303 | | 624,988 | | 559,298 | | 524,219 |
| Interest and miscellaneous | | 1,740,260 | | 1,585,993 | | 3,907,114 | | 3,164,332 |
| Total revenue | | 27,686,104 | | 28,346,284 | | 31,642,304 | | 33,734,662 |
| Expenditures | | | | | | | | |
| Current: | | | | | | | | |
| General government | | 5,716,361 | | 6,368,356 | | 7,223,149 | | 7,001,460 |
| Public safety | | 12,539,423 | | 13,029,200 | | 14,857,086 | | 15,008,063 |
| Community and economic development | | 2,558,240 | | 2,541,539 | | 2,464,456 | | 2,431,841 |
| Recreation and culture | | 2,726,750 | | 2,753,913 | | 3,159,891 | | 3,307,371 |
| Miscellaneous | | - | | - | | 193 | | 2,032 |
| Capital outlay | | 1,564,842 | | 1,364,222 | | 1,517,450 | | 6,047,458 |
| Debt administration | | 589,566 | | 576,099 | | 533,820 | | 896,198 |
| Total expenditures | | 25,695,182 | - | 26,633,329 | | 29,756,045 | | 34,694,423 |
| Excess of Revenue Over (Under) Expenditures | | 1,990,922 | | 1,712,955 | | 1,886,259 | | (959,761) |
| Other Financing Sources (Uses) | | | | | | | | |
| Debt issuance | | - | | - | | 7,730,000 | | 7,755,000 |
| Transfers in | | 6,905,240 | | 7,311,337 | | 7,987,642 | | 7,675,205 |
| Transfers out | | (6,905,240) | | (7,311,337) | | (8,713,181) | | (7,675,205) |
| Total other financing sources (uses) | - | - | | | | 7,004,461 | | 7,755,000 |
| Net Change in Fund Balances | | 1,990,922 | | 1,712,955 | | 8,890,720 | | 6,795,239 |
| Fund Balances - Beginning of year | | 5,241,797 | | 7,232,719 | | 8,945,674 | | 17,836,394 |
| Fund Balances - End of year | <u>\$</u> | 7,232,719 | \$ | 8,945,674 | \$ | 17,836,394 | \$ | 24,631,633 |
| Debt service as a percentage of noncapital expenditures | | 2.44% | | 2.28% | | 1.89% | | 3.13% |

Financial Trend Information Fund Balance - Governmental Funds Last Ten Fiscal Years (Unaudited)

| Fiscal Year | | | | | | | | | | | | | |
|---------------------------------------|------|-----------------------------------|----|----------------------------------|----|----------------------------------|----|---------------------------------|------|----------------------------------|--|--|--|
| 2000 | 2001 | | | 2002 | | 2003 | | 2004 | 2005 | | | | |
| \$ - 5,248,738 | \$ | - 4,691,515 | \$ | 140,412 2,322,497 | \$ | - 764,627 | \$ | - 1,347,204 | \$ | - 1,885,305 | | | |
| \$ 5,248,738 | \$ | 4,691,515 | \$ | 2,462,909 | \$ | 764,627 | \$ | 1,347,204 | \$ | 1,885,305 | | | |
| \$ 196,662 | \$ | 302,515 | \$ | 331,358 | \$ | 117,641 | \$ | 179,293 | \$ | 567,117 | | | |
| 9,027,022 6,717,904 280,709 | | 9,089,043 1,124,555 413,357 | | 11,366,438 641,380 370,741 | | 10,634,792 519,173 336,053 | | 9,323,330 435,036 305,245 | | 12,301,546 396,736 286,406 | | | |
| \$ 21,471,035 | \$ | 15,620,985 | \$ | 15,172,826 | \$ | 12,372,286 | \$ | 11,590,108 | \$ | 15,437,110 | | | |

Change in Fund Balances - Governmental Funds Last Ten Fiscal Years (Unaudited)

| Fiscal Year | | | | | | | | | | | | | |
|-------------------------------|----|-------------------------|----|-------------------------|----|-------------------------|----|-------------------------|----|-------------------------|--|--|--|
| 2000 | - | 2001 | | 2002 | | 2003 | - | 2004 | | 2005 | | | |
| \$ 17,184,089 7,937,944 | \$ | 18,252,454 8,344,620 | \$ | 19,687,111 8.325,431 | \$ | 22,396,355 7.827,753 | \$ | 23,388,467 7.620,465 | \$ | 24,586,576 8,158,010 | | | |
| 1.077.155 | | 1,165,095 | | 1.075.998 | | 1,092,417 | | 1,170,341 | | 1,316,715 | | | |
| 2,634,526 | | 2,814,162 | | 2,658,430 | | 2,778,621 | | 2,764,971 | | 2,459,084 | | | |
| 1,432,170 | | 1,580,763 | | 1,984,950 | | 2,238,494 | | 2,315,956 | | 2,281,763 | | | |
| 657,593 | | 715,446 | | 621,018 | | 514,872 | | 489,562 | | 475,639 | | | |
| 4,042,576 | | 2,604,592 | | 4,230,603 | | 1,782,200 | | 2,301,714 | | 4,278,487 | | | |
| 34,966,053 | | 35,477,132 | | 38,583,541 | | 38,630,712 | | 40,051,476 | | 43,556,274 | | | |
| 7,024,331 | | 7,526,958 | | 7,998,661 | | 7,554,150 | | 7,519,259 | | 7,491,459 | | | |
| 16,158,888 | | 17,384,572 | | 18,968,282 | | 21,427,773 | | 22,184,623 | | 22,227,359 | | | |
| 2,672,870 | | 2,689,856 | | 2,839,461 | | 3,866,987 | | 3,449,228 | | 3,494,062 | | | |
| 3,674,439 | | 3,965,001 | | 4,499,079 | | 4,504,373 | | 4,045,750 | | 4,073,698 | | | |
| 513,173 | | 488,004 | | 499,936 | | 123,515 | | 140,705 | | 91,876 | | | |
| 7,045,168 | | 8,239,945 | | 2,597,818 | | 2,798,810 | | 2,324,405 | | 1,015,745 | | | |
| 1,037,782 | - | 1,120,846 | - | 1,114,713 | | 1,155,646 | | 1,169,684 | | 1,191,556 | | | |
| 38,126,651 | | 41,415,182 | | 38,517,950 | | 41,431,254 | | 40,833,654 | | 39,585,755 | | | |
| (3,160,598) | | (5,938,050) | | 65,591 | | (2,800,542) | | (782, 178) | | 3,970,519 | | | |
| _ | | 88,000 | | - | | _ | | - | | | | | |
| 8,202,940 | | 8,651,899 | | 9,821,595 | | 10,128,971 | | 10,157,922 | | 9,045,878 | | | |
| (8,202,940) | - | (8,651,899) | | (9,821,595) | | (10,128,971) | | (10,157,922) | | (9,169,395) | | | |
| | | 88,000 | | | | | | | | (123,517) | | | |
| (3,160,598) | | (5,850,050) | | 65,591 | | (2,800,542) | | (782, 178) | | 3,847,002 | | | |
| 24,631,633 | | 21,471,035 | | 15,107,235 | | 15,172,826 | | 12,372,284 | | 11,590,106 | | | |
| \$ 21,471,035 | \$ | 15,620,985 | \$ | 15,172,826 | \$ | 12,372,284 | \$ | 11,590,106 | \$ | 15,437,108 | | | |
| 3.34% | | 3.38% | | 3.10% | | 2.99% | | 3.03% | | 3.04% | | | |

Financial Trend Information General Government Revenue History Last Ten Fiscal Years (Unaudited)

| Fiscal Year | General Property Taxes | go | Inter- overnmental Revenue | Special ssments (1) | Licenses and Permits | Fines and Fees | Charges for Services | nterest and iscellaneous | | Total evenue |
|----------------|------------------------------|----|----------------------------------|------------------------|--------------------------------|--------------------------|--------------------------------|---------------------------------|------|-----------------|
| 1996 | \$ 12,844,301 | \$ | 7,317,304 | \$ 258,303 | \$ 1,225,970 | \$ 2,851,803 | \$ 1,448,163 | \$ 1,740,260 | \$ 2 | 7,686,104 |
| 1997 | 13,621,986 | | 6,961,935 | 624,988 | 1,426,948 | 3,020,007 | 1,104,427 | 1,585,993 | 2 | 8,346,284 |
| 1998 | 14,409,845 | | 6,852,687 | 559,298 | 1,457,214 | 3,206,278 | 1,249,868 | 3,907,114 | 3 | 1,642,304 |
| 1999 | 16,303,044 | | 7,863,217 | 524,219 | 1,366,294 | 3,186,853 | 1,326,703 | 3,164,332 | 3 | 3,734,662 |
| 2000 | 17,184,089 | | 7,937,944 | 657,593 | 1,077,155 | 2,634,526 | 1,432,170 | 4,042,576 | 3. | 4,966,053 |
| 2001 | 18,252,454 | | 8,344,620 | 715,446 | 1,165,095 | 2,814,162 | 1,580,763 | 2,604,592 | 3. | 5,477,132 |
| 2002 | 19,687,111 | | 8,325,431 | 621,018 | 1,075,998 | 2,658,430 | 1,984,950 | 4,230,603 | 3 | 8,583,541 |
| 2003 | 22,396,355 | | 7,827,753 | 514,872 | 1,092,417 | 2,778,621 | 2,238,494 | 1,782,200 | 3 | 8,630,712 |
| 2004 | 23,388,467 | | 7,620,465 | 489,562 | 1,170,341 | 2,764,971 | 2,315,956 | 2,301,714 | 4 | 0,051,476 |
| 2005 | 24,586,576 | | 8,158,010 | 475,639 | 1,316,715 | 2,459,084 | 2,281,763 | 4,278,487 | 4 | 3,556,274 |

Note: Includes all governmental type funds

Source: Township annual financial statements.

General Government Expenditure History Last Ten Fiscal Years (Unaudited)

| Fiscal Year | General Governme | Public nt Safety | an | ommunity d Economic evelopment | - | Recreation nd Culture | Capital Outlay | Debt Admin. | Mis | cellaneous | Total Expenditures |
|----------------|---------------------|---------------------|----|--------------------------------------|----|--------------------------|-----------------------|--------------------|-----|------------|-----------------------|
| 1996 | \$ 5,716,30 | 61 \$ 12,539,423 | \$ | 2,558,240 | \$ | 2,726,750 | \$ 1,564,842 | \$ 589,566 | \$ | - | \$ 25,695,182 |
| 1997 | 6,368,3 | 56 13,029,200 |) | 2,541,539 | | 2,753,913 | 1,364,222 | 576,099 | | - | 26,633,329 |
| 1998 | 7,223,14 | 19 14,857,086 |) | 2,464,456 | | 3,159,891 | 1,517,450 | 533,820 | | 193 | 29,756,045 |
| 1999 | 7,001,40 | 50 15,008,063 | | 2,431,841 | | 3,307,371 | 6,047,458 | 896,198 | | 2,032 | 34,694,423 |
| 2000 | 7,024,33 | 31 16,158,888 | } | 2,672,870 | | 3,674,439 | 7,045,168 | 1,037,782 | | 513,173 | 38,126,651 |
| 2001 | 7,526,9 | 58 17,384,572 | 1 | 2,689,856 | | 3,965,001 | 8,239,945 | 1,120,846 | | 488,004 | 41,415,182 |
| 2002 | 7,998,60 | 61 18,968,282 | 1 | 2,839,461 | | 4,499,079 | 2,597,818 | 1,114,713 | | 499,936 | 38,517,950 |
| 2003 | 7,554,1 | 50 21,427,773 | | 3,866,987 | | 4,504,373 | 2,798,810 | 1,155,646 | | 123,515 | 41,431,254 |
| 2004 | 7,519,2 | 59 22,184,623 | | 3,449,228 | | 4,045,750 | 2,324,405 | 1,169,684 | | 140,705 | 40,833,654 |
| 2005 | 7,491,4 | 59 22,227,359 |) | 3,494,062 | | 4,073,698 | 1,015,745 | 1,191,556 | | 91,876 | 39,585,755 |

Note: Includes all governmental fund type under modified accrual accounting

⁽I) Streetlight special assessment district revenue was reclassified in 2003 as special revenue. It was previously classified as property tax or charges for services. Figures adjusted appropriate retrospectively.

Financial Trend Information General Fund Balance Compared to Annual Expenditures Last Ten Years (Unaudited)

| Fiscal Year | Reserved Fund Balance | | reserved Fund Balance | Annual xpenditures nd Transfers | Unreserved Fund Balance as a Percentage of Expenditures | | |
|-------------|------------------------------|----|--------------------------|---------------------------------------|---|--|--|
| 1996 | \$ 68,569 | \$ | 4,086,587 | \$ 16,113,153 | 25.36% | | |
| 1997 | - | | 4,738,325 | 17,273,315 | 27.43% | | |
| 1998 | _ | | 4,337,219 | 19,204,196 | 22.58% | | |
| 1999 | - | | 5,054,292 | 19,092,154 | 26.47% | | |
| 2000 | - | | 5,248,738 | 19,614,367 | 26.76% | | |
| 2001 | - | | 4,691,515 | 20,890,575 | 22.46% | | |
| 2002 | 140,412 | | 2,322,497 | 23,095,019 | 10.06% | | |
| 2003 | - | | 764,627 | 23,212,395 | 3.29% | | |
| 2004 | - | | 1,347,204 | 21,384,170 | 6.30% | | |
| 2005 | - | | 1,885,305 | 21,247,096 | 8.87% | | |

Taxable Value by Property Type (I)

| | | Real Prop | | | | |
|----------|---------------------|-------------------|----|------------|----|----------------|
| | | | | | Ą۶ | ricultural and |
| Tax Year | Residential | Commercial | | Industrial | | Other |
| 1996 | \$ 1,089,791,587 | \$ 298,629,090 | \$ | 24,842,510 | \$ | 1,723,750 |
| 1997 | 1,168,648,816 | 315,055,116 | | 19,376,900 | | 1,723,750 |
| 1998 | 1,255,954,065 | 326,788,447 | | 21,310,640 | | 1,723,750 |
| 1999 | 1,346,725,814 | 335,524,748 | | 21,909,200 | | 1,723,750 |
| 2000 | 1,445,624,295 | 349,602,576 | | 22,121,770 | | 1,723,750 |
| 2001 | 1,563,454,800 | 352,382,784 | | 23,522,830 | | 1,778,880 |
| 2002 | 1,670,148,742 | 369,627,586 | | 24,345,490 | | 1,835,760 |
| 2003 | 1,749,878,017 | 391,207,486 | | 24,995,290 | | 1,863,250 |
| 2004 | 1,847,604,772 | 406,505,656 | | 25,447,140 | | 1,906,060 |
| 2005 | 1,944,638,194 | 427,990,950 | | 27,655,360 | | 1,906,060 |

⁽I) Under Michigan law, the revenue base is taxable value. Taxes levied in a particular "tax year" become revenue of the subsequent fiscal year.

Source: Township Assessing Department records

| | | | | Overlapping |
|--------------|-------------------|-----------------|--------------------|-------------|
| | Millage Rates | - Direct Townsh | ip Taxes (I) | Taxes |
| | | | | |
| Tax Year | General Operating | Debt | Total Direct Taxes | County |
| 1996 | 8.8919 | 0.7500 | 9.6419 | 4.8480 |
| 1997 | 8.8919 | 0.7500 | 9.6419 | 4.8180 |
| 1998 | 8.8919 | 0.7500 | 9.6419 | 4.6564 |
| 1999 | 8.8919 | 0.7500 | 9.6419 | 4.6522 |
| 2000 | 8.8919 | 0.7500 | 9.6419 | 4.6478 |
| 2001 | 9.1419 | 0.5000 | 9.6419 | 4.6438 |
| 2002 | 9.8719 | 0.4000 | 10.2719 | 4.6523 |
| 2003 | 9.8719 | 0.4000 | 10.2719 | 4.6497 |
| 2004 | 9.9074 | 0.4000 | 10.3074 | 4.6476 |
| 2005 | 9.8910 | 0.4000 | 10.2910 | 4.6461 |

⁽I) Includes general operating, fire, police, library, and police and fire building debt taxes.

Source: Township Treasurer's Office records

⁽²⁾ Previously termed homestead and nonhomestead

⁽³⁾ School rates are based on the Waterford School District, which services a vast majority of the Township's land area.

Revenue Capacity Information Assessed Value and Actual Value of Taxable Property Last Ten Years (Unaudited)

| Taxable Value by | / Pro | perty Type (I) | | | Taxable |
|----------------------|-------|----------------|----------|---------------------|------------|
| | | | | | Value as a |
| Personal | | | Tax Rate | Estimated | Percent of |
| Property | | Total Value | (Mills) | Actual Value | Actual |
| \$ 101,907,100 | \$ | 1,516,894,037 | 9.64 | \$ 3,274,244,684 | 46.33% |
| 102,587,050 | | 1,607,391,632 | 9.64 | 3,563,658,070 | 45.11% |
| 110,876,400 | | 1,716,653,302 | 9.64 | 3,858,302,800 | 44.49% |
| 115,101,750 | | 1,820,985,262 | 9.64 | 4,225,790,490 | 43.09% |
| 118,682,730 | | 1,937,755,121 | 9.64 | 4,604,816,370 | 42.08% |
| 116,892,340 | | 2,058,031,634 | 9.64 | 4,992,462,168 | 41.22% |
| 115,308,430 | | 2,181,266,008 | 10.27 | 5,420,599,136 | 40.24% |
| 104,792,550 | | 2,272,736,593 | 10.27 | 5,820,022,586 | 39.05% |
| 105,809,290 | | 2,387,272,918 | 10.31 | 6,156,606,896 | 38.78% |
| 94,325,738 | | 2,496,516,302 | 10.29 | 6,334,238,440 | 39.42% |

Direct and Overlapping Property Tax Rates Last Ten Years (Unaudited)

| | Overlappi | | (2) Total | Tax Rate | |
|-----------|-----------------|---------------|---------------|-----------|--------------|
| Community | Intermediate | School - | School - Non- | | |
| College | School District | Principal (3) | principal (3) | Principal | Nonprincipal |
| 1.6522 | 2.1294 | 9.0600 | 27.0600 | 27.3315 | 45.3315 |
| 1.6522 | 2.1294 | 9.1700 | 27.1700 | 27.4115 | 45.4115 |
| 1.6456 | 2.1208 | 9.1700 | 27.1700 | 27.2347 | 45.2347 |
| 1.6300 | 2.1100 | 9.1700 | 27.1700 | 27.2041 | 45.2041 |
| 1.6109 | 2.0752 | 9.1700 | 27.1700 | 27.1458 | 45.1458 |
| 1.5952 | 2.0543 | 9.1700 | 27.1700 | 27.1052 | 45.1052 |
| 1.6090 | 3.4224 | 9.1700 | 27.1700 | 29.1256 | 47.1256 |
| 1.5983 | 3.3991 | 8.6700 | 26.6700 | 28.5890 | 46.5890 |
| 1.5889 | 3.3789 | 9.6700 | 27.6700 | 29.5928 | 47.5928 |
| 1.5844 | 3.3690 | 9.6700 | 27.6700 | 29.5605 | 47.5605 |

Revenue Capacity Information Principal Property Taxpayers Ten Year Comparison (Unaudited)

| | Type of | 2 | 005 Taxable | Percentage | 19 | 996 Taxable | Percentage | 1996 |
|-------------------------|--------------------|----|-------------|---------------|----|-------------|------------|------|
| Taxpayer | Business | | Value | of Total | | Value | of Total | Rank |
| l Detroit Edison | Utility | \$ | 21,979,100 | 0.88% | \$ | 16,100,679 | 1.09% | 2 |
| 2 General Motors | , Manufacturing | • | 13,082,120 | 0.52% | · | 22,915,530 | 2.38% | 1 |
| 3 Summit Place Mall (I) | Retail | | 8,681,103 | 0.35% | | 11,671,449 | 0.79% | 3 |
| 4 Cass Lake Shore Apt. | Apartment | | 8,141,130 | 0.33% | | 7,197,881 | 0.55% | 5 |
| 5 Rivers Edge Apt. | Apartment | | 7,897,360 | 0.32% | | 6,937,622 | 0.49% | 6 |
| 6 Meijer | Retail | | 6,381,820 | 0.26% | | 5,864,328 | 0.47% | 7 |
| 7 Consumers Energy | Utility | | 5,847,740 | 0.23% | | 8,111,485 | 0.40% | 4 |
| 8 Sears Roebuck | Retail | | 5,003,880 | 0.20% | | 4,948,422 | 0.34% | 9 |
| 9 Terry Machine | Manufacturing | | 4,905,630 | 0.20% | | _ | 0.00% | 0 |
| 10 Summit West (1) | Retail | | 4,358,080 | 0.17% | | | 0.00% | 0 |
| Total | | \$ | 86,277,963 | <u>3.46</u> % | \$ | 83,747,396 | 6.51% | |

⁽I) Owned by Ramco-Gershenson in 1995. Properties were subsequently sold to different owners.

Source: Waterford Township Assessing Department records

Property Tax Levies and Collections Last Ten Fiscal Years (Unaudited)

| | | | | Current | Percent | Delinquent | | Total Tax | | Percent of Levy | Delinquent Tax | |
|-------------|---------------|------------|-----------------|------------|-----------|-----------------|--------|-------------|------------|--------------------|-------------------|--------|
| Fiscal Year | Total Levy(1) | | Collections (2) | | Collected | Collections (3) | | Collections | | Collected | Receivable | |
| 1996 | \$ | 14,625,644 | \$ | 14,558,099 | 99.54% | \$ | 50,580 | \$ | 14,608,679 | 99.88% | | (4) |
| 1997 | | 15,486,095 | | 15,412,238 | 99.52% | | 60,768 | | 15,473,006 | 99.92% | | (4) |
| 1998 | | 16,533,805 | | 16,460,089 | 99.55% | | 67,011 | | 16,527,100 | 99.96% | | (4) |
| 1999 | | 17,531,845 | | 17,452,022 | 99.54% | | 46,794 | | 17,498,816 | 99.81% | | (4) |
| 2000 | | 18,672,627 | | 18,523,349 | 99.20% | | 26,831 | | 18,550,180 | 99.34% | | (4) |
| 2001 | | 19,855,638 | | 19,677,518 | 99.10% | | 57,924 | | 19,735,442 | 99.39% | | (4) |
| 2002 | | 22,385,567 | | 22,222,245 | 99.27% | | 21,946 | | 22,244,191 | 99.37% | | (4) |
| 2003 | | 23,351,686 | | 23,286,934 | 99.72% | | 26,732 | | 23,313,666 | 99.84% | | (4) |
| 2004 | | 24,583,756 | | 24,435,875 | 99.40% | | 66,668 | | 24,502,543 | 99.67% | \$ 4 | 63,904 |
| 2005 | | 25,485,596 | | 23,700,073 | 92.99% | | 67,393 | | 23,767,466 | 93.26% | 5 | 88,556 |

⁽I) Prior to 1997, the amount reported is the amended warrant total.

Source: Township Treasurer's Office records

⁽²⁾ Figure includes delinquent taxes turned over to Oakland County for collections on March 1 of each year.

⁽³⁾ Prior to 2004, the amount reported is adjusted for delinquent taxes collected for that year during subsequent years.

⁽⁴⁾ Not available

| | | | | Fisca | ΙY | ear | | |
|--------------------------------------|----|---------------|----|---------------|----|---------------|----|---------------|
| | | 1996 | | 1997 | | 1998 | | 1999 |
| Governmental Activities | | | | | | | | _ |
| General obligation bonds | \$ | 1,510,000 | \$ | 1,125,000 | \$ | 7,730,000 | \$ | 14,210,000 |
| Installment purchase agreements | | 286,151 | | 60,090 | | 30,045 | | - |
| Special assessment bonds | | 225,000 | | 190,000 | | 150,000 | | 865,000 |
| Revenue bonds | | - | | - | | - | | - |
| Capital leases | _ | | _ | - | _ | | _ | |
| Total | | 2,021,151 | | 1,375,090 | | 7,910,045 | | 15,075,000 |
| Business-type Activities | | | | | | | | |
| General obligation bonds | | 43,201,424 | | 38,646,057 | | 33,852,543 | | 28,831,837 |
| Installment purchase agreements | | - | | - | | - | | - |
| Special assessment bonds | | - | | - | | - | | - |
| Revenue bonds | | - | | - | | - | | - |
| Capital leases | _ | | _ | - | _ | - | _ | |
| Total | _ | 43,201,424 | _ | 38,646,057 | _ | 33,852,543 | _ | 28,831,837 |
| Total Debt of the Government | \$ | 45,222,575 | \$ | 40,021,147 | \$ | 41,762,588 | \$ | 43,906,837 |
| Total Taxable Value | \$ | 1,516,894,037 | \$ | 1,607,391,632 | \$ | 1,716,653,302 | \$ | 1,820,985,262 |
| Ratio of Total Debt to Taxable Value | | 2.98% | | 2.49% | | 2.43% | | 2.41% |
| Total Population | | 70,568 | | 71,214 | | 71,860 | | 72,506 |
| Total Debt per Capita | \$ | 635 | \$ | 557 | \$ | 576 | \$ | 600 |

Source: Township annual financial statements; population data reported from demographics schedule

Debt Capacity Information Ratios of Outstanding Debt Last Ten Fiscal Years (Unaudited)

| Fisca | l Year |
|-------|--------|
| | |

| 2000 | | 2001 | | 2002 | _ | 2003 | | 2004 | | 2005 |
|---------------------|----|---------------|----|---------------|----|---------------|----|---------------|----|---------------|
| \$ 14,020,000 | \$ | 13,675,000 | \$ | 13,905,000 | \$ | 13,335,000 | \$ | 13,185,000 | \$ | 14,630,000 |
| - 795,000 | | 763,000 | | 673,000 | | - 569,000 | | - 470,000 | | 380,000 |
| - | | - | | - | | - | | - | | - |
| | _ | | _ | | _ | | _ | | _ | |
| 14,815,000 | | 14,438,000 | | 14,578,000 | | 13,904,000 | | 13,655,000 | | 15,010,000 |
| 23,579,558 | | 18,077,280 | | 12,300,000 | | 12,050,000 | | 4,835,000 | | 4,665,000 |
| - | | - | | - | | - | | - | | - |
| - | | - | | - | | - | | - | | - |
| - | _ | - | _ | - | _ | - | _ | - | _ | |
| 23,579,558 | _ | 18,077,280 | _ | 12,300,000 | _ | 12,050,000 | _ | 4,835,000 | _ | 4,665,000 |
| \$ 38,394,558 | \$ | 32,515,280 | \$ | 26,878,000 | \$ | 25,954,000 | \$ | 18,490,000 | \$ | 19,675,000 |
| \$ 1,937,755,121 | \$ | 2,058,031,634 | \$ | 2,181,266,008 | \$ | 2,272,736,593 | \$ | 2,387,272,918 | \$ | 2,496,516,302 |
| 1.98% | | 1.58% | | 1.23% | | 1.14% | | 0.77% | | 0.00% |
| 73,150 | | 72,671 | | 72,192 | | 71,713 | | 71,234 | | 71,082 |
| \$ 525 | \$ | 447 | \$ | 372 | \$ | 362 | \$ | 260 | \$ | 277 |

Debt Capacity Information Ratios of General Bonded Debt Outstanding Last Ten Years (Unaudited)

| | General | | Less Pledged | | | Debt as a | | |
|--------|--------------|---------------|--------------|--------------|------------------|---------------|------------|-----------|
| Fiscal | Obligation | Tax Supported | Debt Service | Net General | | Percentage of | | Debt Per |
| Year | Bonds | Bonds (I) | Funds | Bonded Debt | Taxable Value | Taxable Value | Population | Capita |
| 1996 | \$ 1,796,151 | \$ - | \$ - | \$ 1,796,151 | \$ 1,516,894,037 | 0.12% | \$ 70,568 | 25.452769 |
| 1997 | 1,185,090 | - | - | 1,185,090 | 1,607,391,632 | 0.07% | 71,214 | 16.64125 |
| 1998 | 730,000 | 7,000,000 | 216 | 7,730,216 | 1,716,653,302 | 0.45% | 71,860 | 107.57328 |
| 1999 | 635,000 | 13,575,000 | 152,195 | 14,362,195 | 1,820,985,262 | 0.79% | 72,506 | 198.08285 |
| 2000 | 545,000 | 13,475,000 | 280,709 | 14,300,709 | 1,937,755,121 | 0.74% | 73,150 | 195.49841 |
| 2001 | 450,000 | 13,225,000 | 413,357 | 14,088,357 | 2,058,031,634 | 0.68% | 72,671 | 193.86491 |
| 2002 | 955,000 | 12,950,000 | 370,741 | 14,275,741 | 2,181,266,008 | 0.65% | 72,192 | 197.74686 |
| 2003 | 710,000 | 12,625,000 | 336,053 | 13,671,053 | 2,272,736,593 | 0.60% | 71,713 | 190.63563 |
| 2004 | 935,000 | 12,250,000 | 305,245 | 13,490,245 | 2,387,272,918 | 0.57% | 71,234 | 189.3793 |
| 2005 | 2,805,000 | 11,825,000 | 286,406 | 14,916,406 | 2,496,516,302 | 0.60% | 71,082 | 209.84787 |

Note: General Obligation Bonds reported in the Water and Sewer Fund with government commitment and special assessment bonds have been excluded.

Source: Township annual financial statements

Direct and Overlapping Debt Year Ended December 31, 2005 (Unaudited)

| | | Estimated | |
|-----------------------------------|------------------|---------------|--------------------|
| | | Percent | |
| | | Applicable to | Estimated Share of |
| Governmental Unit | Debt Outstanding | Waterford | Overlapping Debt |
| Oakland County | \$ 113,553,643 | 3 4.24 | \$ 4,814,674 |
| School Districts: | | | |
| Waterford school district | 127,880,000 | 88.00 | 112,534,400 |
| Pontiac school district | 20,492,000 | 1.56 | 319,675 |
| Clarkston school district | 193,215,706 | 2.23 | 4,308,710 |
| Oakland Community College | 11,175,000 | 4.27 | 477,173 |
| Intermediate school district | 10,220,000 | 4.28 | 437,416 |
| Total overlapping debt | | | 122,892,048 |
| Direct Township debt | 19,675,000 | 100.00 | 19,675,000 |
| Total direct and overlapping debt | | | \$ 142,567,048 |

Source: Various taxing authorities

⁽I) Bonds represent debt issued for construction of the police and fire buildings.

| | Fiscal Year | | | | | | | |
|--------------------------------------|------------------|------------------|------------------|------------------|--|--|--|--|
| | 1996 | 1997 | 1998 | 1999 | | | | |
| Calculation of Debt Limit (I) | | | | | | | | |
| State equalized valuation | \$ 1,637,122,342 | \$ 1,781,829,035 | \$ 1,929,151,400 | \$ 2,112,895,245 | | | | |
| Debt limit (10% of equalized value) | 163,712,234 | 178,182,904 | 192,915,140 | 211,289,525 | | | | |
| Calculation of Debt Subject to Limit | | | | | | | | |
| Total debt | 45,222,575 | 40,021,147 | 41,762,588 | 43,906,837 | | | | |
| Less debt not subject to limit: | | | | | | | | |
| Special assessment bonds | 225,000 | 190,000 | 150,000 | 865,000 | | | | |
| Enterprise Fund bonds | 43,201,424 | 38,646,057 | 33,852,543 | 28,831,837 | | | | |
| Net Debt Subject to Limit | 1,796,151 | 1,185,090 | 7,760,045 | 14,210,000 | | | | |
| Legal Debt Margin | \$ 161,916,083 | \$ 176,997,814 | \$ 185,155,095 | \$ 197,079,525 | | | | |
| Net Debt Subject to Limit | | | | | | | | |
| as Percentage of Debt Limit | 1.11% | 0.67% | 4.19% | 7.21% | | | | |

⁽I) The legal debt limit continues to be derived from State Equalized Value (SEV), not Taxable Value (TV).

Source: Township annual financial statements

Debt Capacity Information Legal Debt Margin Last Ten Fiscal Years (Unaudited)

| Fiscal | l Year |
|--------|---------|
| LISCA | i i eai |

| 2000 | 2001 | 2002 | 2003 | 2004 | 2005 |
|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
| \$ 2,302,408,185 230,240,819 | \$ 2,496,231,084 249,623,108 | \$ 2,710,299,568 271,029,957 | \$ 2,910,011,293 291,001,129 | \$ 3,078,303,448 307,830,345 | \$ 3,167,119,220 316,711,922 |
| 38,394,558 | 32,515,280 | 26,878,000 | 25,954,000 | 18,490,000 | 19,675,000 |
| 795,000 23,579,558 | 763,000 18,077,280 | 673,000 12,300,000 | 569,000 12,050,000 | 470,000 4,835,000 | 380,000 4,665,000 |
| 14,020,000 | 13,675,000 | 13,905,000 | 13,335,000 | 13,185,000 | 14,630,000 |
| \$ 216,220,819 | \$ 235,948,108 | \$ 257,124,957 | \$ 277,666,129 | \$ 294,645,345 | \$ 302,081,922 |
| 6.48% | 5.80% | 5.41% | 4.80% | 4.47% | 4.84% |

Demographic and Economic Information Demographic and Economic Statistics Last Ten Fiscal Years (Unaudited)

| | | | | Estimated | | | |
|-------------|------------|-----|-----------------|------------------|-----------------|------------|--------------|
| | | | Personal Income | Number of | Per Capita | | Unemployment |
| Fiscal Year | Population | _ | (in Thousands) | Households | Personal Income | Median Age | Rate |
| 1996 | 70,568 | (1) | (5) | (5) | (5) | (5) | (5) |
| 1997 | 71,214 | (1) | (5) | (5) | (5) | (5) | (5) |
| 1998 | 71,860 | (1) | (5) | (5) | (5) | (5) | (5) |
| 1999 | 72,506 | (1) | (5) | (5) | (5) | (5) | (5) |
| 2000 | 73,150 | (2) | (5) | 29,389 (2) | 27,432 (2) | 35.5 (2) | (5) |
| 2001 | 72,671 | (4) | (5) | (5) | (5) | (5) | (5) |
| 2002 | 72,192 | (4) | (5) | (5) | (5) | (5) | (5) |
| 2003 | 71,713 | (4) | (5) | (5) | (5) | (5) | (5) |
| 2004 | 71,234 | (3) | (5) | (5) | (5) | (5) | (5) |
| 2005 | 71,082 | (3) | (5) | (5) | (5) | (5) | (5) |

- (1) Population estimate based on straight-line amortization between 1990 and 2000 U.S. Census figures.
- (2) 2000 population from U.S. Census
- (3) Southeast Michigan Council of Governments Information Services estimate
- (4) Population estimate based on straight-line amortization between 2000 U.S. Census figures and SEMCOG estimate for 20054
- (5) Not available

Principal Employers (Unaudited)

| Tauranan | Fatana via a | 2004 | Percentage of | 1995 | Percentage of Total | 1995 Barda |
|---------------------------------|-------------------|-----------|---------------|-----------|------------------------|---------------|
| Taxpayer | <u>Enterprise</u> | Employees | Total | Employees | of lotal | Rank |
| I Waterford School District | Education | 1,951 | (1) | (1) | (1) | (1) |
| 2 General Motors Corporation | Manufacturing | 1,000 | (1) | (1) | (1) | (1) |
| 3 Meijer | Retail | 645 | (1) | (1) | (1) | (1) |
| 4 Contract Professionals Inc. | Staffing | 500 | (1) | (1) | (1) | (1) |
| 5 Marshall Fields | Retail | 400 | (1) | (1) | (1) | (1) |
| 6 Kmart | Retail | 395 | (1) | (1) | (1) | (1) |
| 7 Waterford Township | Government | 375 | (1) | (1) | (1) | (1) |
| 8 VGs Food Center Inc. | Retail | 375 | (1) | (1) | (1) | (1) |
| 9 Sears Roebuck | Retail | 310 | (1) | (1) | (1) | (1) |
| 10 Oakland Intermediate Schools | Education | 300 | (1) | (1) | (1) | (1) |

(I) Not available

Source: Oakland County

Operating Information Full-time Equivalent Government Employees (I) Last Ten Fiscal Years (Unaudited)

| Department | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 |
|-------------------------------|------|------|------|------|------|------|------|------|------|------|
| Supervisor/Assessing | 9 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 9 | 9 |
| Clerk's office | 6 | 6 | 7 | 7 | 7 | 7 | 7 | 7 | 6 | 6 |
| Treasurer's office (2) | 9 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| Fiscal and human resources | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 3 | 3 |
| 51st District Court | 33 | 33 | 32 | 32 | 34 | 34 | 35 | 35 | 35 | 31 |
| Planning and development | 6 | 8 | 10 | 10 | 10 | 15 | 15 | 15 | 14 | 11 |
| Information systems (2) | 0 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Facilities and operations (4) | 12 | 12 | 12 | 13 | 13 | 13 | 12 | 12 | - 11 | 10 |
| Building and engineering | 14 | 17 | 17 | 16 | 16 | 16 | 16 | 16 | - 11 | 10 |
| Parks and recreation (5) | 11 | - 11 | - 11 | 12 | 12 | 12 | 13 | 13 | 14 | 13 |
| Police department | 104 | 109 | 116 | 121 | 121 | 122 | 117 | 117 | 112 | 107 |
| Fire department (5) | 53 | 53 | 55 | 55 | 55 | 56 | 56 | 69 | 69 | 68 |
| Library | 9 | - 11 | 14 | 18 | 18 | 19 | 20 | 20 | 20 | 20 |
| Water and sewer (4) | 44 | 48 | 50 | 52 | 52 | 52 | 51 | 52 | 54 | 54 |
| Community development (3) | 4 | 5 | 4 | 4 | 4 | 0 | 0 | 0 | 0 | 0 |
| Hess-Hathaway farm (6) | 0 | 0 | 0 | 0 | 0 | - 1 | 1 | 1 | 0 | 0 |
| CAI building (6) | 0 | 0 | 0 | 3 | 3 | 3 | 3 | 3 | 0 | 0 |
| Total | 317 | 337 | 352 | 368 | 370 | 375 | 371 | 385 | 369 | 353 |

- (I) Full-time employees reported only, data is not available for equivalent part-time position. Data reported from January I of each year.
- (2) The information systems department was created in 1997. Two employees previously assigned to the treasurer's office were moved into this department.
- (3) Employees are included in the total for CPD beginning in 2001.
- (4) From 2001 to 2003, the facilities and operations and water and sewer divisions for the Department of Public Works shared an administrative position.
- (5) Waterford Township residents approved a .63 millage increase in 2002 to add 13 paramedics for an additional EMS unit.
- (6) In 2004, all operations and staff assigned to the CAI and Hess-Hathaway were moved into the parks and recreation department.

Source: Township personnel records

| | Fiscal Year | | | | | | | |
|--|-------------|-------------|-------------|-------------|--|--|--|--|
| Function/Program | 1996 | 1997 | 1998 | 1999 | | | | |
| Police: | | | | | | | | |
| Physical arrests | 2,915 | 2,897 | 2,368 | 2,269 | | | | |
| Traffic violations | 15,540 | 14,096 | 11,982 | 14,318 | | | | |
| Fire: | | | | | | | | |
| Emergency responses | 4,510 | 4,391 | 4,510 | 4,464 | | | | |
| Fires extinguished | 261 | 249 | 265 | 227 | | | | |
| Inspections | (1) | (1) | (1) | (1) | | | | |
| Parks and recreation - Recreation programs | | | | | | | | |
| (estimated) | 440 | 407 | 437 | 475 | | | | |
| Library: | | | | | | | | |
| Circulation (books borrowed) | 338,624 | 359,034 | 354,423 | 351,071 | | | | |
| Collection volume | 85,703 | 98,757 | 111,693 | 115,083 | | | | |
| Water: | | | | | | | | |
| New connections | 664 | 333 | 865 | 679 | | | | |
| Water main breaks | (1) | (1) | 21 | 24 | | | | |
| Total consumption (billed-cubic feet) | 330,562,994 | 321,189,352 | 363,947,897 | 378,919,562 | | | | |
| Average annual consumption | | | | | | | | |
| per customer (gallons) | (1) | (1) | 84,823 | 80,335 | | | | |

(I) Information not available

Source: Departmental annual reports

Operating Information Operating Indicators Last Ten Fiscal Years (Unaudited)

| Fiscal Y | ear |
|----------|-----|
|----------|-----|

| | | 1 1300 | i i Cai | | |
|-------------|-------------|-------------|-------------|-------------|-------------|
| 2000 | 2001 | 2002 | 2003 | 2004 | 2005 |
| | | | | | |
| 2,593 | 2,420 | 2,601 | 2,245 | 2,367 | 2,023 |
| 15,094 | 14,753 | 13,463 | 12,089 | 11,303 | 11,586 |
| | | | | | |
| 4,435 | 4,395 | 4,408 | 5,108 | 4,777 | 5,009 |
| 216 | 189 | 201 | 220 | 167 | 173 |
| (1) | (1) | (1) | (1) | (1) | 572 |
| | | | | | |
| 500 | 528 | 588 | 638 | 690 | 676 |
| 300 | 526 | 300 | 636 | 670 | 676 |
| | | | | | |
| 370,994 | 382,009 | 383,613 | 368,557 | 315,009 | 357,064 |
| 118,693 | 124,628 | 121,338 | 126,965 | 132,262 | 141,518 |
| | | | | | |
| 525 | 434 | 292 | 160 | 165 | 156 |
| 29 | 27 | 42 | 49 | 25 | 27 |
| 343,983,636 | 380,505,581 | 399,388,813 | 390,076,683 | 374,382,629 | 388,727,883 |
| 73,573 | 87,546 | 87,546 | 73,843 | 68,068 | 70,582 |
| , 3,3,3 | 07,510 | 07,510 | 75,015 | 00,000 | 70,302 |

Operating Information Capital Asset Statistics (Unaudited)

| Function/Program | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 |
|----------------------------------|------|------|------|------|------|------|------|------|-------|-------|
| Police: | | | | | | | | | | |
| Stations | I | - 1 | I | 1 | - 1 | 1 | 1 | - 1 | - 1 | 1 |
| Patrol units | 28 | 28 | 28 | 28 | 29 | 30 | 32 | 31 | 31 | 31 |
| Fire: | | | | | | | | | | |
| Stations | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Trucks | (1) | (1) | (1) | 14 | 13 | 10 | 12 | 13 | 15 | 15 |
| Parks and recreation: | | | | | | | | | | |
| Acreage | 617 | 617 | 634 | 653 | 653 | 679 | 684 | 684 | 684 | 684 |
| Playgrounds | 7 | 7 | 7 | 8 | 8 | 8 | 9 | 9 | 8 | 8 |
| Soccer fields | 3 | 3 | 3 | 3 | 3 | 6 | 6 | 6 | 6 | 6 |
| Baseball/Softball diamonds | 12 | 12 | 12 | 13 | 13 | 13 | 13 | 13 | 13 | 13 |
| Libraries - Branches | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | _ |
| Water: | | | | | | | | | | 2 |
| Mains (miles) | (1) | (1) | (1) | (1) | (1) | (1) | (1) | (1) | 332 | 350 |
| Fire hydrants | (1) | (1) | (1) | (1) | (I) | (1) | (1) | (1) | 3,447 | 3,500 |
| Storage capacity | () | () | () | () | () | () | () | () | , | , |
| (millions of gallons) | 8.25 | 8.25 | 8.25 | 8.25 | 8.25 | 8.25 | 8.25 | 8.25 | 8.25 | 8.25 |
| Sewer - Miles of sanitary sewers | (1) | (1) | (1) | (1) | (1) | (1) | (1) | (1) | 332 | 350 |

(I) Information not available

Source: Departmental annual reports





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June 12, 2006

To the Board of Trustees Charter Township of Waterford 5200 Civic Center Drive Waterford, MI 48095

Dear Board Members:

We have recently completed the audit of the financial statements of the Charter Township of Waterford for the year ended December 31, 2005. In addition to our audit report, we offer the following comments and recommendations for your consideration:

Financial Results

For the year ended December 31, 2005, the Township's General Fund fund balance was increased by approximately \$538,000. Overall, revenues decreased approximately \$181,550 from the prior year, but the Township was able to decrease expenditures by approximately \$448,000, before interfund transfers. The Township was able to accomplish this even while health care costs in total continued to rise. We commend the Township board for making the appropriate budgetary decisions to begin restoring its fund balance. The combined General, Police, and Fire Funds' fund balance is now equal to approximately 7.8 percent of these funds' annual expenditures, increasing from 5 percent in the prior year. In light of the ongoing cost pressures, we understand that it will take continued years of diligence to bring the Township's fund balance to the appropriate levels targeted by the Township board.

Bank Account Reconciliations

In prior years, we worked with the treasurer's department and the accountant to establish a process for communicating cash and investing activity from the Treasurer's department to the accountant. The new process has been designed and the Township began to implement these new procedures in 2004. With the change in accounting personnel in 2005, progress has stalled. However, as of year end, all bank accounts were adequately reconciled and in 2006, efforts are underway to fully implement these new procedures.

We recommend that the Township work with the current accountant to implement the revised procedures (changes in both the bank account structure and the general ledger structure, to bring these two into alignment). We are confident that these procedures will significantly ease the monthly process of reconciling the general ledger to the bank accounts, and make the monthly reporting process more accurate and less time-consuming.



State-shared Revenue

The governor's budget for the State of Michigan's fiscal year 2005-2006 provides for both constitutional and statutory revenue sharing at approximately \$1.1 billion, which is basically the fiscal year 2004-2005 funding level. In essence, no further reductions to revenue sharing below the current year 2004-2005 funding level were adopted. However, as in past periods, this could equate to increases in constitutional receipts and actual decreases in the statutory component. During the budget deliberation process over the spring and summer, cuts were proposed by the Legislature to revenue sharing and then subsequently restored.

Even though there is the expectation that revenue sharing will hold constant at prior year funding levels, continued caution should be exercised when budgeting this line item. While it is good news that revenue sharing may be maintained at current levels, sales tax revenue would support an increase to total state-shared revenue payments and for fiscal years 2004-2005 and 2005-2006. The appropriation in the State's budget for revenue-sharing payments is more than \$500 million less annually than amounts provided for in law based on actual sales tax collections. There appears to be no long-term solution to the State's structural deficit in its General Fund and, as long as this condition exists, revenue sharing remains at risk and a return to past funding levels is not likely in the foreseeable future.

As a result of changes made by the State to revenue sharing last year, counties were required to move their property tax levy date for their operating millage from December to July in July 2005. A portion of the additional funds generated from the early property tax levy will be used by the counties over a multiple-year period to replace statutory revenue sharing that will not be paid by the State. The plan calls for the return of statutory revenue sharing for the counties when their restricted monies from the early levy run out.

State-shared revenue accounts for approximately 28 percent of the Township's total General Fund revenue. The table below details state-shared revenue for the Township based on the State's fiscal year over the past five years broken out by statutory and constitutional portions. In addition, it details the total decrease in state-shared revenue experienced by the Township compared to the State's fiscal year 2000:

| State Fiscal Year | Statutory | Constitutional | <u>Total</u> | Decrease from 2001 |
|-------------------|------------------|----------------|--------------|---------------------|
| 2001 | \$ 2,589,789 | \$ 4,741,023 | \$ 7,330,812 | - |
| 2002 | 2,410,527 | 4,789,316 | 7,119,843 | \$210,969 (2.9%) |
| 2003 | 2,081,571 | 4,857,434 | 6,939,005 | \$391,807 (5.3%) |
| 2004 | 1,495,971 | 4,740,479 | 6,236,450 | \$1,094,362 (14.9%) |
| 2005 | 1,314,864 | 4,853,609 | 6,168,473 | \$1,162,339 (15.9%) |
| 2006 Estimate | 1,164,030 | 4,934,410 | 6,098,440 | \$1,232,372 (16.8%) |

If the State were to eliminate the statutory portion of revenue sharing (as the constitutional portion cannot be modified without a change to the State's constitution), the Township has approximately \$1,164,000 at risk in its General Fund budget based on 2005 funding levels. The statutory formula does sunset in 2007. Action by the Legislature is required to renew or continue this funding source. We will continue to update the Township as developments occur.

Retiree Health Care Funding

As mentioned last year, the Governmental Accounting Standards Board has released Statement Number 45, Accounting and Reporting by Employers for Postemployment Benefits Other Than Pensions. The new pronouncement provides guidance for local units of government in recognizing the cost of retiree health care, as well as any "other" postemployment benefits (other than pensions). The new rules will cause the government-wide financial statements to recognize the cost of providing retiree health care coverage over the working life of the employee, rather than at the time the health care premiums are paid. The new pronouncement is effective for the Township for the year ending December 31, 2008. These new rules will apply to the government-wide financial statements, rather than the individual fund level. As a result, you will not need to change your budgeting practices.

However, the new pronouncement will require a valuation of the obligation to provide retiree health care benefits, including an amortization of the past service cost over a period of up to 30 years. The valuation must include an annual recommended contribution (ARC). While the ARC does not need to be funded each year, any underfunding must be reported as a liability on the government-wide statement of net assets. We anticipate that this will result in a significant pressure to fund the actuarially recommended contribution on an annual basis.

Remember that planning to make the annual recommended contribution generally requires up to three to six months for an actuarial valuation plus six months' lead time to work the numbers into the budget. Therefore, we recommend that you begin the actuarial valuation at least one year prior to this.

Telecommunications Act

Changes were made by the Legislature to restrict the ability of local governments to engage in telecommunications activities. Additionally, threats exist at both the federal and state level to restrict or eliminate the ability of local governments to regulate and franchise cable television, which would impact franchise fees received by local governments. We encourage the Township to monitor their developments closely given the impact that a reduction in cable franchise fees could have on the Township's budget.

We would like to thank you and your staff for the courtesy and cooperation extended to us during this audit. We appreciate the opportunity to serve as your auditors. If there are any questions about your financial report or the above comments and recommendations, we would be happy to discuss them at your convenience.

Very truly yours,

Plante & Moran, PLLC

Joseph C Hyferian

Clothyr J. Clercoun

Joseph C. Heffernan

Kathryn J. Kercorian
Pamela L. Jadach

Pamela L. Jadach